Subject: 287(G) Path Forward

USBP CONFERENCE ROOM Location:

Start: Fri 5/5/2017 9:00 AM End: Fri 5/5/2017 9:30 AM

Recurrence: (none)

Meeting Status: Accepted

Organizer: HULL, AARON A

Required Attendees:

PROVOST, CARLA (USBP); LUCK, SCOTT A (USBP); (b) (6), (b) (7)(C); CHAVEZ, GLORIA I; (b) (6), (b) (7)(C) (b) (6), (b) (7)(C) **Optional Attendees:**

(b) (6), (b) (7)(C)

Subject: **Agenda Attached**ALC Meeting

Location: 4.4A Commissioner's Large Conference Room

Wed 5/10/2017 2:00 PM Start: End: Wed 5/10/2017 3:00 PM

Recurrence: (none)

Meeting Status: Accepted

CBP COMMISSIONER SCHEDULER Organizer:

Required Attendees:

Owen, Todd C (AC OFO); VITIELLO, RONALD D (USBP); PROVOST, CARLA (USBP); SMITH, BRENDA BROCKMAN; (b) (6), (b) (7)(C); OC BRIEFING STAFF; (b) (6), (b) (7)(C) FLANAGAN, PATRICK S; YOUNG, EDWARD E; KOLBE, KATHRYN; (b) (6), (b) (7)(C ; PEREZ, ROBERT E; (b) (6), (b)

LOWRY, KIM M; (b) (6),

CAINE, JEFFREY; (b) (6), (b) (7)(C)

Please do not forward, if you have any questions please let me know.





AGENDA

Agency Leadership Council

May 10, 2017

3:00 - 4:00

3:00 – 3:30 Use of Force Reporting

OS/LESC

Background: The LESC tracks assault and use of force statistics for public release for both on-and off-duty assaults and uses of force.

(b) (5)

3:30 – 4:00 FY 2018 OMB Budget Settlement

ES/CFO

Background: Prior to the Rollout of the FY 2018
President's Budget on May 22, the Budget Directorate
will present the results of final settlement with OMB.
Budget will also share an early skeleton version of the
Congressional Rollout slide deck so that ALC members
can become familiar with the various program
enhancements that will be presented in the
Congressional Justification (CJ) documents.

(b) (5)

Note: In order to facilitate candid deliberations by ALC members, the ALC has requested that briefing teams are present in the room for the duration of their specific topic and depart once their presentation is completed.

Subject: AMO Support to OBP

Location: Commissioner's Small Conference Room

Start: Mon 5/22/2017 11:00 AM **End:** Mon 5/22/2017 11:30 AM

Show Time As: Tentative

Recurrence: (none)

Meeting Status: Tentatively accepted

Organizer: CBP COMMISSIONER SCHEDULER

Required Attendees: PEREZ, ROBERT E; PROVOST, CARLA (USBP); YOUNG, EDWARD E; DCC10A-RMB-

COMMISSIONER-CN-RM

Subject: Asian Pacific Islander American Heritage Month Program, 5/23/17, 10-11:00 am -

Keynote Speaker, Christian Oh, Executive Director, Washington, DC Asian Pacific

American Film Festival

Location: U.S. Department of Commerce Auditorium, 1401 Constitution Ave., NW Washington,

D.C. 20230.

Start: Tue 5/23/2017 9:00 AM **End:** Tue 5/23/2017 10:00 AM

Show Time As: Tentative

Recurrence: (none)

Meeting Status: Not yet responded

Organizer: DIRECTOR DIVERSITY AND EEO

TO: CBP Leadership – You are Invited to Attend the Asian Pacific Islander American Heritage Month Program

On Tuesday, May 23, 2017 from 10:00 a.m. to 11:00 a.m., the Federal Triangle Partnership (U.S. Department of Commerce, U.S. Environmental Protection Agency, U.S. Agency for International Development, and U.S. Customs and Broder Protection) will celebrate Asian Pacific Islander American Heritage Month with a program featuring keynote speaker, Christian Oh, Executive Director of the Washington, DC Asian Pacific American Film Festival. The program will include a viewing of a short documentary entitled "Finding Cleveland" which is a film on the early Chinese immigrants in the Mississippi Delta during the time of segregation and Chinese Exclusion. The program will be held at the U.S. Department of Commerce Auditorium, 1401 Constitution Ave., NW Washington, D.C. 20230.

An invitation will be sent to all CBP HQ employees to attend.

<<Christian Oh Bio.docx>>

(b) (6), (b) (7)(C)

Director, Diversity & EEO
Privacy and Diversity Office
U.S. Customs and Border Protection

Christian Oh has been a pillar of the Asian American community. As the current Executive Director of the DC Asian Pacific American Film Festival (www.apafilm.org), he loves production of all types of events and projects and has lots of experiences with expos, conventions, galas, and large-scale events. Prior to that, he was the Co-Founder and Executive Director of Kollaboration DC, an Asian American Talent competition here in the DC metro area.

Christian has produced and directed many award-winning shorts, music videos, commercials, and public service announcements. He received his film background education from George Washington University Documentary Center, internships with Adobe at both the Cannes and Venice Film Festivals.

As for his day job, prior to his current position at a billion-dollar company, ServiceNow, as a Technical Trainer, he was the Lead Training Manager contracted to the US Department of State for over a decade teaching Consular Foreign Service Officers. Christian has been a keynote speaker for many events, celebrations and he has also been adjunct faculty at University of Maryland teaching Asian American Studies.

Subject: ATC QQ and TTC Q&A

Location: ATC

 Start:
 Thu 5/25/2017 12:00 AM

 End:
 Fri 5/26/2017 12:00 AM

Show Time As: Out of Office

Recurrence: (none)

Organizer: (b)(6);(b)(7)(C)

BP Birthday Message Recording Subject:

Wed 5/24/2017 12:30 PM Start: End: Wed 5/24/2017 1:00 PM

Recurrence: (none)

Meeting Status: Meeting organizer

Organizer:

PROVOST, CARLA (USBP)
(b)(6);(b)(7)(C) **Required Attendees:**

Subject: Briefing prep

 Start:
 Fri 5/26/2017 11:15 AM

 End:
 Fri 5/26/2017 12:00 PM

Recurrence: (none)

Budget brief Subject: **Location:** Acting B1's office

Start: Fri 5/26/2017 6:30 AM End: Fri 5/26/2017 7:30 AM

Recurrence: (none)

Meeting organizer **Meeting Status:**

Organizer: PROVOST, CARLA (USBP)

Required Attendees:

(b) (6), (b) (7)(C) LUCK, SCOTT A (USBP); (b) (6), (b) (7)(C) **Optional Attendees:**

Subject: Call (b)(6);(b)(7)(C)

 Start:
 Fri 5/26/2017 2:30 PM

 End:
 Fri 5/26/2017 3:00 PM

Recurrence: (none)

Subject: Call (b)(6);(b)(7)(C)

 Start:
 Fri 5/26/2017 3:00 PM

 End:
 Fri 5/26/2017 3:15 PM

Recurrence: (none)

Subject: Capitol Breakfast

 Start:
 Mon 5/15/2017 6:00 AM

 End:
 Mon 5/15/2017 10:00 AM

Recurrence: (none)

Subject: CBP Leadership Check-In

Location: RRB, Commissioner's Small Conference Room (Room 4.4A)

Start: Tue 5/30/2017 1:30 PM **End:** Tue 5/30/2017 2:30 PM

Recurrence: (none)

Meeting Status: Accepted

Organizer: Kelly.Scheduler

(b)(6);(b)(7)(C) VITIELLO, RONALD D

(USBP); Owen, Todd C (AC OFO); YOUNG, EDWARD E; PROVOST, CARLA (USBP);

SMITH, BRENDA BROCKMAN; KOLBE, KATHRYN; PEREZ, ROBERT E; (b)(6); (b)(7)(C)

(b)(6)

DO NOT FORWARD OR COPY THIS INVITATION

If there are any questions, please contact me at (b) (6)

<u>Attendees</u>

Secretary

Kirstjen Nielsen

(b)(6)

Kevin McAleenan, CBP

Ron Vitiello, CBP

Todd Owen, CBP

Eddie Young, CBP

Carla Provost, CBP

Brenda Brockman Smith, CBP

Kathryn Kolbe, CBP

Robert Perez, CBP

Notes

Spoke with (b)(6)(b)(7)(0) and recd attendees, emailed to confirm – 5/24/17,

Subject:CBP Valor MemorialLocation:Woodrow Wilson Plaza

 Start:
 Tue 5/16/2017 8:45 AM

 End:
 Tue 5/16/2017 11:00 AM

Recurrence: (none)

Organizer: PROVOST, CARLA (USBP)

Global Entry Lobby by 9:45 am

Subject: Chiefs Quarterly Leadership Meeting Brief

Location: Teaming Area

Start: Mon 5/8/2017 9:00 AM **End:** Mon 5/8/2017 9:30 AM

Recurrence: (none)

Meeting Status: Accepted

Organizer: (b)(6);(b)(7)(C)

Required Attendees: CARLA PROVOST (USBP) (b)(6);(b)(7)(C) (b)(6);(b)(7)(C)

OPO (b)(6);(b)(7)(C) will brief COAs for the next Chiefs Quarterly Leadership Meeting.

(b) (6), (b) (7)(C)

Subject: Complete CBP-360

 Start:
 Wed 5/3/2017 12:30 PM

 End:
 Wed 5/3/2017 1:00 PM

Recurrence: (none)

Organizer: PROVOST, CARLA (USBP)



Good afternoon Ms. Provost,

(b) (6), (b) (7)(C) has applied for the position of Supervisory Border Patrol Agent (WC) (B) (7)(E), GS-1896-14, Vacancy ID #1923962 and has listed you as a professional reference. Could you please fill out the attached CBP Form 360 and return a signed copy by COB Thursday, May 4, 2017 by replying to ALL on this message.



(b) (5), (b) (6), (b) (7)(C)

Subject: Correspondence

Start:Mon 5/22/2017 3:00 PMEnd:Mon 5/22/2017 4:00 PM

Recurrence: (none)

Subject: Correspondence & speech prep

 Start:
 Wed 5/24/2017 1:00 PM

 End:
 Wed 5/24/2017 3:00 PM

Recurrence: (none)

Meeting Status: Meeting organizer

Subject: Discussion

Location: Chief's Teaming Area

Start: Mon 5/22/2017 3:00 PM **End:** Mon 5/22/2017 3:30 PM

Show Time As: Tentative

Recurrence: (none)

Meeting Status: Not yet responded

Organizer: (b)(6);(b)(7)(C)

Required Attendees: LUCK, SCOTT A (USBP); PROVOST, CARLA (IA); KARISCH, RODOLFO

Discussion

Subject:Essential FunctionsLocation:Conference Room

Start: Mon 5/8/2017 8:00 AM **End:** Mon 5/8/2017 9:00 AM

Show Time As: Tentative

Recurrence: (none)

Meeting Status: Not yet responded

Organizer: USBP CONFERENCE ROOM

Required Attendees: PROVOST, CARLA (USBP); LUCK, SCOTT A (USBP); HUFFMAN, BENJAMINE C; HOOVER,

CRINLEY S; HULL, AARON A; CHAVEZ, GLORIA I; (b) (6), (b) (7) (C)

Subject: Expedited Removal Discussion

Location: Commissioner's Small Conference Room

Start: Tue 5/30/2017 9:00 AM **End:** Tue 5/30/2017 9:30 AM

Recurrence: (none)

Meeting Status: Not yet responded

Organizer: CBP COMMISSIONER SCHEDULER

<<ER.meeting request information.doc>> <<FR Notice Expedited Removal (DRAFT for DOJ review 5-2-2017) ERR 5.9.17.docx>>

<<C1 Briefing Memo-ER Expansion (chg).docx>> <<FR Notice Expedited Removal (DRAFT for DOJ review 5-2-2017) ERR 5.9.17.docx>>

BM: Yes

Advisor: (b)(6);(b)(7)(C)
OCC POC: (b)(6);(b)(7)(C)

(b) (6), (b) (7)(C)

Subject: Expedited Removal Discussion

Location: Commissioner's Small Conference Room

Start: Tue 5/30/2017 9:00 AM **End:** Tue 5/30/2017 9:30 AM

Recurrence: (none)

Meeting Status: Accepted

Organizer: <u>CBP COMMISSIONER</u> SCHEDULER

Required Attendees: (b) (6), (b) (7)(C) PROVOST, CARLA (USBP); LUCK, SCOTT A (USBP); HUFFMAN,

BENJAMINE C; Owen, Todd C (AC OFO); HOFFMAN, TODD A; FALK, SCOTT K (OCC); COUREY, MARC BENNETT (OCC); (b) (6), (b) (7)(C) OC BRIEFING STAFF; DCC10A-

 $\frac{\text{RMB-COMMISSIONER-CN-RM;}}{\text{(b) (6), (b) (7)(C)}}$

Optional Attendees: (b) (6), (b) (7)(C)



BM: Yes

Advisor: (b) (6), (b) (7)(C)
OCC POC: (b) (6), (b) (7)(C)

(b) (5)

MEETING/EVENT REQUEST INFORMATION

WHAT: Expedited Removal

(b) (7)(E), (b) (5) (5) (b) (7)(E), (b) (5)

WHERE: Front Office

TIME URGENCY: DHS Front Office would like to move forward in the near

term

ACTION REQUIRED – information, decision, signing, etc. (b) (5) (b) (5)

PREBRIEF REQUIRED (if yes, schedule at same time): No.

AMOUNT OF TIME: 30 Minutes

REQUESTED BY: (b)(6);(b)(7)(C) CBP OCC

PARTICIPANTS: Chief Provost, Chief Luck, Chief Huffman, EAC Owen, Todd Hoffman, (b) (6), (b) (7)(C), Scott Falk, M. Bennett Courey,

PRESS PLANS: n/a

SPEECH/TALKING POINTS REQUIRED: No.

OFFICE PRIMARY OFFICE POC FOR MEETING: (b)(6):(b)(7)(C), CBP OCC

(b) (5)

(b) (5)

(b) (5), (b) (6)

(b) (5)

(b) (5)

(b) (5)

(b) (5), (b) (6)

Subject: Final Review of Budget Briefing Deck **Location:** RRB OCA Large Conference Rm 5.3-A-3

Start: Mon 5/22/2017 9:00 AM **End:** Mon 5/22/2017 10:00 AM

Show Time As: Tentative

Recurrence: (none)

Meeting Status: Not yet responded

Organizer: LOWRY, KIM M

Required Attendees: (b) (6), (b) (7)(C) ; CAINE, JEFFREY; JACKSTA, LINDA L (AC HRM);

PROVOST, CARLA (USBP); CALVO, KARL H.; BORKOWSKI, MARK S; Owen, Todd C (AC

OFO); SMITH, BRENDA BROCKMAN; WAGNER, JOHN P; (b)(6);(b)(7)(C)

YOUNG, EDWARD E; (b)(6);(b)(7)(C)

The briefing deck will be added upon clearance and an updated invitation will be sent. Thanks,

Subject: FY18 Budget Brief Prep

Location: CR 1

Start: Wed 5/24/2017 11:00 AM **End:** Wed 5/24/2017 12:00 PM

Recurrence: (none)

Meeting Status: Meeting organizer

Organizer: PROVOST, CARLA (USBP)

C; HOOVER, CRINLEY S; LUCK, SCOTT A (USBP); (b) (6), (b) (7)(C)

Optional Attendees: (b) (6), (b) (7)(C)

Acting Chief Provost has requested a brief for her upcoming FY18 Budget testimony.

Subject: GAO brief

Location: Chief's Teaming Area

 Start:
 Tue 5/23/2017 6:30 AM

 End:
 Tue 5/23/2017 7:30 AM

Recurrence: (none)

Meeting Status: Meeting organizer

Organizer: PROVOST, CARLA (USBP)

Required Attendees: LUCK, SCOTT A (USBP); (b) (6), (b) (7)(C)

Subject: Hold for Appointment

 Start:
 Fri 5/12/2017 10:00 AM

 End:
 Fri 5/12/2017 11:30 AM

Recurrence: (none)

Organizer: PROVOST, CARLA (USBP)

Subject: House Appropriations Brief - CBP FY 2018 Budget

Location: Rayburn 2006

Start: Fri 5/26/2017 12:30 PM End: Fri 5/26/2017 2:30 PM

Recurrence: (none)

Meeting Status: Not yet responded

CONGRESSIONAL EVENTS CALENDAR **Organizer:**

BRIEFING: On Friday, May 26, 2017, at 1:30 PM in Rayburn Room 2006, Acting Assistant Commissioner (b)(6);(b)(7)(C) (OF), Executive Director Jeff Caine (OF), Acting Chief Carla Provost (USBP), Acting Executive Assistant Commissioner (EAC) Edward Young (AMO), Assistant Commissioner Linda Jacksta (HRM), Assistant Commissioner (AC) Mark Borkowski (OA), Assistant Commissioner Karl Calvo (OFAM), Deputy Executive Assistant Commissioner (DEAC) John Wagner (OFO), and DEAC Cynthia Whittenburg (OT), will brief House Appropriations Committee / Homeland Security Subcommittee staff on CBP's Fiscal Year 2018 Budget Request. (b)(6):(b)(7)(C) (OCA) is coordinating.

*****Briefing Deck attached below. Please plan to bring your own copy of the deck to the briefing. OF will only be providing copies of the deck for the staff. ****

<<CBP FY 2018 Budget Briefing to Congress 05 26 17 HAC SAC CBP Briefers.pptx>>

Transportation

OCA will provide transport. Logistics details below, also provided to all assistants.

Briefers Backbench **Briefing Sections**

First Round (75 minutes)

1:30-2:45

Budget overview

Hiring

Border Security Ops

- Kolbe (1)
- (2)
- (3)Caine
- (4)Jacksta
- (b)(6);(b)(7)(C) (5)
- (6)**Provost**
- (b)(6);(b)(7)(C) (7)
- (8)Calvo
- (9)Borkowski
- (10)
- (b)(6);(b)(7)(C)(11)
- (12)
- **DHS Rep** (13)

Second Round (45 minutes)

2:45-3:30 Trade/Travel Ops Integrated Ops Mission support Leg proposals

(1) Kolbe

- (2) (b) (6), (b) (7)(C)
- (3) Caine
- (4) Wagner (5) (b)(6);(b)(7)(C)
- (5) (b)(6);(b)(7)(C)
- (6) Whittenburg
- (7) Young
- (8) Borkowski
- (b)(6);(b)(7)(
- (10) (b)(6);(b)(7)(C)
- (11)
- (11) DHS Rep

Transport Logistics

Van Driver—(b)(6);(b)(7)(C), cell phone (b)(6);(b)(7)(C)Jeep Driver—(b)(6);(b)(7)(C), cell phone (b)(6);(b)(7)(C)

(9)

(b) (7)(E)

First Round (6 people in total in van)

12:45 - Van Departure from RRB to National Place

- 1 (b)(6);(b)(7)(C)
- 2. AC Borkowski
- 3. EAC Kolbe
- 1:00 Van Arrive at National Place and Depart for Rayburn
- 4. AC (b) (6), (b) (7)
- 5. XD Caine
- 6. AC Calvo
- 7.(b)(6);(b)(7)(C)
- 1:15 Van Arrive at Rayburn
- 1:00 Jeep Departure from RRB to Rayburn
- 1.(b)(6);(b)(7)(C)
- 2.
- 3. Chief Provost
- 4. (b)(6);(b)(7)(C)

Second Round (5 people in total in van)

2:10 - Van Departure from RRB to 1400 L Street

- $\frac{1}{2}$ (b)(6);(b)(7)(C)
- 3. DEAC Wagner
- 4. (A)EAC Young

- 2:25 Van Arrive at 1400 L Street and Depart for Rayburn
- 5. DEAC Whittenburg
- 2:40 Van Arrive at Rayburn for drop-off and pick-up Picking up AC Calvo, (b)(6);(b)(7)(C) and Chief Provost
- 2:50 Van Depart Rayburn for National Place for drop-off (4 People total)
- 1. (b)(6);(b)(7)(C)
- 2. AC Calvo
- 3:00 Van Depart National Place for RRB drop-off
- 3. (b)(6);(b)(7)(C)
- 4. Chief Provost
- 3:40 Van Arrive at Rayburn for pick-up, departure to National Place for drop-off (7 People total)
- 1. (b) (6), (b) (7)(C) 2. (b) (6), (b) (7)(C)
- 3. AC (b) (6), (b) (7)(C)
- 4. XD Caine
- 5. (A)EAC Young
- 4:00 Van Depart National Place for 1400 L Street
- 6. DEAC Whittenburg
- 4:05 Van Depart 1400 L Street for RRB
- 7. AC Borkowski
- 3:40 —Jeep Depart for RRB
- 1.(b)(6);(b)(7)(C)
- 2. DEAC Wagner
- 3.(b)(6);(b)(7)(C)
- 4. EAC Kolbe

Subject:INS Officers MemorialLocation:EPA Headquarters Building

 Start:
 Fri 5/12/2017 8:30 AM

 End:
 Fri 5/12/2017 9:00 AM

Recurrence: (none)

Meeting Status: Accepted

Organizer: CBP COMMISSIONER SCHEDULER

Required Attendees: VITIELLO, RONALD D (USBP); (b) (6), (b) (7)(C); PROVOST, CARLA (USBP); (b)(6);(b)(7)(C)

; LUCK, SCOTT A (USBP); Owen, Todd C (AC OFO)

Subject: will be the adjutant

Location: Adjutant Office

Start:Mon 5/22/2017 12:00 AMEnd:Tue 5/23/2017 12:00 AM

Show Time As: Free

Recurrence: (none)

Meeting Status: Meeting organizer

Organizer: PROVOST, CARLA (USBP)

Required Attendees: (b)(6);(b)(7)(C)

Subject: Leadership meeting Prep

 Start:
 Tue 5/30/2017 11:00 AM

 End:
 Tue 5/30/2017 12:00 PM

Recurrence: (none)

Organizer: PROVOST, CARLA (USBP)

(b) (6), (b) (7)(C)

Subject: Leadership Meeting to Review Budget Briefing Deck- attachment added

Location: RRB OCA Large Conference Rm 5.3A-3

Wed 5/17/2017 11:00 AM Start: End: Wed 5/17/2017 12:00 PM

Show Time As: Tentative

Recurrence: (none)

Meeting Status: Not yet responded

LOWRY, KIM M Organizer:

(b) (6), (b) (7)(C); CAINE, JEFFREY; JACKSTA, LINDA L (AC HRM); PROVOST, CARLA **Required Attendees:**

(USBP); CALVO, KARL H.; BORKOWSKI, MARK S; Owen, Todd C (AC OFO); SMITH, BRENDA BROCKMAN; WAGNER, JOHN P; (b) (6), (b) (7)(C); YOUNG, EDWARD E;

(b) (6), (b) (7)(C)

Optional Attendees:



Please see the attached materials.

Thanks.

(b) (5)

(b) (5), (b) (6), (b) (7)(C)

(b) (5), (b) (6), (b) (7)(C)

(b) (5), (b) (6), (b) (7)(C)

(b) (5), (b) (6), (b) (7)(C)

(b) (5)

Subject: Location Change: Budget Briefing Prep with OMB/DHS

Location: USBP Conference Rm (b) (7)(E)

Start:Mon 5/22/2017 2:00 PMEnd:Mon 5/22/2017 3:00 PM

Recurrence: (none)

Meeting Status: Not yet responded

Organizer: CONGRESSIONAL EVENTS CALENDAR

Location Change to USBP large conference room <<CBP FY18 Congressional Justification Briefing_05 22 17_1300.pptx>> Attachment Password to follow via email.

Subject: **LOCATION CHANGE**Meeting with Human Rights Watch

Location: Ronald Reagan Building, 4.4A Commissioner's Large Conference Room

Start: Wed 5/3/2017 3:00 PM **End:** Wed 5/3/2017 4:00 PM

Recurrence: (none)

Meeting Status: Not yet responded

Organizer: CBP COMMISSIONER SCHEDULER

Location: we are located in the Ronald Reagan building, 1300 Penn. Ave NW Washington, D.C. 20229. Please enter the building via the 14th street side. Once you enter the building you will see the CBP guards desk, please go there and call us at (b)(6);(b)(7)(C) and someone from the Commissioner's office will come down and escort you to the Commissioner's suite.

<<HRW Request Kelly 3-27-17.pdf>> CBP/ICE:

Acting Commissioner, Kevin McAleenan Acting Director Tom Homan

HRW Delegation:

(b)(6);(b)(7)(C)

POC: (b)(6); (b)(7)(C)

Advocacy Director (Acting), US Program
Human Rights Watch
1630 Connecticut Avenue NW, Suite
Washington, DC 20009

(b)(6);(b)(7)(C)

1630 Connecticut Avenue, N.W., Suite 500 Washington, DC 20009

Tel: 202-612-4321

Kenneth Roth, Executive Directo

DEPUTY EXECUTIVE DIRECTORS

Michele Alexander, Development and Global Initiatives Nicholas Dawes, Media lain Levine, Program

Fax: 202-612-4333; 202-478-2988

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Makoto Takano

Peter Visser Marie Warburg March 27, 2017

General John F. Kelly Secretary of the Department of Homeland Security U.S. Department of Homeland Security Washington, DC 20528



HRW.org

Dear Secretary Kelly,

I am writing to request a meeting to discuss key immigration and national security issues of relevance to your agency's operations.

As you may know, Human Rights Watch is an independent nongovernmental organization that monitors and reports on human rights issues in more than 90 countries around the world, including the United States and has worked for many years on issues related to US immigration and refugees.

At this time, we would like to share with you our recent research looking into the delivery of appropriate medical care in immigration detention facilities, which we believe needs to be an important consideration as the administration revises its immigration policies. We would also like to share new evidence of Customs and Border Protection's (CBP's) apparent failure to follow US policy and uphold legal obligations when apprehending people seeking asylum from persecution.

Our executive director, Ken Roth, will be in Washington on Monday, April 24, and Tuesday, April 25, 2017 and would welcome the chance to meet with you if you are available on these dates. Please be in touch with my colleague (b) (6) at (b) (6) (b) (6) to confirm a time.

Thank you in advance for your time and I look forward to hearing from you.

Sincerely,



Subject: Meet W/ Chief Provost's Office

 Start:
 Fri 5/5/2017 11:00 AM

 End:
 Fri 5/5/2017 11:30 AM

Recurrence: (none)

Meeting Status: Accepted

Organizer:

Required Attendees:

(b)(6);(b)(7)(C)

Subject: Meet W/ to discuss Valor Memorial Interview

 Start:
 Wed 5/3/2017 11:00 AM

 End:
 Wed 5/3/2017 11:30 AM

Show Time As: Tentative

Recurrence: (none)

Meeting Status: Not yet responded

Organizer: (b)(6);(b)(7)(C)

<<RE: B-1 Schedule>>

From: (b) (6), (b) (7)(C)

Sent: Thursday, April 27, 2017 3:32 PM

To: (b)(6);(b)(7)(C)

Subject: RE: B-1 Schedule

Follow Up Flag: Follow Up Flag Status: Follow Up

Tomorrow I can stay late, but I have a (b) (6), (b) (7)(C) appointment early in the morning. I would not want to schedule anything until about 10am. I also only have one meeting scheduled with (b) (6), (b) (7)(C) at 2-3pm. Other than that, my schedule is flexible.

Next Tuesday, 5/2, and Thursday, 5/4, again I can stay late. I generally don't get here till late...9:30am, but can meet with her earlier if that is the only time available.

Basically, I will be on leave from 5/5-5/15 and covering an event next week on Monday, 5/1, and Wednesday, 5/3. That is why I need to prepare for the Valor Memorial story this early. I really only want to get a small quote from the Chief. I have noticed that in previous years the stories only included quotes from S1 and C1. Since we are honoring four Border Patrol agents this year, I thought it would be very appropriate for her to be included.

Thanks for your help.



(b)(6);(b)(7)(C)

Writer/Editor

Communication and Outreach Division

Office of Public Affairs

U.S. Customs and Border Protection

Ph: (b)(6);(b)(7)(C)

Email: (b)(6);(b)(7)(C)

www.cbp.gov

From: (b)(6);(b)(7)(C)

Sent: Thursday, April 27, 2017 4:23 PM

To: (b)(6);(b)(7)(C)

Subject: RE: B-1 Schedule

I will check how early and late are you available?

Sent from iPhone

(b)(6);(b)(7)(C)

Operations Officer
Adjutant to Carla Provost
Acting Chief, U.S. Border Patrol
U.S. Border Patrol Headquarters

Mobile: (b)(6);(b)(7)(C)

From: (b)(6);(b)(7)(C)

Sent: Thursday, April 27, 2017 4:21:23 PM

To:

(b)(6);(b)(7)(C)

Subject: RE: B-1 Schedule

Thank you for making the introduction. I probably only need about 15 mins. I would like to speak with Chief Provost for a quote about the agents who are being honored at this year's ceremony. Does she have any time tomorrow, 4/28, or next Tuesday, 5/2, or Thursday, 5/4?

Many thanks!



(b)(6);(b)(7)(C)

Writer/Editor

Communication and Outreach Division

Office of Public Affairs

U.S. Customs and Border Protection

Ph: (b)(6);(b)(7)(C)

Email: (b)(6);(b)(7)(C)

www.cbp.gov

From: (b) (6), (b) (7)(C)

Sent: Thursday, April 27, 2017 4:14 PM

To:

(b)(6);(b)(7)(C)

Subject: B-1 Schedule

(b)(6),(b)(7)(C) is doing the write-up coverage of the Valor Memorial Ceremony for OPA. She needs 30 mins or so with B-1 to ask a few questions and maybe get a few quotes for her story.

Can you please reach out to her and assist scheduling the time with B-1?

V/r (b) (8), (b) (7)(C)

(b) (6), (b) (7)(C)

(A) Associate Chief HQ USBP/TTIMD (b) (6), (b) (7)(C)

Subject: Meet W/(b)(6);(b)(7)(C) to Discuss Marine Corps Pararde

 Start:
 Wed 5/3/2017 11:30 AM

 End:
 Wed 5/3/2017 12:00 PM

Recurrence: (none)

Organizer: PROVOST, CARLA (USBP)

Subject: OIG Risk Assessment Interview

Location: At your discretion

Start: Thu 5/18/2017 11:00 AM **End:** Thu 5/18/2017 12:00 PM

Show Time As: Tentative

Recurrence: (none)

Meeting Status: Not yet responded

Organizer: (b)(6);(b)(7)(C)

Below is the information that OIG Audit requested from CBP. All of CBP EACs will be interviewed and attached are the documents that were given to them. The meeting will be one hour and they are available from 1130-1600 hours on Thursday. Please advise which time slot you prefer.

Subject: INFO; Office of Inspector General Enterprise Risk Management Tasking

Good Afternoon,

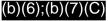
Based on the contact information each office provided for the OIG Enterprise Risk Management (ERM) tasking, the OIG ERM office was able to schedule the requested meetings with the senior CBP officials during the period May 1-18, 2017. When the OIG ERM office scheduled the meetings, each official should have received the attached questionnaire.

Prior to contacting the CBP officials to schedule the meetings, the OIG ERM office requested the following information from CBP:

- * Fiscal Year 2016, budget allocations to the first level below the Component Head
- * Fiscal Year 2016, authorized FTEs to the first level below the Component Head
- * List of Legal Authorities for Component.
- Mission Essential Systems
- List of other internal to DHS, or external organizations Component works with to meet mission
- Component mapped business process workflow

Please find attached the information that was provided by CBP in response to the OIG ERM's requests. It is recommended that senior leadership scheduled to meet with the OIG ERM office be provided with this information prior to their scheduled meetings.

Should you have any questions, please let me know.



Assistant Director

<<Standardized Questionnaire - External- 11.16.docx>>

<<OIG_FY2016_EAC Financial Plan Request.docx>> <<PPBAProcessFlow.pdf>> <<Governance slide.pptx>> <<Realignment, Governance, and PPBA Fact Sheet.pdf>> <<Misson Essential Systems.docx>> <<Copy of CBP_Authority_Matrix_2017.xlsx>>

(b) (7)(E)

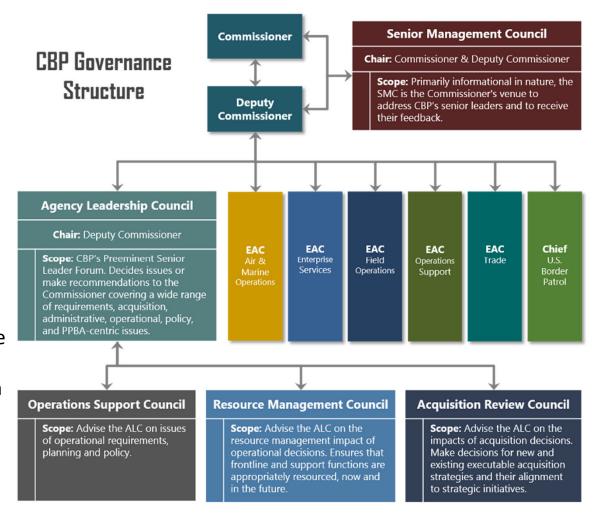
(b) (7)(E)

(b) (7)(E)

(b) (7)(E)

Long-Term Accountability Process Improvements

- Headquarters Realignment Reduced number of direct reports
 to the Commissioner, creating six
 new Executive Assistant
 Commissioners (EAC), empowered
 to direct operations, make
 decisions, and direct Assistant
 Commissioners and other
 subordinate executives within his
 or her portfolio.
- Governance Processes Created an enterprise governance structure to bring senior leaders together in collaborative, decision-making fora to address ongoing and emerging issues facing the agency.



U.S. Customs and Border Protection Re-alignment, Governance, and Resource Management

ORGANIZATIONAL REALIGNMENT

CBP's realignment of 2015-2016 was the first headquarters reorganization since its 2003 inception. Prior to the realignment, CBP's organizational structure was relatively "flat," with a large number of senior executives reporting directly to the Commissioner. As CBP has grown in size and scope, a new organization structure was needed to keep pace with the increasing mission complexity and operational tempo.

The new organizational structure, effective October 1st, 2016, reduced the number of direct reports to the Commissioner, creating six new Executive Assistant Commissioner (EAC) positions and empowering them with specific authority from the Commissioner to direct operations, make decisions, and direct Assistant Commissioners and other subordinate executives within his or her portfolio. This stratified approach strengthens decision-making and senior leader accountability.

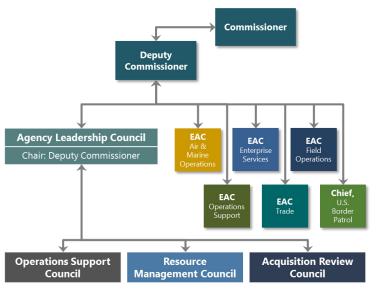
IMPROVED GOVERNANCE PROCESSES

Streamlining the organizational structure and creating and empowering the EAC position was only one aspect of CBP's realignment. The Commissioner also directed that a purpose-built enterprise governance structure be established to bring our senior leaders together in collaborative, decision-making forums to address ongoing and emerging issues facing the agency. Accordingly, CBP established the **Agency Leadership Council**, CBP's highest level of governance council; and three subordinate governance councils: **Resource Management Council**, **Operations Support Council**, and **Acquisition Review Council**.

Agency Leadership Council (ALC)

The ALC is CBP's highest level of governance council comprised of the six EACs, the CBP Chief of Staff, and chaired by the Deputy Commissioner. Similar to a corporate board of directors, the ALC makes decisions or recommendations to the Commissioner on a broad range of Agency-wide issues such as strategic goals and objectives, responses to national emergencies, threat assessment and mitigation, and strategies for supporting and engaging with Congress, the Department of Homeland Security, and other key stakeholders.

The three additional, subordinate governance bodies focus on different aspects of CBP's mission:



Resource Management Council (RMC)

The RMC advises the ALC on the resource management support impact of ALC agenda items, owns the Planning, Programming, Budgeting, and Accountability process, oversees development of the Table of Organization, and ensures that frontline and support functions are appropriately resourced, now and in the future. Chaired by the EAC of Enterprise Services.

Operations Support Council (OSC)

The OSC supports the ALC on a broad range of operational support issues. It helps ensure that support functions are aligned with the needs of the four operational offices and advises the ALC on the operational impact of operations support decisions. The OSC also advises the ALC on emerging

issues and risks and advises lines-of-business owners about implementing and maturing unified approaches to planning and requirements development across all operating environments. Chaired by the EAC of Operations Support.

Acquisition Review Council (ARC)

The ARC advises the ALC on the impacts of acquisition decisions. The ARC also makes decisions for new and existing executable acquisition strategies and their alignment to strategic initiatives. Chaired by the Component Acquisition Executive.

U.S. Customs and Border Protection Realignment, Governance, and Resource Management

RESOURCE MANAGEMENT

The realignment also supports ongoing efforts to improve resource management across CBP. In 2011, CBP adopted the Department of Defense's resource management model and introduced it as Planning, Programming, Budgeting, and Accountability (PPBA) to manage financial and personnel resources.

WHAT IS PPBA?

Р

Planning: Defines the organization's vision for the future in a 5-year outlook. Identifies CBP's strategic goals, objectives, and priorities.

PPBA is a structured resource management process that helps CBP define the optimal mix of people, equipment, technology, and support attainable within fiscal constraints to successfully achieve CBP's mission, goals, and objectives.



Programming: Develops 2-5 year programmatic and fiscal plan that prioritizes resources and capabilities, and makes tradeoffs against the "plan" based on fiscal constraints. Assists in determining the best balance of resources necessary to achieve the mission.



Budgeting: Focuses on 1-2 years of the 5-year plan developed in the Programming phase and properly values program budgets, justifies the budget to Congress and to the Office of Management and Budget (OMB).



Accountability: Evaluates current progress against long term goals and provides a critical feedback mechanism for adjustments in planning, programming and budgeting decisions.

Major PPBA products, such as the Commissioner's Fiscal Year Priorities, the Resource Allocation Plan, the Integrated Planning Guidance, and the CBP Vision and Strategy are reviewed, revised and approved by CBP's governance structure to ensure that these are well-balanced and support the needs of the operators across CBP.

SUMMARY

When taken together, the changes to CBP's organizational structure, governance oversight and resource management processes have improved its ability to effectively oversee its more than 60,000 employees and efficiently manage a \$13+ billion budget. Implementation of these improved management mechanisms will enhance collaboration and accountability, improve the speed and efficacy of decision-making, and bolster current and future mission success, thereby better positioning CBP to perform its front line missions of securing the border, facilitating trade, and facilitating travel.

(b) (7)(E)

(b) (7)(E)

U.S. Code Title / Chapter	<u>Primary Statute</u>	Subject Area	U.S. Code Section	Summary/Subtopics (as needed to clarify subject area)	Components				
Title 6 - Domestic Security									
Chapter 1 - Homeland Security Organization	Homeland Security Act of 2002 (as amended)	Department of Homeland Security Other officers	6 U.S.C. § 113	P.Law 114-328 Section: 1901(a) (National Defense Authorization Act for Fiscal Year 2017, December 23,2 016) includes authorities for departmental Joint Task Forces added to subsection (d)	All				
		Information Analysis and Infrastructure Protection; Access to Information	6 U.S.C. §§ 121-125	General DHS authorities	All				
		Critical Infrastructure Information	6 U.S.C. §§ 131-134	General DHS authorities	All				
		Information Security	6 U.S.C. §§ 141-151	General DHS authorities	All				
		Science and Technology in Support of Homeland Security	6 U.S.C. §§ 181-183; 185- 186; 193-194; 195b- 195c	General DHS authorities	All				
		Border, Maritime, and Transportation Security Responsibilities and Functions	6 U.S.C. §§ 202-203	General DHS authorities	All				
		U.S. Customs and Border Protection	6 U.S.C. §§ 211-215; 217		СВР				
		Border, Maritime, and Transportation Security U.S. Customs and Border Protection	6 U.S.C. §§ 220-222	Performance indicators relating to seizure of methamphetamine and precursor chemicals; polygraph examinations; fees authorized for Advanced Training Center	СВР				
		Transfer of certain agricultural inspection functions of the Department of Agriculture	6 U.S.C. § 231	Functions related to agriculture import and entry inspection activities transferred from Secretary of Agriculture to Secretary of DHS	СВР				
		Border Enforcement Security Task Force	6 U.S.C. § 240	Establishes Border Enforcement Security Task Force; CBP authorized to be included personnel in BEST units	ICE, CBP, USCG				
		Prevention of international child abduction	6 U.S.C. § 241	CBP with coordination of Department of State, Attorney General and FBI, establish program to prevent international child abduction	СВР				

U.S. Code Title / Chapter	Primary Statute	Subject Area	U.S. Code Section	Summary/Subtopics (as needed to clarify subject area)	Components
		Immigration Enforcement Employee Discipline	6 U.S.C. § 254	Secretary may impose discipline on any ICE or CBP employee who willfully deceives Congress or Agency leadership	CBP, ICE
		Annual report on cross-border tunnels	6 U.S.C. § 257	Secretary must submit annual report to congress on tunnels between Mexico and U.S.	CBP and other entities with information on cross-border tunnels
	Section 482 of the Homeland Security Act of 2002, as amended by Section 2 of the Cross-Border Trade Enhancement Act of 2016, P.L. 114-279	Donation Acceptance Program	6 U.S.C. § 301a-301c	Provides Commissioner of CBP authority to accept real property, personal property, monetary, and non-personal services donations for Office of Field Operations activities at certain ports of entry	СВР
	Section 481 of the Homeland Security Act of 2002, as amended by Section 2 of the Cross-Border Trade Enhancement Act of 2016, P.L. 114-279	Reimbursable Services Program	6 U.S.C. § 301	Provides Commissioner of CBP authority to enter into reimbursable fee agreements for certain CBP services	СВР
	-	Human Resources Management	6 U.S.C. §§ 411-416	General DHS authorities	All
		Federal Emergency Procurement Flexibility	6 U.S.C. §§ 421-428	General DHS procurement authorities	All
		Buy America Requirements	6 U.S.C. § 453b	General DHS procurement requirement	All
		Horse Adoption Program	6 U.S.C. § 453c	General DHS authorities	All
		Requirement to comply with laws protecting equal employment opportunity and providing whistleblower protections	6 U.S.C. § 463	General DHS authorities	All
		Annual ammunition report	6 U.S.C. § 471	General DHS requirements	All
		Annual purchase and usage of weapons report	6 U.S.C. § 472	General DHS requirements	All
	Homeland Security Information Sharing Act	Information Sharing	6 U.S.C. §§ 481-486	General DHS authorities	All
	-	Secure Handling of Ammonium Nitrate	6 U.S.C. §§ 488-488i	General DHS authorities	All
		Domestic Nuclear Detection Office	6 U.S.C. §§ 591-596a	General DHS authorities	All

U.S. Code Title / Chapter	<u>Primary Statute</u>	Subject Area	U.S. Code Section	Summary/Subtopics (as needed to clarify subject area)	Components
	Justice for Victims of Trafficking Act of 2015	Anti-Trafficking Training for Department of Homeland Security Personnel	6 U.S.C. §§ 641-644	General DHS authorities	All
		National Preparedness System	6 U.S.C. §§ 741-754	General DHS authorities	All
		Additional Preparedness	6 U.S.C. §§ 761-764	General DHS authorities	All
Chapter 3 - Security and Accountability for Every Port	Maritime Transportation Security Act of 2002, SAFE Port Act	Port Security grants	6 U.S.C. §§ 912-913	Definitions found at 6 U.S.C. § 901	CBP, USCG, TSA
·		Training and exercise programs	6 U.S.C. § 912; 46 U.S.C. § 70125		All
		Port Operations	6 U.S.C. §§ 921-926	Variety of port related authorities, including domestic radiation detection, inspection of car ferries, random searches of containers, threat assessment screening of port truck drivers, establishing a Border Patrol unit for the Virgin Islands, and establishing a Center of Excellence for Maritime Domain Awareness.	CBP, DHS
	Security and Accountability for Every Port Act, SAFE Port Act	Security of the international supply chain General Provisions	6 U.S.C. §§ 941-945		СВР
		Security of the international supply chain Customs-Trade Partnership Against Terrorism	6 U.S.C. §§ 961-973		СВР
		Security of the international supply chain Miscellaneous Provisions	6 U.S.C. §§ 981-985		СВР
Chapter 4 Transportation Security	National Transit Systems Security Act of 2007	Transportation Security Planning and Information Sharing Immunity for reports of suspected terrorist activity or suspicious behavior and response	6 U.S.C. § 1104	General DHS authorities; qualified immunity for good faith actions described	All
Chapter 6 Cybersecurity	Cybersecurity Act of 2015	Cybersecurity	6 U.S.C. §§ 1501-1525	General DHS authorities; date of enactment until September 30, 2025	All

Title / - Agriculture

U.S. Code Title / Chapter	Primary Statute	Subject Area	U.S. Code Section	Summary/Subtopics (as needed to clarify subject area)	Components
Chapter 11 - Honeybees	Honeybee Act of 1922	Import and export inspection functions regarding honeybees	7 U.S.C. § 281; 7 C.F.R. Part 322	Authority, in conjunction with Secretary of Agriculture, to prohibit or restrict importation or entry of honeybees and honeybee semen into or through the United States in order to prevent the introduction and spread of diseases and parasites harmful to honeybees, the introduction of genetically undesirable germ plasm of honeybees, or the introduction and spread of undesirable species or subspecies of honeybees and the semen of honeybees.	СВР
Chapter 37 - Seeds		Import and export inspection functions regarding seeds	7 U.S.C. §§ 1581-82; 7 C.F.R. Part 361	Authority, in conjunction with Secretary of Agriculture, to regulate or prohibit the importation of seeds.	СВР
Chapter 104 - Plant Protection Act		Import and export inspection functions regarding plants	7 U.S.C. §§ 7711-7721; 7 C.F.R. Parts 301, 305, 322 and 353	Authority to enforce Secretary of Agriculture regulations on importation and exportation of plans; authority to hold at port of entry all plants, plant products, biological control organisms, plant pests or noxious weeds while Secretary of Agriculture is notified, a and until such item is inspected and authorities for entry into or transit through the United States or is released by the Secretary of Agriculture.	СВР

U.S. Code Title / Chapter	<u>Primary Statute</u>	Subject Area	U.S. Code Section	Summary/Subtopics (as needed to clarify subject area)	Components
		Inspection and enforcement	7 U.S.C. §§ 7731-7736; 7 C.F.R. Parts 301, 305, 322 and 353	Authority to inspect and seize, with or without a warrant, any person or conveyance to determine if any plant, plant product, biological control organism, plant pest, noxious weed, or article subject to this chapter is present; collect information; subpoena authority; penalties for violations; enforcement actions of the Attorney General; and court jurisdiction.	
Chapter 109 - Animal Health Protection		Import and export inspection functions regarding animal health	7 U.S.C. §§ 8303-8304, 8306 - 8309, 8311, and 8313 - 8314	Authority, in conjunction with Secretary of Agriculture, to regulate or prohibit the importation of animals, conveyances, and articles, to prevent the introduction or dissemination within the United States of any pest or disease of livestock; enter into reimbursement agreements regarding extraterritorial inspection of these articles; the issuance of penalties; and other enforcement actions.	СВР
1	Title 8	- Aliens and Nationa	lity		
		Acquisition of Interests in Land	8 U.S.C. § 1103(b)	Authority to acquire interests in land in the vicinity of the international land border.	СВР
Chapters 1 - 15	Immigration & Nationality Act (as amended)	Waiver of Laws to Facilitate the Expeditious Construction of Border Infrastructure	8 U.S.C. § 1103 Note (Section 102 of IIRIRA as amended)	Provides the Secretary with the authority to waive all laws the Secretary deems necessary in order to ensure the expeditious construction of border infrastructure.	СВР

U.S. Code Title / Chapter	Primary Statute	Subject Area	U.S. Code Section	Summary/Subtopics (as needed to clarify subject area)	Components
		Travel control of citizens and aliens	8 U.S.C. §§ 1181-1189; 8 C.F.R. Parts 211, 223 and 316	Admiction of nonimmigrants and immigrants.	CIS, CBP, ICE
		Inspection, Apprehension, Examination, Inadmissibility, Parole and Removal	8 U.S.C. §§ 1221-1232; 8 C.F.R. Parts 214, 231, 234, 239, 251 and 280	Detention for medical exam; inspection, mandatory detentions; deportable aliens; expedited removal; removal hearings; voluntary departure	CBP, ICE, CIS
		Inspection, Apprehension, Landing Rights of Crew	8 U.S.C. §§ 1281-1288; 8 C.F.R. Parts 214, 251, 252, 258 and 280	Alien crewmen; conditional landing permits; hospital treatment; control; employment; discharge	СВР
		General Penalty Provisions	8 U.S.C. §§ 1321-1330; 8 C.F.R. Part 271	Authorizes penalties for a variety of immigration violations	СВР
		Disposition of moneys collected under the provisions of this title	8 U.S.C. § 1356; 8 C.F.R. Parts 103 and 286	Various immigration user fees	CBP; ICE; CIS
		Powers of Immigration Officers	8 U.S.C. § 1357	Arrest authority, search authority, taking evidence under oath.	CBP; ICE
	Enhanced Border Security and Visa Entry Reform Act of 2002	Biometric entry and exit data system	8 U.S.C. § 1365b	Authorizes the establishment and operation of electronic biometric entry and exit systems	СВР
		Implementation of an integrated Entry and Exit data system	8 U.S.C. § 1731	Authorizes establishment and operation of database to contain arrival and departure data	СВР
		Staffing levels at ports of entry	8 U.S.C. § 1752	Authority to establish staffing levels at ports	СВР
		Model ports-of-entry	8 U.S.C. § 1752a	Authority to establish model ports-of-entry	СВР
		Joint United States-Canada projects for alternative inspection services	8 U.S.C. § 1753	Authority to act jointly and in cooperation with Canadian government on inspection projects	СВР
		Training Program	8 U.S.C. § 1776	Required training regarding travel and identity documents; techniques, patters and trends of terrorist travel	DHS
	Title	│ 15 - Commerce and Tra	lde	terrorist travel	

little 15 - Commerce and Trade

U.S. Code Title / Chapter	Primary Statute	Subject Area	U.S. Code Section	Summary/Subtopics (as needed to clarify subject area)	Components
Chapter 22 - Trademarks	Lanham Act	Goods bearing infringing trademarks and false designations of origin.	15 U.S.C. § 1124-1125	Prohibition against importation of goods bearing infringing trademarks or false designations of origin.	СВР
	٦	Fitle 16 - Conservation			
Chapter 35 - Endangered Species;		Endangered Species	16 U.S.C. §§ 1531-1544	Definitions; cooperation; prohibited acts; penalties and enforcement	СВР
Chapter 53 - Control of Illegally Taken Fish and Wildlife	Lacey Act (as amended)	Import and Export Inspections Functions Concerning Illegally taken Wildlife	16 U.S.C. §§ 3371-3378	Definitions; prohibited acts; penalties; forfeiture; enforcement	CBP, ICE
		Title 17 - Copyrights			
Chapter 6 - Importation and Exportation	Copyright Act	Infringing copyrighted merchandise	17 U.S.C. § 602	Prohibits importation of infringing copyrighted goods.	СВР
Chapter 12 - Copyright Protection and Management Systems	Digital Millennium Copyright Act	Circumvention of copyright protection systems	17 U.S.C. § 1201	Prohibits circumvention of copyright protection systems and importation of devices designed for such circumvention	СВР
	Ti	itle 19 - Customs Duties			
Chapter 1 - Collection Districts, Ports, and Officers	Tariff Act of 1930 (as amended)	Customs User Fees	19 U.S.C. §§ 58a-58c	Provides the authority to assess user fees for customs services.	СВР
		Enforcement of customs and immigration laws in Guam and the Virgin Islands and along Canadian and Mexican	19 U.S.C. § 68	Authority to expend funds for acquisition of land and the erection of buildings.	СВР
		Erection of protective gates and fences across and around roads crossing borders	19 U.S.C. § 69	Authority to fund maintenance and operations of protective gates and fences	DHS
		Prohibition on Obstruction of Revenue Officers by Masters of Vessels	19 U.S.C. § 70	Provides authority to fine masters of vessels who obstruct or hinder any officer lawfully boarding their vessel to effectuate any revenue or navigation law of the United States.	CBP, USCG, ICE
Chapter 1A - Foreign Trade Zones		Foreign Trade Zones	19 U.S.C. §§ 81a-81u; 19 C.F.R. Part 146	Authority to establish and operate Foreign Trade Zones.	СВР

U.S. Code Title / Chapter	Primary Statute	Subject Area	U.S. Code Section	Summary/Subtopics (as needed to clarify subject area)	Components
Chapter 3 - The Tariff and Related Provisions		Imports from Canal Zone	19 U.S.C. § 126	All laws affecting imports from foreign countries shall apply to goods from Canal zone, Isthmus of Panama and people seeking entry into any State or Territory.	СВР
		Border Search of Vehicles and Persons	19 U.S.C. § 482; 19 C.F.R. Part 162	Authority to search vehicles and persons with suspicion of import or customs violations.	CBP; ICE
		Assistance for Officers	19 U.S.C. § 507	Authority to require assistance when necessary in performance of officer's duties.	CBP, ICE
		Determination of Suitable Vessels for Enforcing the Customs Laws	19 U.S.C. § 540	Authorizes the President to use suitable vessels to execute laws providing for the collection of duties on imports and tonnage.	CBP, USCG,
Chapter 4 - Tariff Act of 1930	Harmonized Tariff Schedule of the United States	Determine, Assess and Collect Duties on Imported Goods	19 U.S.C. § 1202	Harmonized Tariff Schedule of duties	CBP, USCG, ICE
		Prohibited Importation of Contraband	19 U.S.C. §§ 1304-1308; 19 C.F.R. Part 134	Country of origin markings and requirements. Section 1307 prohibits the importation of goods made with convict or forced labor.	CBP, ICE
		Drawback of Customs Duties	19 U.S.C. § 1313; 19 C.F.R. Part 191	Establishes the "drawback" process. Drawback is a full or partial refund of duties, fees or taxes on imported merchandise where such merchandise is incorporated in a manufactured item which is then exported or destroyed under customs supervision. Other types of drawback exist as well, as identified in the statute.	СВР
		National Customs Automation Program	19 U.S.C. § 1411	Establishes the National Customs Automation Program, including the Automated Commercial Environment (ACE) and the International Trade Data System (ITDS)	СВР

U.S. Code Title / Chapter	Primary Statute	Subject Area	U.S. Code Section	Summary/Subtopics (as needed to clarify subject area)	Components
		Report, Entry and Unlading of Vessels and Vehicles	19 U.S.C. §§ 1431 - 1467; 19 C.F.R. Parts 103 and 123.	Authorizes a variety of penalties and fines, and to effect seizures, based on violations of the customs laws.	СВР
	Tariff Act of 1930 (as amended); Trade Facilitation and Trade Enforcment Act of 2015 (TFTEA), P.L. 114-125, 130 Stat. 122, Section 114 (19 U.S.C. § 4320)	Entry of Merchandise; Importers of Record	19 U.S.C. §§ 1484, 4320; 19 CFR § 24.5	CBP authority to control the manner of entry for imported merchandise and persons authorized to make entry (importer of record or its agent); authority to collect information to verify identity of importer of record	СВР
		Unclaimed merchandise; notice; retention or disposition; petition; forfeited distilled spirits, wines and malt liquor	19 U.S.C. § 1491; 19 C.F.R. Part 127	Authority to seize and auction unclaimed merchandise.	СВР
		Destruction of abandoned or forfeited merchandise	19 U.S.C. § 1492; 19 C.F.R. Part 127	Authority to destroy, retain for official use or otherwise dispose of abandoned or forfeited merchandise when auction is not appropriate.	СВР
		Examination of baggage	19 U.S.C. § 1496; 19 C.F.R. Parts 148 and 162	Authority to examine baggage.	СВР
		Penalties for Failure to Declare	19 U.S.C. § 1497	Authorizes penalities for failure to properly declare merchandise	СВР
		Examination of Merchandise	19 U.S.C. § 1499; 19 C.F.R. Parts 118, 141, 151, 152, 174	Authority to summons persons and records regarding imports of merchandise.	СВР
		Appraisement, Classification and Liquidation of Customs Entries	19 U.S.C. § 1500; 19 C.F.R. Parts 152 and 159	This section directs CBP, pursuant to regulations issued by the Secretary, to fix the final appraisement, classification and rate of duty, and the final amount of duties owed on imported merchandise.	СВР
	Tariff Act of 1930 (as amended); Trade Facilitation and Trade Enforcment Act of 2015 (TFTEA)	Voluntary reliquidations by U.S. Customs and Border Protection	·	Authority to reliquidate any liquidation within 90 days of the original liquidation.	СВР

U.S. Code Title / Chapter	Primary Statute	Subject Area	U.S. Code Section	Summary/Subtopics (as needed to clarify subject area)	Components
		Appraisement, Classification and Liquidation of Customs Entries	19 U.S.C. § 1504	Limits CBP's authority to liquidate entries, and authorizes CBP to extend the period for liquidation in certain instances.	СВР
		Payment of Customs Duties and Fees; Interest on Customs Duties	19 U.S.C. § 1505; 19 C.F.R. Part 141	This section establishes the process for the deposit of estimated duties and the assessment of interest upon liquidation (both on increased duties owed to the Government and on refunds due importers where the deposit of estimated duties was in excess of the liquidated amount of duty).	
		Examination of Books and Witnesses	19 U.S.C. § 1509; 19 C.F.R. Part 163	Authority to summons persons and records regarding imports of merchandise.	СВР
		Protest of Customs Decisions	19 U.S.C. § 1514; 19 C.F.R. Parts 145, 174 and 191	Provides the mechanism for interested parties (e.g., importers, sureties) to protest certain decisions of CBP (e.g., appraised value of merchandise, classification of merchandise).	СВР
F	Tariff Act of 1930 (as amended); Trade Facilitation and Trade Enforcment Act of 2015 (TFTEA), Section 421	Evasion of Antidumping and Countervailing Duty Orders	19 U.S.C. § 1517	Provides authority to investigate allegations of AD/CVD evasion submitted by interested parties and to make determinations of AD/CVD evasion.	СВР
		Refunds and Errors	19 U.S.C. § 1520	Authorizes CBP to refund duties or other receipts in certain cases.	СВР
		Merchandise bearing American trademark	19 U.S.C. § 1526; 19 C.F.R. Part 133	Provides the authority to seize and forfeit merchandise in violation of the trademark laws of the United States.	СВР

U.S. Code Title / Chapter	<u>Primary Statute</u>	Subject Area	U.S. Code Section	Summary/Subtopics (as needed to clarify subject area)	Components
		Bonded Warehouses	19 U.S.C. § 1555; 19 C.F.R. Parts 19, 125, 128 and 144	Provides the authority to designate buildings or parts thereof as "bonded warehouses" for the storage of imported merchandise. Prior to storing any merchandise that has not been finally released by CBP, the owners of such facilities must obtain appropriate bond coverage to secure the Government against any loss or expense connected with or arising out of the storage or deposit of the merchandise.	СВР
		Boarding Vessels	19 U.S.C. § 1581; 19 C.F.R. Part 162	Authority to hail, stop, board and document check a vessel in the customs waters.	СВР
		Search of Persons and Baggage; regulations	19 U.S.C. § 1582; 19 C.F.R. Part 162	Authority to proscribe regulations for search of persons and baggage.	СВР
		Examination of outbound mail	19 U.S.C. § 1583; 19 C.F.R. Part 4	Authority to search outbound mail and parcels.	СВР
		Penalties for Falsity or Lack of Manifest	19 U.S.C. § 1584	Authority to issue penalities for failure to produce a manifest.	СВР
		Examination of hovering vessels	19 U.S.C. § 1587	Authority to board and examine hovering vessels	СВР
		Enforcement Authority of Customs Officers	19 U.S.C. § 1589a	Arrest authority, authority to serve process and perform other duties.	СВР
		Aviation Smuggling	19 U.S.C. § 1590; 19 C.F.R. Part 122	Authority to enforce laws against aviation smuggling	CBP; USCG
		Penalities for Fraud, Gross Neglience, and Negligence	19 U.S.C. § 1592	Authorizes penalties for entering or attempting ot enter any merchandise through false statemetns or material ommissions.	СВР
		Penalties for False Drawback Claims	19 U.S.C. § 1593a	Authorizes penalties for seeking drawback through false statements or material ommissions.	СВР

U.S. Code Title / Chapter	Primary Statute	Subject Area	U.S. Code Section	Summary/Subtopics (as needed to clarify subject area)	Components
		Seizure of conveyances; Searches and seizures	19 U.S.C. §§ 1594 - 1595; 19 C.F.R. Parts 122 and 162	Authorizes the stop, search, and seizure of vessels, vehicles and aircraft when subject to a penalty for the violation of the customs laws; such vessels, vehicles and aircraft may be seized and forfeited in accordance with the customs laws (common carrier exception to	СВР
		Forfeitures and other penalties	19 U.S.C. § 1595a; 19 C.F.R. Parts 162 and 171	Authority to seize and forfeit conveyances and other thins used in illegal importation contrary to law.	СВР
		Customs Forfeiture Fund	19 U.S.C. § 1613b	Authority to establish the "Customs Forfeiture Fund"	CBP, USCG
		Release of seized property	19 U.S.C. § 1614; 19 C.F.R. Part 171	Authority to release property subject to claimant paying value of property	CBP, USCG
		Remission or mitigation of penalties	19 U.S.C. § 1618; 19 C.F.R. Parts 123, 145, 171 and 172	Authority to remit or mitigate fines, penalties or forfeitures.	CBP, USCG
		Authority to Require Bonds and Other Security	19 U.S.C. § 1623; 19 C.F.R. Parts 113 and 114	Provides the authority to require bonds or other security as deemed necessary to protect the revenue and/or assure compliance with laws and regulations enforced by CBP.	СВР
		Unlawful importation or exportation of certain vehicles; inspections	19 U.S.C. § 1627a; 19 C.F.R. Part 192	Authority for officers to cooperate and exchange information regarding certain conveyances before exportation or importation with other federal or state law enforcement agencies.	СВР
		Exchange of information	19 U.S.C. § 1628; 19 C.F.R. Part 103	Authority to exchange information with foreign customs and law enforcement agencies.	СВР
	Trade Facilitation and Trade Enforcment Act of 2015 (TFTEA), Section 302	Exchange of information related to trade enforcement	19 U.S.C. § 1628a	Provides Commissioner of CBP authority to share information with intellectual property rights-holders to aid in determination whether IPR violations exist under certain enumerated statutes, with regard to IP rights recorded with CBP.	СВР

U.S. Code Title / Chapter	Primary Statute	Subject Area	U.S. Code Section	Summary/Subtopics (as needed to clarify subject area)	Components
		Inspections and preclearance in foreign countries	19 U.S.C. § 1629; 19 C.F.R. Part 148	Authority to establish preclearance facilities in foreign ports.	СВР
		Customs Brokers	19 U.S.C. § 1641; 19 C.F.R. Part 111	Authority to grant and revoke customs broker licenses and to impose penalties for violations of the customs laws; other authorities pertaining to the regulation/oversight of customs broker business.	СВР
		Ports of entry	19 U.S.C. § 1644a; 19 C.F.R. Part 122	Authority to designate and operate ports of entry for civil aircraft.	СВР
		Random customs inspection for stolen automobiles being exported	19 U.S.C. § 1646b; 19 C.F.R. Part 192	Authority to conduct random inspections seeking vehicles being unlawfully exported	СВР
		Imposition of Countervailing Duties	19 U.S.C. §§ 1671 - 1671h; 19 C.F.R. Parts 207 and 351.101 et seq	Provides the Department of Commerce with the authority to set countervailing duties on certain imported merchandise. When CBP determines that imported merchandise falls within the scope of a countervailing duty order, CBP applies the rate established by the Department of Commerce.	СВР
		Imposition of Antidumping Duties	19 U.S.C. § 1673 - 1673h	Provides the Department of Commerce with the authority to set antidumping duties on certain imported merchandise. When CBP determines that imported merchandise falls within the scope of an antidumping duty order, CBP applies the rate established by the Department of Commerce.	СВР
Chapter 5 - Smuggling		Customs Enforcement Area	19 U.S.C. § 1701; 19 C.F.R. Part 162	Authority to establish customs waters enforcement area.	CBP; USCG
		Seizure and Forfeiture of Vessels	19 U.S.C. § 1703; 19 C.F.R. Part 162	Authority to seize and forfeit vessels used or outfitted for smuggling.	СВР
		Destruction of forfeited vessel or vehicle	19 U.S.C. § 1705; 19 C.F.R. Part 162	Authority to destroy forfeited vessel or vehicle if necessary.	СВР

U.S. Code Title / Chapter	Primary Statute	Subject Area	U.S. Code Section	Summary/Subtopics (as needed to clarify subject area)	Components
Chapter 28 - Trade Facilitation and Trade Enforcement Act of 2015	Trade Facilitation and Trade Enforcment Act of 2015 (TFTEA), P.L. 114-125, 130 Stat. 122, Section 115	Establishment of Importer Risk Assessment Program	19 U.S.C. § 4321	Requires CBP to establish a program for adjusting importers' bond amounts based on risk assessments conducted by CBP.	СВР
	Trade Facilitation and Trade Enforcment Act of 2015 (TFTEA), P.L. 114-125, 130 Stat. 122, Section 304	IPR Protections	19 U.S.C. § 4343	Secretary of Homeland Security shall authorize Commissioner of CBP to establish a process to enforce protections for copyright to owners who have submitted an application for registration under Title 17 (not solely those already registered).	DHS; CBP
	Trade Facilitation and Trade Enforcment Act of 2015 (TFTEA), P.L. 114-125, 130 Stat. 122, Sections 305-311 (19 U.S.C. § 4344-4350)	IPR Protections	19 U.S.C. § 4344-4350	Emphasizes the role of the National Intellectual Property Rights Coordination Center; requires training with domestic and international law enforcement on investigative best practices to enforce IPR; requires outreach to private sector and sharing of information and best practices for enforcement of IPR; requires formation of an educational campaign to inform travelers of IPR violations; etc.	DHS; CBP; ICE
	Continued Dumping and Subsidy Offset Act of 2000 (CDSOA)	Continued Dumping and Subsidy Offset	repealed by § 7601(a) of subtitle F of title VII of Pub. L. No. 109-171, 120 Stat. 4, 154 (Feb. 8, 2006), as amended by § 822 of Pub. L. No. 111- 291 (Dec. 8, 2010) and §	Requires CBP to deposit certain antidumping and countervailing (AD/CV) duty collections into the CDSOA special account to be distributed annually to eligible affected domestic producers who file timely certifications of qualifying expenditures. Although repealed, due to the timeframes involved distributions still occur pertinent to periods of time when the legislation was effective.	СВР
	Trade Facilitation and Trade Enforcment Act of 2015 (TFTEA), P.L. 114-125, 130 Stat. 122, Section 605	Inclusion of Interest in Certain CDSOA Distributions	19 U.S.C. § 4401	Requires CBP to include certain interest payments in CDSOA distributions when payments are received in certain circumstances on or after October 1, 2014.	СВР

U.S. Code Title / Chapter	Primary Statute	Subject Area	U.S. Code Section	Summary/Subtopics (as needed to clarify subject area)	Components
	Tit	le 21 - Food and Drugs			
Chapter 5 - Viruses, Serums, Toxins, Antitoxins, and Analogous Products	Virus-Serum-Toxin Act	Import and Export Inspections Relating to Viruses, Serums, Toxins, and Analogous Substances	21 U.S.C. §§ 151-159	Inspection of imports; denial of entry and destruction	СВР
	Title 22 - Fo	reign Relations and Int	ercourse		
Chapter 9 - Foreign Wars, War Materials and Neutrality War Materials		Illegal Exportations of war materials; forfeiture authority	22 U.S.C. § 401; 19 C.F.R. Parts 161 and 171	Authorities to seize and forfeit illegal exportations of war materials	СВР
Chapter 39 - Arms Export Control		Control of arms exports and imports	22 U.S.C. § 2778; 22 C.F.R. Part 127 and 15 C.F.R Part 758	Export controls regarding weapons and military items	СВР
	Title	31 - Money and Finance	ce		
Chapter 53 - Monetary Transactions	Currency and Monetary Instrument Reports	Reports on importing and exporting monetary instruments	31 U.S.C. § 5316	Requirements regarding reports of importation and exportation of monetary instruments.	СВР
,		Search and Forfeiture of Monetary Instruments	31 U.S.C. § 5317	Authority to search for and seize monetary instruments transported in violation of reporting requirements.	СВР
		Bulk Cash Smuggling into or out of the United States	31 U.S.C. § 5332	Authority to search and seize bulk cash being smuggled in violation of reporting requirements	NPPD/FPS; CBP
		Title 33- Waterways			
Chapter 25 - Ports and Waterways Safety	Ports and Waterways Safety Act	Authority to Ensure Safety and Security to Ports, Harbors, and Waterways of the United States	· ·	Definitions; operating requirements; port, harbor and facility security; investigatory powers; conditions for entry to ports; enforcement; penalties	USCG; CBP

U.S. Code Title / Chapter	Primary Statute	Subject Area	U.S. Code Section	Summary/Subtopics (as needed to clarify subject area)	Components
Chapter 26 - Water Pollution Prevention and Control	Clean Water Act; Federal Water Pollution Control Act	Establishes the National Response Plan and a National Contingency Plan to Guide Removal of Discharge and Cleanup Efforts; Covers the Clean Water Act and the Federal Water Pollution Control Act to Prevent and Prohibit the Discharge of Oil or Hazardous Substances and Untreated Sewage from the Navigable Waters of the United States.	33 U.S.C. §§ 1251-1387	Standards and enforcement for water prevention and control	USCG; CBP
Chapter 33 - Vessel Pollution Prevention	Act to Prevent Pollution from Ships	Domestic Implementation and Application of the annexes to the International Convention for the Prevention of Pollution from Ships (MARPOL) to which the US is party. The MARPOL is laid out in 6 annexes, which cover prevention of pollution by oil, by harmful substances carried by sea in packaged form, and by garbage from ships; prevention of air pollution from ships; and control of pollution by noxious liquid substances in bulk. (US is not a party to the annex, which covers the discharge of sewage.)	33 U.S.C. §§ 1901-1915	Administration and enforcement of rules to prevent pollution from ships including enforcement and penalties for violations	USCG; CBP
		Title 42 - The	Public Health	and Welfare	
Chapter 2 Sanitation and Quarantine		State health laws observed by United States officers	42 U.S.C. § 97	Duty of CBP officers to duly observe and follow any restraints established by health laws of any state	HHS; CBP
Chapter 6A - Public Health Service (Section 247-6b)		Quarantine duties of consular officers and others	42 U.S.C. § 268(b).	Duty of CBP officers to assist in enforcement of quarantine rules and regulations	HHS; CBP

U.S. Code Title / Chapter	Primary Statute	Subject Area	U.S. Code Section	Summary/Subtopics (as needed to clarify subject area)	Components
		Title 46 - Shipping			
Chapter 5 - Other General Provisions	Waiver Provision	Waiver of navigation and vessel-inspection laws	46 U.S.C. § 501	Allows DHS Secretary, after various consultations, to grant or deny a request for a Jones Act waiver.	DHS; CBP
Chapter 551 - Coastwise Trade	Jones Act	Transportation of merchandise	46 U.S.C. § 55102	Requirements are enforced by CBP.	СВР
	Passenger Vessel Services Act (PVSA), as amended	Transportation of passengers	46 U.S.C. § 55103; 19 C.F.R. Part 4	Requirements are enforced by CBP.	СВР
	Miscellaneous Provisions affecting Jones Act and PVSA	Certain stated exemptions and other qualifications on coastwise trade matters (including dredging, towing, passenger transportation, routes of transportation, etc.).	46 U.S.C. §§ 55104 - 55120	Affects CBP's interpretation of the Jones Act and PVSA in certain situations (e.g., dredging and towing operations; passenger vessel traffic between Puerto Rico and the U.S.; routes of transportation; etc.).	CBP; USCG
Chapter 605 - Discriminating Duties and Reciprocal Privileges		Outbound inspection authority	46 U.S.C. § 60105	Authority to require vessels to obtain clearance before leaving US ports.	CBP; USCG
Chapter 705 - Maritime Drug Law Enforcement		Maritime Drug Law Enforcement	46 U.S.C. § 70501-70508	Authority to enforce drug smuggling laws regarding US persons, US vessels and vessels subject to US jurisdiction.	CBP; USCG
	Tit	le 49 Transportation			
Chapter 441 Registration and Recordation of Aircraft		Registration of Aircraft	49 U.S.C. § 44103	Regulations and requirements for registering aircraft.	CBP; TSA
	Title 50 -	War and National De	fense		
Chapter 35 - International Emergency Economic Powers		Unusual and extraordinary threat; declaration of national emergency; exercise of Presidential authorities	50 U.S.C. § 1701; 19 C.F.R. Part 161	Provides authority to President to act in cases of emergency to protect US interests.	All
Chapter 53 - Trading With the Enemy Act		Trading with the Enemy	50 U.S.C. §§ 4301-4341	Authorizes limitations on trading with certain countries.	All
	Consolidated and Further Continuing Appropriations Act, 2013, Pub. L. No. 113-6, sec. 560	Provides Commissioner of CBP authority to enter into reimbursable fee agreements for certain CBP services	Not codified	This Section has been replaced by provisions within the Cross Border Trade Enforcement Act of 2016 (6 U.S.C. 301 et seq see above), but the existing agreements entered into under Section 560 authority remain in place.	СВР

U.S. Code Title / Chapter	Primary Statute	Subject Area	U.S. Code Section	Summary/Subtopics (as needed to clarify subject area)	Components

Leadershi	ip Perspective			
1.	What does your Program Office mission portfolio include?			
	b. In which DHS Oversight Areas does your Office have specific			
	accountability? (Immigration, Border Security, Transportation Security,			
	Cybersecurity, Management (incl. Critical Infrastructure), Counter-terrorism, Disaster Resilience)			
2.	What are your greatest challenges and concerns with regard to accomplishing the missions in your portfolio?			
li li	b. How likely is it that those concerns will be realized?			
3.	How does your Program Office identify, manage, and treat the risks it faces?			
4.	At what stage would you consider your Program Office related to ERM?			
5. applies)?	What are some challenges you face with your ERM implementation (if it			
6.	Has your OCRO (Chief Risk Officer) created a Risk Register? Are there items on the Register that pertain directly to your area?			

egal A	uthorities
7.	What are your legal authorities to operate? (Under what major legislation/lavis is your mission codified?)
8.	According to your legal authorities, what other DHS components must you coordinate with to achieve the missions in your portfolio?
9.	According to your legal authorities, what departments external to DHS must you coordinate with to achieve the missions in your portfolio?
	b. International coordination?
10.	Are there any stipulations in the legal authorities of other Federal agencies that prevent you from fully accomplishing your mission?
11.	How do you integrate changes in legal authority into your operations?
)rgani:	zational Structure/Human Capital Overview/Budget
12.	Was this Program Office (or divisions within it) stood up within the last year? so, why? (How big is your shop? Approved FTEs vs. filled FTEs)

Risk Assessment Questionnaire

13.	Is this Program Office (or any Divisions within it) queued to be dissolved in the coming year? If so, why?
14.	Have there been changes in Program Office or Division accountabilities that have resulted in a personnel/funding surge or reduction in funding/force in the past year? If so, describe. In the coming year?
15.	What is the impact on the component, DHS, and the public if this Program Office is unable to execute its mission? (irreparable, adverse, noticeable, minimal?)
Critical	Technology Systems and Major Acquisitions
16.	What mission essential systems (critical applications) does your Program Office use (those critical to you may not be the same as the MES compiled by the component or the Department)?
17.	Are these systems shared across multiple work units?
18.	Were any of these systems deployed within the last two years?
19.	Are any of these systems queued for obsolescence within the next two years?
20.	Are there major acquisitions planned within the next year or are there any currently in progress?
21.	Are you satisfied with your IT support? Why/why not.
Organiz	ational Resilience
22.	Do you believe your Program Office has sufficient internal resources to operate successfully for business as usual?
23.	During business as usual, are resources managed so that you are always able to absorb a small amount of unexpected change?
24.	When a problem affecting your mission occurs, do internal resources become more easily available at short notice with less red tape?
Other	
25.	Anything else useful you would like to contribute?

Subject: phoenix

 Start:
 Mon 5/1/2017 9:00 AM

 End:
 Mon 5/1/2017 10:00 AM

Recurrence: (none)

Organizer: PROVOST, CARLA (USBP)

Subject:Pivotal PracticesLocation:Teaming area

 Start:
 Wed 5/3/2017 6:45 AM

 End:
 Wed 5/3/2017 7:15 AM

Recurrence: (none)

Meeting Status: Meeting organizer

Organizer:PROVOST, CARLA (USBP)Required Attendees:HUFFMAN, BENJAMINE C

Subject: Possible CODEL to Detroit

 Start:
 Thu 6/1/2017 12:00 AM

 End:
 Sun 6/4/2017 12:00 AM

Show Time As: Free

Recurrence: (none)

Organizer: PROVOST, CARLA (USBP)

Subject: Prep: S1 CBP Leadership Check-In

Location: Commissioner's Small Conference Room

Start: Tue 5/30/2017 1:00 PM **End:** Tue 5/30/2017 1:30 PM

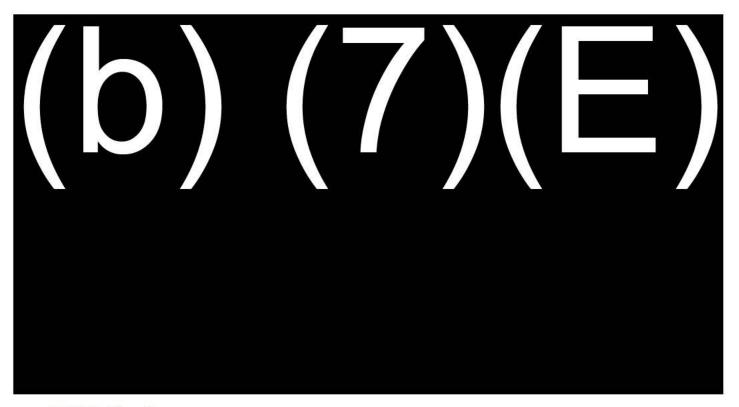
Show Time As: Tentative

Recurrence: (none)

Meeting Status: Not yet responded

Organizer: CBP COMMISSIONER SCHEDULER

<<C1-S1 100 Day Meeting on EOs 05252017.docx>>



PRESS: Closed

PARTICIPANTS:

CBP

Kevin McAleenan, (A) Commissioner
Ronald Vitiello, (A) Deputy Commissioner
Patrick Flanagan, (A) Chief of Staff
Todd Owen, Executive Assistant Commissioner, Office of Field Operations
Carla Provost, (A) Chief, U.S. Border Patrol
Edward Young, (A) Executive Assistant Commissioner, Air & Marine Operations
Brenda Smith, Executive Assistant Commissioner, Office of Trade
Mark Koumans, (A) Deputy Executive Assistant Commissioner, Operations Support
Kathryn Kolbe, Executive Assistant Commissioner, Enterprise Services

Non-CBP

John Kelly, Secretary, Department of Homeland Security Kirstjen Neilsen, Advisor to the Secretary (b) (6), Advisor to the Secretary

Staff Responsible for Briefing Memo:

(b)(6);(b)(7)(C) Deputy Director, Integrated Planning Division, Operations Support, (b)(6);(b)(7)(C) (b)(6);(b)(7)(C)

Subject: PWPs

 Start:
 Mon 5/1/2017 11:00 AM

 End:
 Mon 5/1/2017 12:00 PM

Recurrence: (none)

Organizer: PROVOST, CARLA (USBP)

Subject: Retirement Celebration for (b)(6);(b)(7)(C)

Location: National Place 7th Floor, Rm 726

Start: Tue 5/23/2017 9:00 AM **End:** Tue 5/23/2017 11:00 AM

Show Time As: Tentative

Recurrence: (none)

Meeting Status: Not yet responded

Organizer: CPO-CHIEF PROGRAMMING OFFICER

Please share this invitation with your office to help us celebrate the retirement of Officer, who will be retiring on May 26. In mentioned that he has always wanted to take art classes, so to help him fulfill that dream, we will be presenting him with a Gift Certificate to the Torpedo Factory as a farewell present. Please let us know in the RSVP if you would like to contribute. You can give your contributions to me or of the gettogether.

<<!nvitation to (b)(6):(b)(7)(C) Retirement Celebration.pptx>> If you would like to honor by sharing a memory, or saying a few words, please let us know that also. Gifts and remarks will begin at 10:30.

has had a very successful career, and has made such significant contributions to CBP, that we want to make this a truly meaningful send off. I hope you can join us!



Subject: Review FY18 Budget Brief

 Start:
 Mon 5/22/2017 11:00 AM

 End:
 Mon 5/22/2017 12:00 PM

Recurrence: (none)

Organizer: PROVOST, CARLA (USBP)

Review FY 18 Budget Brief for afternoon meeting.

Subject: Senate Appropriations Brief - CBP FY 2018 Budget

Location: Dirksen 138

Start: Wed 5/31/2017 12:00 PM **End:** Wed 5/31/2017 2:30 PM

Show Time As: Tentative

Recurrence: (none)

Meeting Status: Not yet responded

Organizer: CONGRESSIONAL EVENTS CALENDAR

*****Briefing Deck attached below. Please plan to bring your own copy of the deck to the briefing. OF will only be providing copies of the deck for the staff. **** <<CBP FY 2018 Budget Briefing to Congress_05 26 17_HAC_SAC_CBP Briefers.pptx>>

BRIEFING: On Wednesday, May 31, 2017, at 1:00 PM in Dirksen Room 138, Acting Assistant Commissioner (b)(6);(b)(7)(C) (OF), Executive Director (OF), Chief Patrol Agent (D)(6);(b)(7)(C) (USBP), Acting Executive Assistant Commissioner (EAC) Edward Young (AMO), Deputy EAC Cynthia Whittenburg (OT), Director (D)(6);(b)(7)(C) (OFO), Assistant Commissioner (AC) Mark Borkowski (OA), AC Linda Jacksta (HRM) and AC Karl Calvo (OFAM) will brief Senate Appropriations Committee / Homeland Security Subcommittee staff on CBP's Fiscal Year 2018 Budget Request.

Transportation

OCA will provide transport. Logistics details below.

Briefing Sections Briefers Backbench

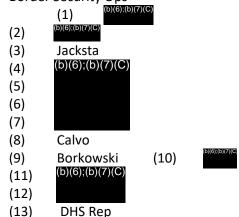
First Round (90 minutes)

1:00-2:30

Budget overview

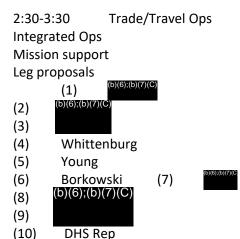
Hiring

Border Security Ops



Second Round (60 minutes)

^{*}Logistics Update Only



Transport Logistics

First Round (7 people in total in van)

12:25 - Van Departure from RRB to National Place (F Street Entrance)

- 1. (b)(6);(b)(7)(C)
- 2. AC Borkowski
- 3. (b)(6);(b)(7)(C)
- 4. AC Calvo

12:30 - Van Arrive at National Place and Depart for Dirksen 138 (Corner of Constitution Ave & 1st St NE)

5. (b)(6);(b)(7)(C) 6. 7.

12:45 - Van Arrive at Dirksen

12:30 – Jeep Departure for Dirksen
1(b)(6);(b)(7)(C)
2
3
4

Second Round (5 people in total in van)

2:00 - Van Departure from RRB to 1400 L Street (14th St. Entrance)

- 1. (b)(6);(b)(7)(C)
- 2. (A)EAC Young
- 2:10 Van Arrive at 1400 L Street and Depart for Dirksen
- 4. DEAC Whittenburg
- 2:25 Van Arrive at Dirksen for drop-off and pick-up Picking up AC Calvo, (b)(6);(b)(7)(C)
- 2:40 Van Depart Dirksen for National Place for drop-off (4 People total)
- 1. (b)(6);(b)(7)(C)
- 2. AC Calvo

2:55 – Van Depart National Place for RRB drop-off

3:40 – Van Arrive at Dirksen for pick-up, departure to National Place for drop-off (7 People total)

- 1.(b)(6);(b)(7)(C) 2. 3. 4.
- 4:00 Van Depart National Place for 1400 L Street
- 5. DEAC Whittenburg
- 4:05 Van Depart 1400 L Street for RRB
- 6. AC Borkowski

3:40 —Jeep Departure for RRB

- 1. (b)(6);(b)(7)(C)
- 3.

3

(b)(6);(b)(7)(C)

Subject:Senator StabenowLocation:(b)(6);(b)(7)(C)

Start: Wed 5/3/2017 5:00 PM **End:** Wed 5/3/2017 5:30 PM

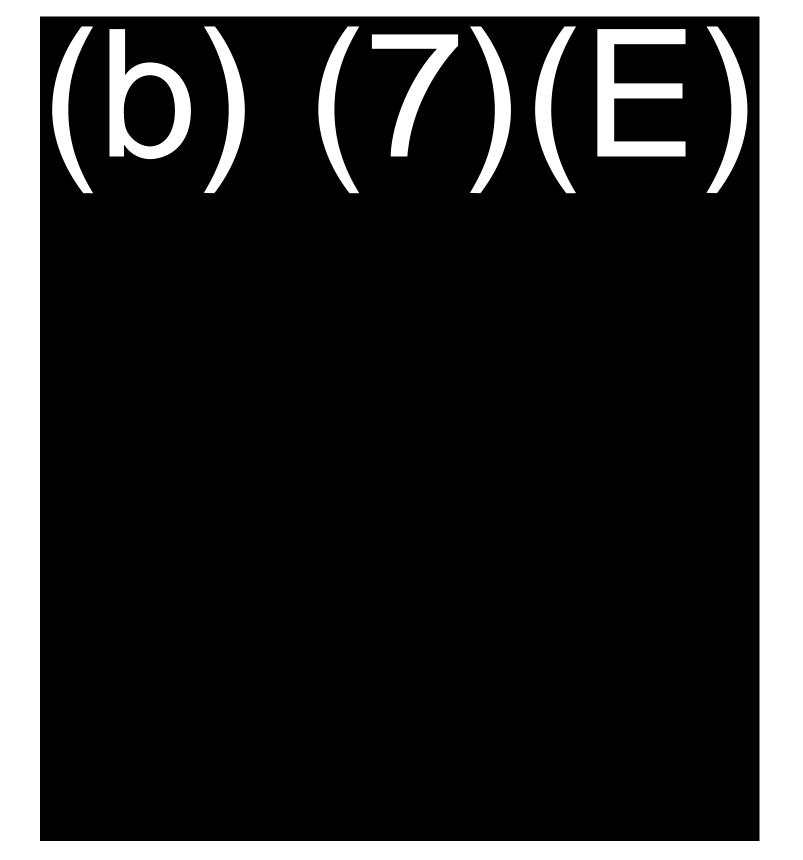
Recurrence: (none)

Meeting Status: Not yet responded

Organizer: CBP COMMISSIONER SCHEDULER

border patrol facility

<<OFAM Input to CBP (b) (7)(E) esponse_Revised_03-06-2017.docx>> <<NBPC Itr to Congress on (b) (7)(E) PDF>> < (b) (7)(E) Issue Paper .docx>>



(b) (7)(E), (b) (5)

(b)(6);(b)(7)(C)

Subject: SJUD: Murder Board

Location: 4.4A Commissioner's Large Conference Room

Start: Mon 5/22/2017 1:00 PM **End:** Mon 5/22/2017 2:00 PM

Recurrence: (none)

Meeting Status: Accepted

Organizer: VITIELLO, RONALD D (USBP)

Required Attendees: LOWRY, KIM M; (b) (6), (b) (7)(C); FALK, SCOTT K (OCC);

Owen, Todd C (AC OFO); PROVOST, CARLA (USBP); LUCK, SCOTT A (USBP); YOUNG, EDWARD E; (b)(6):(b)(7)(C) DCC10A-RMB-COMMISSIONER-

CN-RM; FLANAGAN, PATRICK S; (b)(6);(b)(7)(C)

Please do not forward, if you have any questions please let me know

(b)(6);(b)(7)(C)

OC Lead: (b)(6);(b)(7)(C)

BM Lead: OCA BM: Yes

Sent: Monday, May 8, 2017 6:08 PM

To: (b)(6);(b)(7)(C)Cc (b)(6);(b)(7)(C)

(b)(7)(C) FLANAGAN, PATRICK S

(b)(6);(b)(7)(C)

Subject: C2 Hearing Prep



Per our discussion with OCA today here is the path forward with some items pending action from OCA, as outlined below. I have not included the OT Deep Dive which we will keep on the calendar for tomorrow afternoon.

- Senate Judiciary Subcommittee on Border Security and Immigration (SJUD) is scheduled for the afternoon of May 23rd. The hearing is denoted as <u>"SJUD"</u>
- House Appropriations Committee / Subcommittee on Homeland Security (HAC/HS) FY 2018 Budget Hearing Prep is tentatively scheduled for June 9th however, I think we were successful and it may be pushed back to that following Tuesday, June 13th. OCA will be following up with us on that and it will dictate certain aspects of his prep (i.e., Murder Board; Joint Prep Session with ICE (A)Director Homan). The hearing is denoted as "FY 2018"

Date	Subject	Hearing	Attendees	Length Requested	Materials?
Monday, May 22, 2017	Murder Board	SJUD	Lowry, (b) (6), (b) (7)(C) (b) (6), (b) (7)(C) , Falk	1 hour	Yes
			EAC or designee (OFO, USBP, AMO)		

(b)(6);(b)(7)(C)

Subject:

(b) (7)(E)

Location: 4.4A Commissioner's Small Conference Room

Start: Thu 5/18/2017 12:00 PM End: Thu 5/18/2017 12:30 PM

Show Time As: Tentative

Recurrence: (none)

Meeting Status: Not yet responded

CBP COMMISSIONER SCHEDULER Organizer:

<< (b) (7)(E) Overview for C_1 USBP LEOD Liaison Div_v5.ppt>>

Please do not forward, if you would like a surrogate/+1 request or have any questions please let me know.

(b)(6);(b)(7)(C)

OC POC: Patrick Flanagan

AMO Lead coordination with USBP

BM: Yes

<<2017_05_03_09_42_06.pdf>>

Attendees: Commissioner

Deputy Commissioner

Chief Provost + 2

(b)(6);(b)(7)(C)

EAC Young COS Flanagan (b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

Subject:

(b) (7)(E)

Location: 4.4A Commissioner's Small Conference Room

Start: Tue 5/30/2017 2:30 PM **End:** Tue 5/30/2017 3:00 PM

Show Time As: Tentative

Recurrence: (none)

Meeting Status: Not yet responded

Organizer: CBP COMMISSIONER SCHEDULER

<<(b) (7)(E) Overview for C_1 USBP LEOD Liaison Div_v5.ppt>> <<(b) (7)(E) Briefing-final-TB.PPT>>

Please do not forward, if you would like a surrogate/+1 request or have any questions please let me know.

(b)(6);(b)(7)(C)

OC POC: Patrick Flanagan

AMO Lead coordination with USBP

BM: Yes

<<2017_05_03_09_42_06.pdf>>

Attendees: Commissioner

Deputy Commissioner

Chief Provost

EAC Young + 4 (b)(6);(b)(7)(C) (b)(6);(b)(7)(C)

COS Flanagan

1

^{**}Meeting to be rescheduled.**



U.S. Customs and Border Protection

(b)(6);(b)(7)(C)

Subject:SMC Budget BriefLocation:Teaming Area

 Start:
 Tue 5/9/2017 7:00 AM

 End:
 Tue 5/9/2017 7:30 AM

Show Time As: Tentative

Recurrence: (none)

Meeting Status: Not yet responded

Organizer: (b)(6);(b)(7)(C)

Acting Chief Provost would like to meet and discuss the SMC Budget Brief meeting she attended.

<<SMC Brief - FY 2017 Appropriations Update FINAL.PPTX>>

FY 2017 Appropriations Update

Office of Finance

May 8, 2016

Subject: Travel

 Start:
 Tue 5/2/2017 1:00 PM

 End:
 Tue 5/2/2017 1:30 PM

Recurrence: (none)

Meeting Status: Meeting organizer

Subject: Travel

 Start:
 Tue 5/2/2017 10:30 AM

 End:
 Tue 5/2/2017 11:00 AM

Recurrence: (none)

Meeting Status: Meeting organizer

Subject: Travel to EPT - (b) (6), (b) (7)(C) Services

 Start:
 Wed 5/31/2017 12:00 AM

 End:
 Sat 6/3/2017 12:00 AM

Show Time As: Out of Office

Recurrence: (none)

Subject: (b)(6);(b)(7)(C) Present Plaque

 Start:
 Thu 5/11/2017 7:00 AM

 End:
 Thu 5/11/2017 7:15 AM

Recurrence: (none)

Organizer: PROVOST, CARLA (USBP)

ASC took a GS-12 resident agent position in (b) (6), (b) (7)(C)

Plaque will be presented at the daily standup and about 10 of his co-workers will attend.

Subject: Working Lunch

Location: Offsite

Start:Mon 5/22/2017 10:00 AMEnd:Mon 5/22/2017 11:00 AM

Recurrence: (none)

Meeting Status: Accepted

Organizer: VITIELLO, RONALD D (USBP)

Required Attendees: PROVOST, CARLA (USBP); LUCK, SCOTT A (USBP); HUFFMAN, BENJAMINE C

Attendees:

Chief Provost Chief Luck Chief Huffman

(b) (6), (b) (7)(C)

ALC Subject:

Location: Commissioner's Large Conference Room

Start: Tue 6/13/2017 9:00 AM End: Tue 6/13/2017 10:00 AM

Show Time As: **Tentative**

Recurrence: (none)

Meeting Status: Not yet responded

Organizer: **CBP COMMISSIONER SCHEDULER**

Required Attendees: DCC10A-RMB-COMMISSIONER-CN-RM; YOUNG, EDWARD E; KOLBE, KATHRYN; Owen,

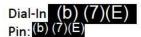
> Todd C (AC OFO); PEREZ, ROBERT E; SMITH, BRENDA BROCKMAN; VITIELLO, RONALD ; HOOVER, CRINLEY S; (b) (6), (b) (7)(C) D (USBP); (b) (6), (b) (7)(C)

KOUMANS, MARK; FLANAGAN, PATRICK S; (D) (O), (D) (1)(

PROVOST, CARLA (USBP); LUCK, SCOTT A (USBP); (b) (6), (b) (7)(C)

Please DO NOT forward this meeting invite. If you have any questions, reach out to (b) (6), (b) (7)(C) . Thanks!

Dial-In for those outside of the NCR only:









SIC Sopranka 2017 - Sopranka Bieran II. — Sopranka Bieran II. COCATICS profit 1844 sien Rambinog ... 1 VIIS 955 12919.1999.

Attendees:

C1

EAC Young

EAC Kolbe

EAC Owen

EAC Perez EAC Smith

DEAC Koumans (b) (6), (b) (7)(C)

Crinley Hoover (b) (6), (b) (7)(C)

Patrick Flanagan (b) (6), (b) (7)(C) (b) (b), (b) (1)(C

Jeff Caine

(b) (5)



AGENDA

Agency Leadership Council

June 13, 2017

10:00 - 11:00

10:00 – 11:00 FY 2019 – FY 2023 Resource Allocation Plan (RAP)

Programming

Purpose: To finalize the FY 2019 – FY 2023 RAP Core submission to DHS, the ALC is requested to decide (b) (5)

Decision Requested: Approve the CBP FY 2019 – FY 2023 RAP core submission.

Note: In order to facilitate candid deliberations by ALC members, the ALC has requested that briefing teams are present in the room for the duration of their specific topic and depart once their presentation is completed.

Subject: ALC (UFR)

Location: Commissioner's Large Conference Room

Start: Wed 6/7/2017 12:45 PM **End:** Wed 6/7/2017 1:30 PM

Show Time As: Tentative

Recurrence: (none)

Meeting Status: Not yet responded

Organizer: CBP COMMISSIONER SCHEDULER

Required Attendees: Owen, Todd C (AC OFO); SMITH, BRENDA BROCKMAN; KOLBE, KATHRYN; YOUNG,

EDWARD E; PROVOST, CARLA (USBP); CAINE, JEFFREY; (b) (6), (b) (7)(C); LANDFRIED,

PHIL A; (b)(6);(b)(7)(C) FLANAGAN, PATRICK S; (D)(D);(D)(I)(C)

(b)(6);(b)(7)(C)

(b) (6), (b) (7)(C) HOOVER, CRINLEY S; KOUMANS, MARK; WHITTENBURG, CYNTHIA F;

PEREZ, ROBERT E; HUFFMAN, BENJAMINE C

Optional Attendees: (b)(6);(b)(7)(C)

Dial-In for EAC Kolbe.

Dial-In: (b) (7)(E)

Pin: (b) (7)(E)

(b) (6), (b) (7)(C)

Subject: **ALC-CTOB**

Conference Room Location:

Start: Fri 6/2/2017 8:45 AM End: Fri 6/2/2017 9:30 AM

Show Time As: **Tentative**

Weekly Recurrence:

Recurrence Pattern: every 2 week(s) on Friday from 9:30 AM to 10:15 AM

Not yet responded Meeting Status:

Organizer: MCALEENAN, KEVIN K

Required Attendees: FLANAGAN, PATRICK S; Owen, Todd C (AC OFO); YOUNG, EDWARD E; SMITH, BRENDA

BROCKMAN; VITIELLO, RONALD D (USBP); LANDFRIED, PHIL A; KOUMANS, MARK;

MCLAUGHLIN, JIM E; MILLER, TROY A; LEY, JENNIFER E.; (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C) NEW WATCH 7.3C;

(b) (6), (b) (7)(C) KOLBE, KATHRYN; PEREZ, ROBERT E; CHAVEZ, GLORIA I; SAUNDERS, IAN C.; ; PROVOST, CARLA (USBP); HULL, AARON A; (b) (6), (b) (7)(C)

; CTOB;

BOYER, STEPHEN A **Optional Attendees:**



(b) (6), (b) (7)(C)Please do not forward invite, all surrogate (and +1) requests must be sent to

CTOB Attendance is restricted, approvals for surrogates will require approval

Attendees:

- (A) Commissioner McAleenan
- (A) Deputy Commissioner Vitiello
- (A) CoS Flanagan

EAC Owen

Chief Hull on behalf of Chief Provost

XD Boyer on behalf of (A) EAC Young

EAC Smith

EAC Kolbe

(A) EAC Perez

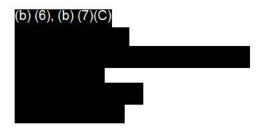
AC Landfried

(A) AC Lev

AC Saunders

XD Mclaughlin

XD Miller





AGENDA

Agency Leadership Council-Counterterrorism Operations Board

June 2, 2017

09:30 - 10:15

09:30 – 09:40 Standing Item: Current Intelligence Update

OS/OI

Decision Requested: N/A

09:40 – 09:55 Presentation: EO 13780, Section 5 and

OFO/NTC

Screening Center Update

Decision Requested: N/A

09:55 – 10:05 Update: Cuba Policy

OS/INA

Decision Requested: N/A

10:05– 10:15 Update: Mexico Trip

Leadership

Decision Requested: N/A

(b) (6), (b) (7)(C)

Subject: Amend Integrity.gov

Start: Wed 6/14/2017 9:00 AM **End:** Wed 6/14/2017 9:30 AM

Recurrence: (none)



From: PROVOST, CARLA (USBP)

Sent: Wednesday, June 7, 2017 2:59 PM

To: (b)(6);(b)(7)(C)

Subject: FW: Integrity.gov: Report Returned

Schedule some time for me.

Carla L. Provost Acting Chief USBP

(b)(6);(b)(7)(C)

----Original Message-----

From: Integrity.gov (b) (7)(E)

Sent: Wednesday, June 7, 2017 2:54 PM

To: PROVOST, CARLA (USBP) (b)(6);(b)(7)(C)

Subject: Integrity.gov: Report Returned

(b)(6);(b)(7)(C) requests that you amend your 2017 Annual Report filed 4/17/2017 in Integrity, https://integrity.gov. Click "Login to Integrity."

Contact your ethics official if you have questions.

Subject: AMO Support to USBP w/Chief Provost

Location: 4.2D EAC Perez's Office

 Start:
 Wed 6/7/2017 2:00 PM

 End:
 Wed 6/7/2017 2:30 PM

Recurrence: (none)

Meeting Status: Accepted

Organizer: PEREZ, ROBERT E

Required Attendees: PROVOST, CARLA (USBP); (b)(6);(b)(7)(C)

EAC Perez is requesting 15 mins to discuss AMO support to USBP.

Subject: B1 Border Wall Pre-Brief

Location: Teaming Area

Start: Wed 6/14/2017 9:30 AM **End:** Wed 6/14/2017 10:00 AM

Recurrence: (none)

Meeting Status: Not yet responded

Organizer: HUFFMAN, BENJAMINE C

Border Wall Prioritization and Management Up Brief Prior to 2p – C1 Meeting

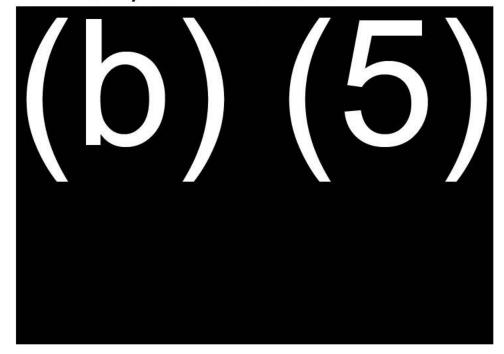
<<FY19_COA (004).pptx>>

Urgent vs Deliberate Planning

 The Way it is - //Urgent Planning Steps for the Wall Efforts



The Way We Want it to be -



(b) (5)

(b) (5)

Subject: (b) (7)(E) Issue

Location: Commissioner's Small Conference Room

Start: Mon 6/19/2017 8:30 AM **End:** Mon 6/19/2017 9:00 AM

Recurrence: (none)

Meeting Status: Accepted

Organizer: CBP COMMISSIONER SCHEDULER

Required Attendees: FLANAGAN, PATRICK S; DCC10A-RMB-COMMISSIONER-CN-RM; PEREZ, ROBERT E;

Owen, Todd C (AC OFO); (b)(6); (b)(7)(C) VITIELLO, RONALD D (USBP); OC

BRIEFING STAFF; PROVOST, CARLA (USBP)

Optional Attendees: KOUMANS, MARK

BM: Yes

Lead Office: USBP in coordination with OFO and OS

OC POC: (b)(6);(b)(7)(C)

Subject: Block

 Start:
 Mon 6/12/2017 12:00 PM

 End:
 Mon 6/12/2017 3:30 PM

Recurrence: (none)

Subject: Block

 Start:
 Thu 6/22/2017 1:00 PM

 End:
 Thu 6/22/2017 4:00 PM

Recurrence: (none)

Subject: Border Wall Strategy Updates

Location: Commissioner's Small Conference Room

Start: Wed 6/14/2017 1:00 PM **End:** Wed 6/14/2017 2:00 PM

Recurrence: (none)

Meeting Status: Accepted

Organizer: CBP COMMISSIONER SCHEDULER

Required Attendees: KOLBE, KATHRYN; PEREZ, ROBERT E; OC BRIEFING STAFF; FLANAGAN, PATRICK S;

LOWRY, KIM M; PROVOST, CARLA (USBP)

BM: Yes (ES)

Advisor: Patrick Flanagan

Lead Office: ES in coordination with OS

Walk through all the lines of efforts related to Border Wall Strategy:

1) GT Tool (ES).

2) Border Wall Strategy (ES)—Qualitative strategy, based on (b) (6), (b) (7)(C) paper, for Border Wall.

3) (A) EO Border Analysis (DHS PLCY) and (B) Approps Bill Strategy (OS).

Subject: BP Foundation at 630 pm

Start: Tue 6/13/2017 12:00 AM **End:** Wed 6/14/2017 12:00 AM

Show Time As: Free

Recurrence: (none)

BP Foundation Cocktails and Hors D'oevre's Subject: McCormick and Schmick's (b) (6), (b) (7)(C) **Location:**

Start: Tue 6/13/2017 5:30 PM End: Tue 6/13/2017 7:30 PM

Recurrence: (none)

Meeting Status: Accepted

(b)(6);(b)(7)(C)
CARLA PROVOST (USBP) **Organizer:**

(b)(6);(b)(7)(C) **Required Attendees:**

(b) (6), (b) (7)(C)

Subject: Branding Discussion w/ J. Walter Thompson

Location: RRB 3.5F Large Conference Room

Start: Wed 6/14/2017 12:00 PM **End:** Wed 6/14/2017 1:00 PM

Show Time As: Tentative

Recurrence: (none)

Meeting Status: Not yet responded

Organizer: KOLBE, KATHRYN

Required Attendees: PROVOST, CARLA (USBP); YOUNG, EDWARD E; Owen, Todd C (AC OFO); JACKSTA,

LINDA L (AC HRM); SMITH, ROBERT L; (b) (6), (b) (7)(C); SAHAKIAN, DIANE V; BORKOWSKI, MARK S; DCC10A-RMB-RRB35F; (b) (6), (b) (7)(C)

; HUFFMAN, BENJAMINE C; HULL, AARON A; SMITH, BRENDA

BROCKMAN; WAGNER, JOHN P; PEREZ, ROBERT E; (b) (6), (b) (7)(C)

Optional Attendees: (b) (6), (b) (7)(C) GARCIA-TOMCHICK, HONOR; (b) (6), (b) (7)(C)



J. Walter Thompson (JWT) is an international advertising company that specializes in using branding to achieve key outcomes, e.g. improve employee satisfaction, help change perceptions about a mission, build positive entity recognition, and/or meet recruiting/hiring targets. Their high profile clients include the USMC (80+years), Rolex, Tylenol, Johnson & Johnson. We would like to explore the possibilities of working with JWT and leveraging their expertise to tell our story to different audiences and as part of our recruiting and hiring strategy.

Please advise if you would like to participate in the meeting or would prefer to delegate.

Branding Discussion w/ J. Walter Thompson Meeting June 14, 2017 1:00pm - 2:00pm

Enterprise Services (ES)

- Executive Assistant Commissioner (EAC) Kathryn Kolbe
- Chief of Staff (b)(6);(b)(7)(C)
- Executive Officer (b)(6):(b)(7)(C)

Office of Human Resource Management (HRM)

- Deputy Assistant Commissioner (DAC)
- Director of National Recruitment (b)(6);(b)(7)(C)
- Director Talent Management Honor Garcia

Office of Acquisition (OA)

- DAC Diane Sahakian
- Executive Director, Procurement (b)(6);(b)(7)(C)

Office of Field Operations (OFO)

DEAC (b)(6);(b)(7)(C)

Operations Support

- DEAC Mark Koumans
- COS (b)(6);(b)(7)(C)

Office of Trade (OT)

EAC Brenda Smith (Tentative)

US Border Patrol (USBP)

- Chief Carry Huffman
- Chief Aaron Hull

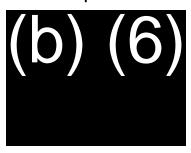
Air & Marine Operations (AMO)

- Deputy EAC (b)(6);(b)(7)(C)
- Director of Strategy & Policy (b)(6);(b)(7)(C)

Office of Public Affairs (OPA)

Assistant Commissioner (b)(6);(b)(7)(C)

J. Walter Thompson



Marshall Lauck, President, J Walter Thompson INSIDE

Marshall currently serves as the President of J. Walter Thompson INSIDE, leading the JWT team of Employer Branding, Culture Transformation, and Recruitment Marketing specialists across offices in New York, Atlanta, Washington DC, and Los Angeles. Prior to taking on the leadership role with JWT INSIDE, Marshall served as the Chief Operating Officer for the J. Walter Thompson Atlanta and Houston offices. Marshall started with JWT in 2006, acting as the account lead for the United States Marine Corps business where he led the direction and strategic development for the account for over six years. Before joining J. Walter Thompson, Marshall was a Brand Manager at Kraft Foods, supporting and leading multiple brand teams, including P&L responsibility for a product portfolio with close to \$100 million in annual sales. Marshall's 17 years of brand marketing and advertising experience were preceded by service in the United States Marine Corps, first in an operational assignment at Camp Lejeune, North Carolina, followed by several years assigned to the Marine Corps Recruiting Command in Quantico, Virginia.

Subject: call

 Start:
 Tue 6/13/2017 4:00 PM

 End:
 Tue 6/13/2017 4:30 PM

Recurrence: (none)

Subject: Call (b)(6);(b)(7)(C)

 Start:
 Wed 6/21/2017 12:00 PM

 End:
 Wed 6/21/2017 12:30 PM

Recurrence: (none)

Subject: Call (b) (6), (b) (7)(C)

 Start:
 Thu 6/8/2017 6:30 AM

 End:
 Thu 6/8/2017 7:00 AM

Recurrence: (none)

Subject: Call

 Start:
 Thu 6/22/2017 11:30 AM

 End:
 Thu 6/22/2017 12:00 PM

Recurrence: (none)

(b) (6), (b) (7)(C)

Subject: (b) (6), (b) (7)(C)

Start: Wed 6/21/2017 12:30 PM **End:** Wed 6/21/2017 1:00 PM

Recurrence: (none)



From: PROVOST, CARLA (USBP)

Sent: Tuesday, June 20, 2017 4:08 PM

To: Cc:

Subject: Cancel appointments

Follow Up Flag: Follow Up Flag Status: Flagged



Remind me tomorrow that I need to call and cancel (b) (6), (b) (7)(C). The one that is not on my calendar is my

Subject: Canceled: CAT 3 Op Brief

Location: Commissioner's Large Conference Room

Start: Wed 6/14/2017 6:30 AM **End:** Wed 6/14/2017 6:45 AM

Show Time As: Free

Recurrence: (none)

Meeting Status: Accepted

Organizer: CBP COMMISSIONER SCHEDULER

Required Attendees: PROVOST, CARLA (USBP); LUCK, SCOTT A (USBP); (b) (6), (b) (7)(C); DCC10A-

RMB-COMMISSIONER-CN-RM; FLANAGAN, PATRICK S

Importance: High

Subject: Canceled: Teleconference Call w/ Chief Provost and EAC Perez on Border Strategy

Location: (b) (7)(E) code: (b) (7)(E)

Start: Wed 6/14/2017 11:30 AM **End:** Wed 6/14/2017 12:00 PM

Show Time As: Free

Recurrence: Weekly

Recurrence Pattern: every Monday, Tuesday, Wednesday, Thursday, and Friday from 12:00 PM to 1:00 PM

Meeting Status: Accepted

Organizer: KOLBE, KATHRYN

Required Attendees: PROVOST, CARLA (USBP); PEREZ, ROBERT E

Optional Attendees: (b)(6);(b)(7)(C)

Importance: High

Conference call to discuss results of morning Border Patrol -(b)(6)(b)(7)(C) model discussion and to prep for 2pm meeting with C1 on the Border Strategy.

Subject: CBP Headquarters National PTSD (Post-Traumatic Stress Disorder) Awareness Day

Program

Location: Ronald Reagan Building and International Trade Center, Horizon Ballroom

Start: Tue 6/27/2017 9:00 AM **End:** Tue 6/27/2017 11:00 AM

Show Time As: Tentative

Recurrence: (none)

Meeting Status: Not yet responded

Organizer:

SALAZAR, REBEKAH A.

Required Attendees:

(b) (6), (b) (7)(C); AUGUSTIN, DEBORAH; $^{(b)}$ $^{(6)}$, $^{(b)}$ $^{(7)}$ (C) BORKOWSKI, MARK S; BOYER, STEPHEN A; BRINTON, WALTER A; BUCHOLTZ, KATHLEEN (OCC); SUTTON-BURKE, LAFONDA D; CAINE, JEFFREY; CALVO, KARL H.; (b) (6), (b) (7)(C)); CHAVEZ, (C) CONROY, DONALD E; COUREY, MARC BENNETT (OCC); CUPP, MARY E (OCC); ; DINUCCI, RICHARD F; (b) DURST, CASEY OWEN; (b) (6), (b) (7)(C); FALK, (b) (6), (b) (7)(C) SCOTT K (OCC); FERRARA, WILLIAM; (b) (6), (b) (7)(C); FUNN, ERICK K (OPR); GARCIA-TOMCHICK, HONOR; (b) (6), (b) (7)(C); GOOD, BEVERLY; HALL, CHRISTOPHER J; HARDIMAN, TARA; HARRIGER, KEVIN C; HARRIS, MELVIN; HIGGERSON, DAVID P; HIGHSMITH, ANNMARIE (OCC); (b) (6), (b) (7)(C) ; HOFFMAN, TODD A; HOOVER, CRINLEY S; HOWE, RANDY J; HUFFMAN, BENJAMINE C; HULL, AARON A; HUMPHRIES, ROBERT H (OCC); ISBELL, VALERIE S; JACKSTA, LINDA L (AC HRM); KIPEL, ALICE A.; KOUMANS, MARK; (b)(6);(b)(7)(C) LANDFRIED, PHIL A; JENNIFER E.; LUCK, SCOTT A (USBP); MANAHER, COLLEEN M; MANCHA, HECTOR; MARTEL, CARLOS C; MARTINEZ, MARIO; MAYS, EDWARD J; MCLAUGHLIN, JIM E; MCMILLAN, ROBERT C; MCMULLEN, ROBERT P; MICHELINI, DENNIS J; (b) (6), (b) (7)(C MILLER, TROY A; MURDOCK, JUDSON W; ORTIZ, RAUL L; Owen, Todd C (AC OFO); PADILLA, MANUEL JR; PERRY, CHRISTOPHER M; PITOTTI, STEPHEN J; (b) (6), (b) (7)(C) PROVOST, CARLA (USBP); (b)(6);(b)(7)(C) ; SAHAKIAN, DIANE V; SAUNDERS, IAN C.; SCOTT, RODNEY S; SELF, JEFFREY D; SMITH, BRENDA BROCKMAN; SULIVERAS, ROLAND; TORRENCE, DONALD R.; VITIELLO, RONALD D (USBP); WAGNER, JOHN P; WHITE, ROBERT E; WHITTENBURG, CYNTHIA F; YOUNG, EDWARD E; (b)(6);(b)(7)(C)kolbe, Kathryn; Perez, Robert e;(b) (6), (b) (7)(C) CBP COMMISSIONER SCHEDULER; (6) (6), (6) (7)(C)

CBP Headquarters National PTSD (Post-Traumatic Stress Disorder) Awareness Day Program

You are invited to attend the National PTSD Awareness Day program. This program will provide information about PTSD and resources available to persons affected with PTSD. There will be a presentation by

Veterans Affairs Medical Center, Washington, DC.

What: CBP/HQ National PTSD Awareness Day Program

When: Tuesday, June 27, 2017 Time: 10a.m.-12 p.m. (ET)

Where: Ronald Reagan Building and International Trade Center, Horizon Ballroom,

1300 Pennsylvania Ave NW Washington, D.C. 20229

The contact person for this program is (b)(6)(b)(7)(C), EEO Specialist, Privacy and Diversity Office,



(b)(6);(b)(7)(C) – Clinical Psychologist completed her doctorate in Clinical Psychology at Pepperdine University in California and her psychology internship at the Washington DCVAMC where she completed an emphasis in PTSD treatment. then went on to complete a post-doctoral fellowship at the Salem, Virginia VAMC with an emphasis in PTSD treatment and research. After completing training, she moved to Germany to work as a contractor for the Department of Defense at Landstuhl Regional Medical Center (LRMC) providing outpatient care to active duty service members (of all branches), dependents, and veterans. After 2.5 years at LRMC and travelling in Europe (b)(6),(b)(7)(C) took a position at the Women's Center at the Tampa, Florida VAMC treating female veterans in an outpatient setting before relocating to Washington, DC. (b)(6),(b)(7)(C) now works in the Trauma Services Program at the Washington DC VAMC providing outpatient care to veterans with a primary diagnosis of PTSD.

(b) (6), (b) (7)(C)

Subject: Chief Karisch Farewell

Location: OPR

Start: Thu 6/15/2017 1:30 PM **End:** Thu 6/15/2017 2:00 PM

Recurrence: (none)



From: PROVOST, CARLA (USBP)

Sent: Wednesday, June 14, 2017 8:53 AM

To: (b)(6);(b)(7)(C)

Subject: FW: (No Subject)

Follow Up Flag: Follow up Flag Status: Flagged

I'll try to go if the schedule allows.

Carla L. Provost
Acting Chief
USBP
(b)(6);(b)(7)(C)

From: (b)(6);(b)(7)(C)

Sent: Wednesday, June 14, 2017 9:45 AM

To: PROVOST, CARLA (USBP) (b)(6);(b)(7)(C)

Subject: RE: (No Subject)

You will be missed. We are having cake for him tomorrow afternoon at 2:30pm and presenting him with an AC's award. He wanted to keep it internal but you are welcome to join as you are an honorary OPR member.

From: PROVOST, CARLA (USBP)

Sent: Wednesday, June 14, 2017 5:33 AM

To: (b)(6);(b)(7)(C)

Subject: RE: (No Subject)

Would love to but I can't make it.

From: (b)(6);(b)(7)(C)

Sent: Tuesday, June 13, 2017 9:40:12 PM

To: PROVOST, CARLA (USBP)

Subject:

Hi Chief -

Hope your testimony went well today.

Just wanted to invite and you the HH Wednesday for farewell. A few of us are going to head to Hill Country after work.

Hope all is well.

Coffee with (b)(6);(b)(7)(C) Subject:

Tue 6/13/2017 6:30 AM Start: End: Tue 6/13/2017 7:00 AM

Recurrence: (none)

Meeting Status: Meeting organizer

Organizer:

PROVOST, CARLA (USBP) (b)(6);(b)(7)(C)**Required Attendees:**

Subject: correspondence

 Start:
 Thu 6/22/2017 12:00 PM

 End:
 Thu 6/22/2017 1:00 PM

Recurrence: (none)

Subject: CPA Resume Review for ERB

 Start:
 Thu 6/15/2017 12:30 PM

 End:
 Thu 6/15/2017 4:00 PM

Recurrence: (none)

Subject: (b)(6);(b)(7)(C) Testimony Prep

Location: Chiefs Office

 Start:
 Tue 6/20/2017 12:00 PM

 End:
 Tue 6/20/2017 1:00 PM

Recurrence: (none)

Meeting Status: Meeting organizer

Organizer: PROVOST, CARLA (USBP)

Required Attendees: (b)(6):(b)(7)(

Subject: DCPA Resume Review for ERB

 Start:
 Wed 6/14/2017 2:00 PM

 End:
 Wed 6/14/2017 4:00 PM

Recurrence: (none)

Developmental Assignment with (b)(6); (b)(7)(C)Subject:

Chiefs Office 6.5E-25 **Location:**

Start: Thu 6/15/2017 6:30 AM Thu 6/15/2017 7:00 AM End:

Recurrence: (none)

Meeting Status: Meeting organizer

Organizer: PROVOST, CARLA (USBP)

Required Attendees:

Discuss (b) (7)(E)
Chief Provosts Office Subject:

Location:

Start: Mon 6/19/2017 12:00 PM End: Mon 6/19/2017 12:30 PM

Recurrence: (none)

Meeting Status: Meeting organizer

Organizer: PROVOST, CARLA (USBP)

(6);(b)(7)(C)**Required Attendees:**

Subject: ERB

Location: Commissioner's Large Conference Room

Start: Mon 6/19/2017 1:00 PM **End:** Mon 6/19/2017 2:30 PM

Recurrence: (none)

Meeting Status: Accepted

Organizer: CBP COMMISSIONER SCHEDULER

Required Attendees: PROVOST, CARLA (USBP); DCC10A-RMB-COMMISSIONER-CN-RM; (b)(6);(b)(7)(C)

YOUNG, EDWARD E; (b)(6); (b)(7)(C) Owen, Todd C (AC OFO); KOLBE,

KATHRYN; JACKSTA, LINDA L (AC HRM); (b)(6);(b)(7)(C) BORKOWSKI, MARK S;

(b)(6);(b)(7)(C)

Please DO NOT forward this meeting invite. If you have any questions, reach out to (b)(6);(b)(7)(C) Thanks!

This ERB will evaluate applicants for the SES positions of Chief Patrol Agent and Deputy Chief Patrol Agent, Nationwide, in the U.S. Border Patrol

Confirmed:

C2

Chief Provost

EAC Young

EAC Owen

AC Jacksta

b)(6);(b)(7)(C)

Maybe: EAC Kolbe (b)(6);(b)(7)(C)

AC Borkowski

Subject: ERB Prep

Location: Chief Provost's Office

Start: Fri 6/9/2017 12:00 PM **End:** Fri 6/9/2017 1:00 PM

Recurrence: (none)

Meeting Status: Accepted

Organizer: HOOVER, CRINLEY S

Required Attendees: PROVOST, CARLA (USBP); (b)(6);(b)(7)(C)

Purpose: XD Hoover will provide Chief Provost with an Executive Review Board Prep.

Read-Ahead Material: XD Hoover will provide reading material.

POC:

(b)(6);(b)(7)(C)

Operations Officer
Adjutant to Executive Director C. Scott Hoover
Mission Readiness Operations Directorate
U.S. Border Patrol
c. (b)(6):(b)(7)(C)

Subject: ERB Procedure Training with (b)(6);(b)(7)(C)

Location: (A)B1's Office

Start: Fri 6/9/2017 1:00 PM **End:** Fri 6/9/2017 1:30 PM

Recurrence: (none)

Meeting Status: Accepted

Organizer: HOOVER, CRINLEY S

Required Attendees: (b) (6), (b) (7)(C) HOOVER, CRINLEY S; PROVOST, CARLA (USBP); (b)(6);(b)(7)(C)

(b)(b);(b)(7)(C)

(b)(6);(b)(7)(C)

please call Chief Provost's office: (b)(6);(b)(7)(C)

(b)(6);(b)(7)(

a laptop will be required for trng. Let me know if (A)B1 needs one.

POC:

(b)(6);(b)(7)(C)

Operations Officer
Adjutant to Executive Director C. Scott Hoover
Mission Readiness Operations Directorate
U.S. Border Patrol
c(b)(6);(b)(7)(C)

o(b)(6);(b)(7)(C)

(b) (6), (b) (7)(C)

Subject: Estate of (b) (6), (b) (7)(C) (b) (5)

Location: Commissioner's Small Conference Room

Start: Tue 6/13/2017 11:15 AM **End:** Tue 6/13/2017 11:45 AM

Show Time As: Tentative

Recurrence: (none)

Meeting Status: Not yet responded

Organizer: <u>CBP COMMISSIONER SCHEDULER</u>

Required Attendees: (b) (6), (b) (7)(C) FLANAGAN, PATRICK S; (b) (6), (b) (7)(C)

; HIGHSMITH, ANNMARIE (OCC); PROVOST, CARLA (USBP); LUCK, SCOTT

A (USBP); FALK, SCOTT K (OCC)

Optional Attendees: (b) (6), (b) (7)(C)

POF.





C. Il Sesiillermoendi — COCAC Sesiillermoendi — Recopuera fion Coano vunterno er 250 :... Coano vunterno er II let... Sesiillermoendi Coano...

(b) (5)

(b) (5)

(b) (5)

(b) (5)

(b) (5)

(b) (5)

From:

Sent:

To: Subject: (b)(6);(b)(7)(C)

Friday, March 31, 2017 6:08 PM

(b)(6);(b)(7)(C)Request for

(b) (7)(E)

(b)(6);(b)(7)(C)

Chief of Staff

Office of Chief Counsel

U.S. Customs and Border Protection

1300 Pennsylvania Avenue, Suite



Washington, D.C. 20229

 $(b)(6);(b)(7)(C)_{(direct)}$

(fax)

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Subject: FW: Joint Prep Session - Senate Judiciary Hearing - MS-13

Conferene Line: (b) (7)(E); PIN: (b) (7)(E) # Location:

Start: Mon 6/19/2017 9:00 AM Mon 6/19/2017 10:00 AM End:

Recurrence: (none)

Meeting Status: Accepted

Organizer: OLA Conference Calls

----Original Appointment----From: OLA Conference Calls

Sent: Thursday, June 15, 2017 5:07 PM

(b) (6)

To: OLA Conference Calls;

(b)(6);(b)(7)(C)

Cc: (b)(6);(b)(7)(C)

LOWRY, KIM M

(b)(6);(b)(7)(C)

Subject: Joint Prep Session - Senate Judiciary Hearing - MS-13

When: Monday, June 19, 2017 10:00 AM-11:00 AM (UTC-05:00) Eastern Time (US & Canada).

Where: Conferene Line: (b) (7)(E); PIN: (b) (7)(E) #

All:

Per previous correspondence, forwarding invite for joint prep session between CBP, ICE, DOJ, and HHS witnesses for Senate Judiciary hearing on 21 June. Please forward to principals/staff as appropriate. Thanks.

Best Regards,

Coast Guard Fellow Office of Legislative Affairs

Department of Homeland Security

Office: (b) (6) Mobile: (b)

From: (b) (6)

Sent: Thursday, June 15, 2017 11:27 AM

To:

(b)(6)(b)(6)Cc: (b)(6);(b)(7)(C)LOWRY, KIM M (b)(6);(b)(7)(C)(b)(6);(b)(7)(C)

Subject: RE: Senate Judiciary Hearing (6/21) - Joint Prep Session

All:

Thanks for the replies with your availability. Having discussed with everyone, it looks like Monday (6/19) from 10:00-11:00 is the common timeframe that works for everyone. We may not need the full hour, but I'll send a conference line shortly for a 10:00-11:00 call Monday. Appreciate everyone's flexibility in getting this scheduled.

Best Regards,



```
Coast Guard Fellow
Office of Legislative Affairs
Department of Homeland Security
         (b) (6)
Office:
Mobile:
      (b) (6)
From:
Sent: Wednesday, June 14, 2017 11:34 AM
To:
                                                  (b)(6)
Cc:
    (b)(6);(b)(7)(C)
                                                             (b)(6);(b)(7)(C)
                             LOWRY, KIM M
                              (b)(6);(b)(7)(C)
```

Subject: RE: Senate Judiciary Hearing (6/21) - Joint Prep Session

ICE can do

Friday (6/16): 2 - 3:30 p.m. (only) Monday (6/19): 10 - 11 am (only) Tuesday (6/20): Not available

From: Sent: Wednesday, June 14, 201/10:18 AM

To: (6), (b) (7)(C)

(b)(6);(b)(7)(C)b)(6);(b)(7)(C) LOWRY, KIM M;

Subject: RE: Senate Judiciary Hearing (6/21) - Joint Prep Session

ORR could do

Monday: 10-11am; 2-5pm

Tuesday: 9-9:45am; 11-11:40; 3-4pm

Thanks for setting up!

From: (b) (6)

Sent: Wednesday, June 14, 2017 10:08 AM

To: (b)(6);(b)(7)(C) (b) (6), (b) (7)(C

Cc: (b)(6);(b)(7)(C) LOWRY, KIM M; (b)(6);(b)(7)(C)

Subject: Senate Judiciary Hearing (6/21) - Joint Prep Session

All:

Good morning. In advance of Senate Judiciary's hearing on MS-13/UACs on 21 June, wanted to schedule a joint prep session with witnesses from CBP/ICE/DOJ/HHS. In and around everyone's respective preps for their witnesses, perhaps we can find a time early next week to get everyone on the phone and discuss questions/areas of mutual concern, swim lanes, et cetera. For awareness for our colleagues in DOJ and HHS, CBP and ICE will be providing the following witnesses for the 21 June hearing:

- (b) (6), (b) (7)(C) Executive Associate Director, Enforcement and Removal Operations, ICE
- (b) (6), (b) (7)(C) Acting Executive Associate Director, Homeland Security Investigations, ICE
- Carla Provost Acting Chief, U.S. Border Patrol, CBP

Can everyone advise of timeframes next Monday through Wednesday that might work for a call? Thanks.

Best Regards,

(b) (6)

(b)(6)

Coast Guard Fellow
Office of Legislative Affairs
Department of Homeland Security

Office: (b) (6)

Mobile: (b) (6)

Subject: FW: Meet and Greet w/ Moldova Director General of Customs and Head of Border

Police

Location: RRB Treaty Room

Start: Mon 6/12/2017 10:00 AM **End:** Mon 6/12/2017 10:30 AM

Show Time As: Tentative

Recurrence: (none)

Meeting Status: Not yet responded

Organizer: (b)(6);(b)(7)(C)

(b)(6);(b)(7)(

Please see meeting request for B-1 or B-2 and the attached Bio's.

Thanks,

(b)(6);(b)(7)(C)

-----Original Appointment-----

From: (b)(6);(b)(7)(C)

Sent: Monday, June 5, 2017 3:38 PM

o: (b)(6);(b)(7)(C)

Subject: Meet and Greet w/ Moldova Director General of Customs and Head of Border Police When: Monday, June 12, 2017 11:00 AM-11:30 AM (UTC-05:00) Eastern Time (US & Canada).

Where: RRB Treaty Room

<<Vitalie Vrabie CV.DOC>> <<Fred Lecari CV.DOC>>

Moldova IVP Participants:

Vitalie Vrabie, Director General of Moldova Customs Service (CV attached)

Dumitru Volovei, Head of Strategic Management Division, Moldova Customs Service

Vitalie Stratan, Head of Organization of Customs Control Section (Radiation Detection & WMD)

Ana Toderas, Head of Customs Service Training Center

Viorel Doaga, Deputy Head of South Customs House (covering south segment on RN/DU & WMD issues)

Fredolin Lecari, Head of Border Police Department (CV attached)

Corneliu Radu, Head of the Border Control General Directorate of Border Police Department

Veaceslav Garstea, Deputy Head of Border Police

Fredolin LECARI

Head of International Police Cooperation Center General Police Inspectorate Ministry of Internal Affairs

Education:

1998 – Theoretical Lyceum "Dmitrie Cantemir" Bălți town (baccalaureate diploma);

2003 – Academy "Ștefan cel Mare" of the Ministry of Internal Affairs, Chisinău city – licensed diploma;

2011 – Academy "Ștefan cel Mare" of the Ministry of Internal Affairs, Chisinău city – masters degree.

Work experience:

2002-2003 – criminal investigator for exceptional cases a.i., Capital Police Department, Chişinău city;

2003-2005 – criminal police inspector, Botanica regional Police Division, Capital Police Department, Chişinău city;

2006-2008 – senior specialist, Department for International Relations and European Integration, Ministry of Internal Affairs, Chişinău city;

2008-2010 – chief of Division, Department for International Relations and European Integration, Ministry of Internal Affairs, Chişinău city;

2010-2013 – chief of Division, International Cooperation and European Integration Department, Ministry of Internal Affairs, Chişinău city;

On 07.03.2013, according to the Order of the Minister of Internal Affairs, appointed in the position of Head of International Police Cooperation Center within General Police Inspectorate of the Ministry of Internal Affairs

2014 – 2016 – Deputy Chairman of the Southeast European Law Enforcement Center (SELEC) Council;

2016 - Present - Head of Border Police of Moldova.

Special rank: police lieutenant – colonel

Within the law enforcement since 29.07.1998



Vitalie VRABIE, Director General of the Customs Service

Date of birth: October 2, 1964, s.Costuleni, Ungheni

Marital status: Married, two children

Professional experience

14.05.2012 - March 2016: General Manager, "TRACOM" S.A., Moldova

16.07.2007 - 25.09.2009 Minister of Defense, Ministry of Defense

15.11.2006 - 16.07.2007: Deputy Prime Minister, Minister of Local Public Administration of Moldova

25.05.2006 - 15.11.2006: Minister of local government of the Republic of Moldova

1999 - 2006: Mayor of Ungheni. President of the Association of Mayors and Local Communities in Moldova, member of the Congress of Local and Regional Authorities of the Council of Europe

1995 - 1999: Director of the branch Ungheni Chamber of Commerce and Industry

1986 - 1995: Chief Agronomist, deputy director-farm "Prut" from Ungheni

Education:

1999-2001: Academy of Public Administration under the Moldovan President, Diploma in International Relations, Chisinau, Moldova.

1991-1992: Training courses in agricultural management. Degree in agribusiness, USA, Minnesota

1990-1991: Academy of staffing of the agro-industrial complex. Degree in agricultural management, Russia, Moscow.

1981-1986: Agrarian University of Moldova, Specialist in the agriculture - Crop, Chisinau, Moldova.

Languages: Romanian (native), Russian (fluent), English (fluent)

(b) (6), (b) (7)(C)

Subject: FW: Security Management Division Annual Training

Location: 1717 H Street, NW Washington, DC 20001

Start: Wed 6/7/2017 12:15 PM **End:** Wed 6/7/2017 1:15 PM

Recurrence: (none)

Meeting Status: Accepted

Organizer: (b) (6), (b) (7)(C)

-----Original Appointment-----

From: (b) (6), (b) (7)(C)

Sent: Tuesday, May 30, 2017 3:17 PM

To: (b) (6), (b) (7)(C)

Subject: Security Management Division Annual Training

When: Wednesday, June 07, 2017 1:15 PM-2:15 PM (UTC-05:00) Eastern Time (US & Canada).

Where: 1717 H Street, NW Washington, DC 20001



(b) (7)(E), (b) (5)

(b) (7)(E), (b) (5)

(b) (6), (b) (7)(C)

(b) (6), (b) (7)(C) - USBP I&D Plan Schedule Subject:

Location: CR 1

Start: Fri 6/9/2017 10:00 AM End: Fri 6/9/2017 10:30 AM

Recurrence: (none)

Meeting Status: Meeting organizer

Organizer: PROVOST, CARLA (USBP)

Required Attendees: PROVOST, CARLA (USBP); LUCK, SCOTT A (USBP); HUFFMAN, BENJAMINE C; HULL,

(b) (6), (b) (7)(C) AARON A;

HOOVER, CRINLEY S; CHAVEZ, **Optional Attendees:**

(b) (6), (b) (7)(C) (b)(b);(b)(7)(C) GLORIA I; USBP HQ Adjutants;

Executive Leadership will be briefed on (b) (6), (b) (7)(C) Tool - USBP I&D Plan Schedule.

Subject: HEARING: "CBP and ICE FY 2018 Budget Request"

Location: Rayburn House Office Building 2008

Start: Tue 6/13/2017 9:00 AM **End:** Tue 6/13/2017 11:30 AM

Recurrence: (none)

Meeting Status: Accepted

Organizer: CONGRESSIONAL EVENTS CALENDAR

Required Attendees: PROVOST, CARLA (USBP);

On Tuesday, June 13, 2017 Chief Carla Provost and Deputy Executive Assistant Commissioner John Wagner will testify before the House Appropriations Committee, Subcommittee on Homeland Security, at a hearing entitled "CBP and ICE FY 2018 Budget Request". ICE (Acting Director Thomas Homan) will also testify. (b)(6):(b)(7)(C) is coordinating.

Transportation will depart at 9:00 AM from the RRB 14th Street lobby. OCA will provide transportation.

Subject: Hearing Prep- MS13 and UACs

Location: USBP Conference Rm

 Start:
 Fri 6/16/2017 1:00 PM

 End:
 Fri 6/16/2017 2:00 PM

Recurrence: (none)

Meeting Status: Accepted

Organizer: LOWRY, KIM M

Required Attendees: (b)(6);(b)(7)(C) PROVOST,

CARLA (USBP); (b)(6);(b)(7)(C)

Subject: Hearing Prep- MS13 and UACs

Location: USBP Conference Rm.

Start: Mon 6/19/2017 9:00 AM **End:** Mon 6/19/2017 10:00 AM

Recurrence: (none)

Meeting Status: Accepted

Organizer: LOWRY, KIM M

Required Attendees: (b)(6);(b)(7)(C) PROVOST,

CARLA (USBP); (b)(6);(b)(7)(C)

Subject: Hill Testimony

Location: Dirsken Senate Office Building RM 226

Start: Wed 6/21/2017 9:00 AM **End:** Wed 6/21/2017 11:00 AM

Show Time As: Tentative

Recurrence: (none)

Meeting Status: Not yet responded

Organizer: (b)(6);(b)(7)(C)

(b) (5), (b) (7)(E)

<< Provost Invitation.pdf>>

CHARLES E. GRASSLEY, IOWA, CHAIRMAN

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COMMITTEE ON THE JUDICIARY WASHINGTON, DC 20510-6275

KOLAN L. DAVIS, Chief Counsel and Staff Director JENNIFER DUCK, Democratic Staff Director

June 7, 2017

Carla L. Provost Acting Chief U.S. Border Patrol Department of Homeland Security 1300 Pennsylvania Avenue, NW Washington, DC 20229

Dear Ms. Provost:

I invite you to testify on Wednesday, June 21, 2017 at the Senate Committee on the Judiciary hearing entitled "The MS-13 Problem: Investigating gang membership as well as its nexus to illegal immigration, and assessing federal efforts to end the threat." The hearing is scheduled to begin at 10:00 a.m. in Room 226 of the Dirksen Senate Office Building.

Committee rules require that you provide your testimony and a short biography for distribution to members of the Committee and the press at least 24 hours before the hearing is scheduled to begin. Please send an electronic copy of your testimony and biography to (b) (6)

Please contact (b) (6) with any questions. We look forward to your testimony.

Sincerely,

Charles E. Grassley

Chairman

(b) (6), (b) (7)(C)

Subject: Hiring IPT

Location: RRB - 3.5F Large Conference Room

Start: Thu 6/8/2017 1:00 PM End: Thu 6/8/2017 2:00 PM

Show Time As: Tentative

Recurrence: (none)

Meeting Status: Not yet responded

Organizer: KOLBE, KATHRYN

Required Attendees:

YOUNG, EDWARD E; Owen, Todd C (AC OFO); JACKSTA, LINDA L (AC HRM); (b) (6), (b) (7)(C) DCC10A-RMB-RRB35F; (b) (6), (b) (7)(C)

); PROVOST, CARLA (USBP); (b) (6), (b) (7)(C

HUFFMAN, BENJAMINE C; HOOVER, CRINLEY S; (b) (6), (b) (7)(C

(OPR)

Optional Attendees:

This meeting will occur one week in advance of the newly scheduled Monthly Hiring ESC.

Dial-In: (b) (7)(E) Pin: (b) (7)(E)



Monthly Hiring Briefing

Staffing Progress and Initiatives as of May 8, 2017



Recruitment Performance: As of May FY17

Special Emphasis Recruitment Events*		
Special Emphasis Group	# of Events YTD	% of Total Events YTD
V eteran	803	36%
Female	274	12%
Disability	40	2%
African American	179	8%
Asian	79	4%
Hispanic	302	14%
Native American	80	4%
Pacific Islander	38	2%
Total Diversity Events	1,106	49.5%
Total Non-Diversity Events	1,128	50.5%

Top Recruitment Source Ranking

Other Observations



Digital and Online: This source yielded the highest percent of applications for both BPA and CBPO. In particular, online job boards and social media were the top sub-categories of online recruitment.



Referrals: This was next top source for both BPA and CBPO applications, noting the most popular referral by a family member or friend employed by CBP.



Television: Television was the third top source for both BPA and CBPO applications. Subcategories included National Geographic's *Border Wars*, a news story, or a CBP commercial.



Print and Out of Home: Applications yielded from print marketing and advertising that reaches the consumers while they are outside their homes varied by component. BPA applications noted billboards as a top subcategory, whereas CBPO applications noted non-military magazines.



Military Recruitment: Of the events, military events sourced more applications than college or "other" for both BPA and CBPO applications.

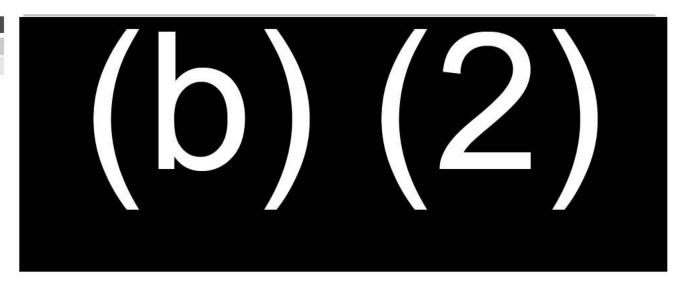


College Recruitment: Compared to BPA, more CBPO applications were sourced from college recruitment activities, such as college job fairs.

FY17 Field Recruitment Events Completed 2,234 Data current as of May 25th, 2017

Completed FY17 Recruitment Events by Type





^{*}Note: Recruitment events may be designated as more than one special emphasis group. When totaled, the number of special emphasis recruitment events may vastly differ from the FY17 Field Recruitment Events total. Data current as of May 25th, 2017

(b) (2)

(b) (2)

(b) (2)

(b) (7)(E), (b) (2)

(b) (2)

Subject: HOLD - Testimony Prep

Start:Mon 6/19/2017 2:30 PMEnd:Mon 6/19/2017 4:00 PM

Recurrence: (none)

Subject: Hold-Testimony Prep

 Start:
 Tue 6/20/2017 11:00 AM

 End:
 Tue 6/20/2017 11:30 AM

Recurrence: (none)

Subject: HOLD-Testimony Prep

 Start:
 Tue 6/20/2017 9:00 AM

 End:
 Tue 6/20/2017 10:00 AM

Recurrence: (none)

Subject: Hold-Testimony Prep

 Start:
 Tue 6/20/2017 2:00 PM

 End:
 Tue 6/20/2017 3:30 PM

Recurrence: (none)

Subject: Human Capital Study

Location: CR 1

 Start:
 Tue 6/13/2017 12:00 PM

 End:
 Tue 6/13/2017 1:00 PM

Show Time As: Tentative

Recurrence: (none)

Meeting Status: Not yet responded

Organizer: (b)(6);(b)(7)(C)

ASC (b)(6);(b)(7)(C) will brief Senior Leadership on Human Capital Study Implementation phase. Decisional Brief.

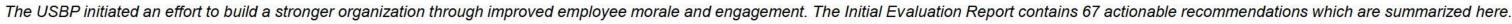
Read ahead attached.

<<Leadership Briefing_FINAL_6 05.pptx>> <<Prioritized Short-Term Initiatives_Sector.pdf>> <<Placemats.zip>>

(b) (5)

(b) (5)

USBP Human Capital Study: Initial Evaluation Phase Report





(b) (2)

(b) (5)

(b) (5)



U.S. Border Patrol

You Spoke...We Listened Leadership Briefing

June 2017

AGENDA	OBJECTIVES
PROVIDE BACKGROUND & PATH FORWARD	Understand the history and progress of the USBP Human Capital Study Getting underway with the five prioritized strategic solutions Confirm appropriate recommendation
DISCUSS COMMUNICATIONS NEXT STEPS	owners at the HQ level Review key next steps necessary for a successful recommendation implementation

USBP Employee Engagement Study Findings

Beginning in 2015, the US Border Patrol (USBP) initiated a study to identify opportunity areas for improving employee engagement, drafted recommendations to address the issues most pressing to employees, and developed and validated with senior leadership recommendations to drive long-term improvements.

(b) (5)





Identified the Concern:

- Outlined the results of an analysis of FEVS data from 2011 through 2015
- Identified five (5) areas where USBP could focus its efforts to have the greatest impact

Conducted Additional Research:

- Outlined findings from interviews and focus groups with over 860 agents and professional staff at 14 locations
- Identified three (3) additional areas in which USBP could focus its efforts to improve employee engagement, for a total of eight (8) focus areas

Developed Recommendations:

- Provided 67 short-term recommendations that address major challenges and support 3 guiding principles:
 - Develop leaders who embody the core values of the Border Patrol
 - 2. Standardize the business
 - 3. Empower the field

Final Evaluation Report

Concluding the study in late 2016, the Final Evaluation Report provides strategic recommendations to help USBP address the most systemic challenges identified through the FEVS analysis, interviews, leadership workshops, and best practice research. To implement these recommendations, USBP launched an oversight function to track,

(b) (5)

The Employee Engagement Working Group will coordinate efforts across all recommendations and serve as the program management foundation.



In Progress

Collaboration and transparency will be key throughout all stages of this effort. The Employee Engagement Working Group is currently working with several HQ groups to begin scoping, monitoring, and tracking efforts related to the strategic priorities and short term recommendations.

REFRESH PERFORMANCE MANAGEMENT SYSTEM, TRAINING, & EXPECTATIONS



LER is working on updating the Performance Management system (multi-level) and training BP supervisors/managers on how to conduct meaningful performance discussions with their subordinates. The Employee Engagement Working Group will partner with LER to monitor/track

ENHANCE TRANSPARENCY & CONSISTENCY OF CAREER PATHS & PROMOTION PROCESSES



USBP WFM is developing strategic solutions to address career path/transparency/promotion process which the Employee Engagement Working Group will partner with to monitor/track

You Spoke...We Listened



USBP can deliver consistent messaging to the workforce through a dedicated communications function.



Internal communications are key to driving organizational change, gaining buy-in, and increasing awareness of USBP's commitment to building a stronger Border Patrol through improved employee engagement

Definition



Internal communications proactively drives communications in an informed, methodical, and sustained manner to ensure employees have the right information, at the right time, in order to feel connected to the mission

Goal

The result of effective internal communications is alignment between USBP's mission, priorities, and employees' needs across the entire

organization

Value

Through targeted and tailored messaging distributed up, down, and across the organization, employees become aware of the actions USBP is taking, both locally and at Headquarters (HQ), to strengthen engagement in key areas identified through

employee feedback



Sample Internal Communications Within the Employee Engagement Working Group

This is a sample high-level overview of an internal communications process to fully support one of the 24 short term recommended Employee Engagement Working Croup activities, including the identification of level stakeholders and respective communication channels for reaching these applicates.

(b) (5)

Short- and Long-Term Employee Engagement Recommendations

In collaboration with the Employee Engagement Working Group, which will provide guidance and oversight as needed, USBP is now ready to begin implementing recommendations to increase employee engagement through the use of key HQ engagement leads and Sector points of contact (POCs) responsible for execution and progress.

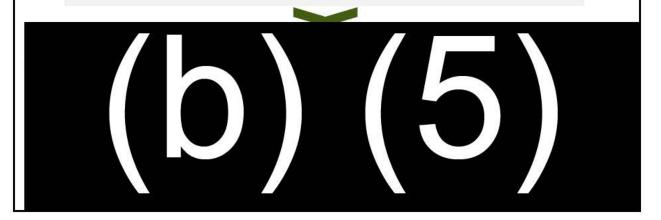


Path Forward

As USBP begins the implementation phase for prioritized recommendations, close collaboration with HQ and Sector POCs will be critical for keeping track of successful implementation methods and sharing those methods with other Sectors.

Working Group Accomplishments

- Implementation Memo announcing campaign kick off
- IEMO Charter detailing the objective, goals, roles, and more of how the group serves as the foundation of employee engagement ac ivities
- Detailed Monthly Status Report (MSR) with scorecard, project planning, and tracking/monitoring capabilities
- IDS Communications (2) to deliver messaging to the workforce regarding employee engagement recommendations progress





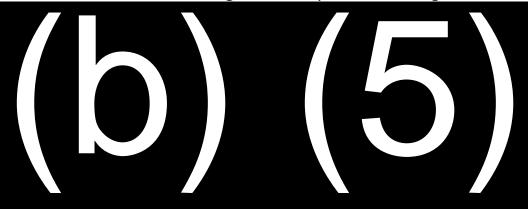
U.S. Border Patrol

Prioritized Short-Term Initiatives

Short- and Long-Term Initiative Alignment



The majority of short-term recommendations align to the 5 prioritized long-term recommendations



5 Total Initiatives



Short-Term Initiatives



Stand up Communications Cell

Strengthen the Proud Culture of the USBP

5 Total Initiatives



# Initiative	Owner
	(b) (6), (b) (7)(C)
	Gloria Chavez
	Scott Luck
	(b) (6), (b) (7)(C)
	Aaron Hull
	Adion Hun

Refresh Performance Management System / Identify Rewards that Motivate the Workforce

2 Total Initiatives





Enhance Career Paths and Promotion Processes

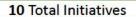


Other Short Term Initiatives





Other Short Term Initiatives





#		Initiative		Owner
(b)	(5),	(b)	(7)(E)	Scott Hoover
				(b) (6), (b) (7)(C)
				(b) (ë). (b) (7)(C)
				(b) (6), (b) (7)(C)
				Rudy Karisch

Subject:(b) (7)(E)Path Forward DiscussionLocation:USBP CONFERENCE ROOM

 Start:
 Wed 6/21/2017 1:30 PM

 End:
 Wed 6/21/2017 2:30 PM

Show Time As: Tentative

Recurrence: (none)

Meeting Status: Tentatively accepted

Organizer: LUCK, SCOTT A (USBP)

Required Attendees: (b)(6);(b)(7)(C) PROVOST, CARLA (USBP);

HULL, AARON A; CHAVEZ, GLORIA I; HUFFMAN, BENJAMINE C; HOOVER, CRINLEY S;

(b)(6);(b)(7)(C)

(b) (7)(E)

path forward discussion/brief.

(b) (6), (b) (7)(C)

Subject: listen to audio

Start: Mon 6/5/2017 3:00 PM **End:** Mon 6/5/2017 3:30 PM

Recurrence: (none)

Organizer: PROVOST, CARLA (USBP)



From: (b) (6), (b) (7)(C)

Sent: Friday, June 02, 2017 11:20:40 AM

To: CBPWRAP

Subject: CBP IN THE NEWS

DEPUTY COMMISSIONER ON KTAR - PHOENIX

Attached is an audio file from this morning's live interview on KTAR News Radio in Phoenix with Deputy Commissioner Vitiello. It lasts approximately five minutes and touches on our mission, recruiting, and the state of the border.

Meet with (b)(6);(b)(7)(C) -Discuss (b) (7)(E) Chiefs Office Subject:

Location:

Start: Wed 6/21/2017 12:30 PM End: Wed 6/21/2017 1:00 PM

Recurrence: (none)

Meeting Status: Meeting organizer

Organizer: PROVOST, CARLA (USBP)

(b)(6);(b)(7)(C) **Required Attendees:**

Subject: Meet with (b)(6)(b)(7)(C) and SUAS team

Location: RRB Food Court

 Start:
 Tue 6/6/2017 6:30 AM

 End:
 Tue 6/6/2017 7:00 AM

Recurrence: (none)

Meeting Status: Meeting organizer

Organizer: PROVOST, CARLA (USBP)

Required Attendees: (b)(6);(b)(7)(C)

Meet and Greet with SUAS team from Industry Academy.

Meet with OCA **Subject:**

Location: CR 1

Tue 6/6/2017 1:00 PM Start: Tue 6/6/2017 1:15 PM End:

Recurrence: (none)

Meeting Status: Meeting organizer

Organizer:

PROVOST, CARLA (USBP)
(b)(6);(b)(7)(C) **Required Attendees:**

Discuss June 21st draft testimony.

Meeting with CPA Subject: **Location:**

Telephone

Start: Thu 6/22/2017 11:00 AM End: Thu 6/22/2017 11:30 AM

Recurrence: (none)

Meeting Status: Meeting organizer

Organizer: PROVOST, CARLA (USBP)

Required Attendees:

Optional Attendees:

Chief (b)(6);(b)(7)(C)

Please call (b)(6);(b)(7)(C) at noon eastern time to discuss (b)(7)(E) matters.

Subject: Mobility Agreement Discussion

Location: CR 1

Start: Fri 6/9/2017 8:30 AM **End:** Fri 6/9/2017 9:00 AM

Recurrence: (none)

Meeting Status: Meeting organizer

Organizer: PROVOST, CARLA (USBP)

Required Attendees: LUCK, SCOTT A (USBP); HUFFMAN, BENJAMINE C; HULL, AARON A; HOOVER, CRINLEY

(b)(6);(b)(7)(C)

Optional Attendees: USBP HQ Adjutants

Executive Staff will brief Chief Provost and discuss parameters to negotiate with NBPC.

Subject:NBPC DiscussionLocation:Teaming Area

 Start:
 Fri 6/16/2017 9:30 AM

 End:
 Fri 6/16/2017 10:00 AM

Recurrence: (none)

Meeting Status: Meeting organizer

Organizer: PROVOST, CARLA (USBP)

Required Attendees: HUFFMAN, BENJAMINE C;

(b)(6);(b)(7)(C)

(b) (6), (b) (7)(C)

Subject: Location: *new date & time* (b) (7)(E)

(b) (7)(E)

Start:

Tue 6/20/2017 4:00 PM End: Tue 6/20/2017 4:45 PM

Show Time As:

Tentative

Recurrence:

(none)

Meeting Status:

Not yet responded

Organizer:

Required Attendees:

OUSM Scheduler

(b)(6)

; Standing ARB Members;

; MCALEENAN, KEVIN K; VITIELLO, RONALD D (USBP); BORKOWSKI, MARK S; LANDFRIED, PHIL A; ISBELL,

VALERIE S; SAHAKIAN, DIANE V; (b) (6), (b) (7)(C); PROVOST, CARLA (USBP);

(b) (6), (b) (7)(C)

Optional Attendees:

(b)(6)



PLEASE DO NOT FORWARD THIS INVITATION.

Recipients of forwarded invites will not receive updates.

Please send surrogate and / or additional meeting attendee requests to

Briefing Memo/Materials: Yes

OUSM Scheduler: (b) (6), (b) (7)(C)

<u>Logistical Information</u>: (b) (7)(E) (Large Conference Room)

HO Attendees / Participants:

(b) (6), (b) (7)(C)

Acting Under Secretary for Management

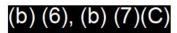
Executive Director, PARM

Director, Program Governance, PARM

Component Lead Analyst, PARM

Distribution

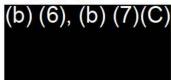
Acquisition Review Board Attendees:



Kevin McAleenan Ronald Vitiello Mark Borkowski Phil Landfried Valerie Isbell Diane Shakian (b) (6). (b) (7)(C)

Carla L. Provost (b) (6), (b) (7)(C)

Scott Luck



Director, Operational Test & Evaluation

Chief Systems Engineer Acting Commissioner

Acting Deputy Commissioner Component Acquisition Executive

Chief Information Officer

Deputy Chief Information Officer

Head Contracting Authority Acting Chief Financial Office

Acting Chief USBP Program Manager

CAE Staff

USBP, Lead Business Authority

Executive Director, Program Management Directorate (PMOD)

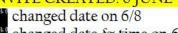
Portfolio Manager, PMOD USBP

LTA/non-IT

Office Chief Counsel

And others deemed necessary by those listed above

INVITE CREATED: 6 JUNE - 1016.1



changed date & time on 6/9

changed date & time on 6/14



(b) (7)(E) Program Review

Acquisition Program Manager: (b)(6);(b)(7)(C)Lead Business Authority: Scott A. Luck, Chief, USBP Law Enforcement Operations Division

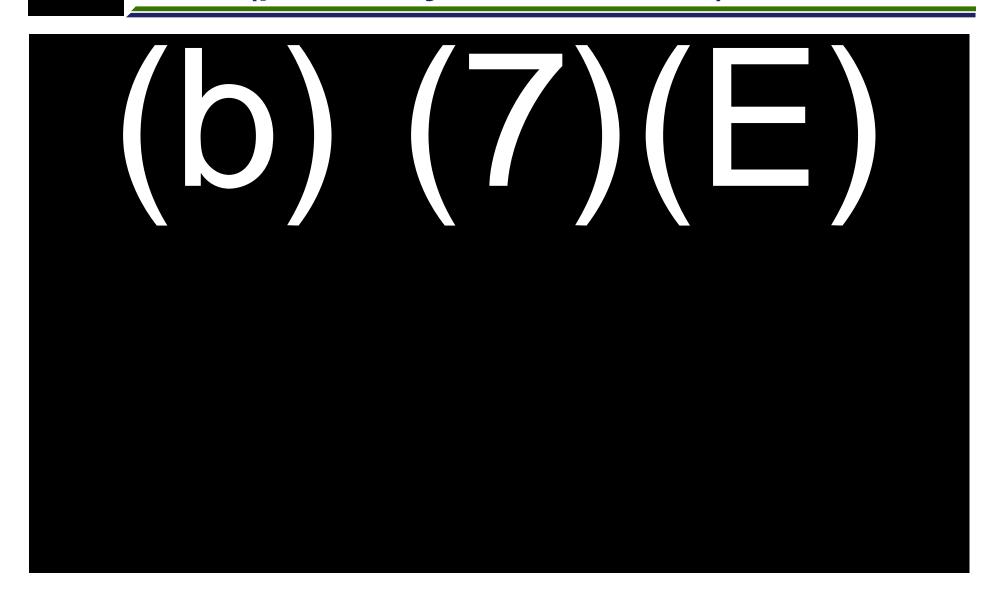
Lead Technical Authority (IT): Phil Landfried, Chief Information Officer, CBP Lead Technical Authority (Non-IT): (b)(6):(b)(7)(C), Executive Director, Chief Science Officer Division

15 June 2017

Purpose

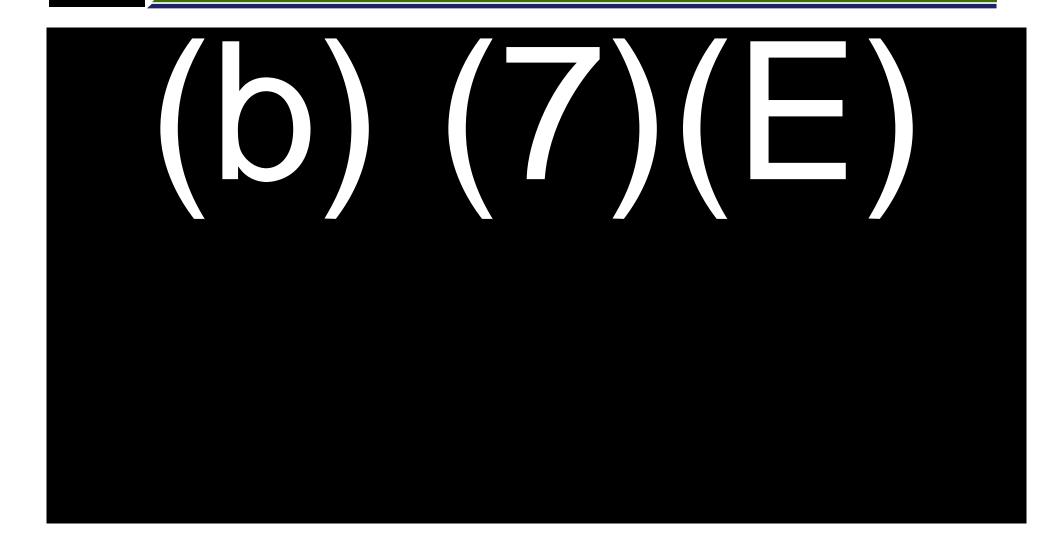


(pr usly briefed at ARB)





AoA Progress as of June 2017



Other Technology Activities

Path to Milestone Schedule 2A/C (Status as of 6/1/2017)

(b) (7)(E) Organization Chart

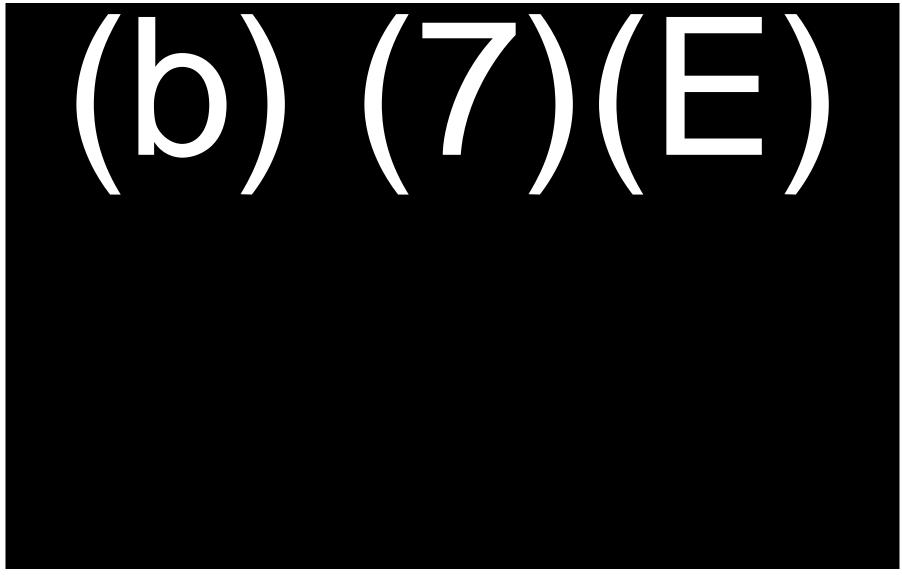
(b) (7)(E) Staffing Resource Plan

PRIMARY ROLE	JOB TITLE	FY17	FY18	FY19
Program Management	Program Manager (PM)	1	1	1
Program Analyst	Program Management Support	1	1	1
Contracting Officer's Representative	Contracting Officer's Representative	0.25	0.25	0.25
Technical/Functional Specialist	Lead System Engineer	1	1	1
Technical/Functional Specialist	Quality Manager	0.25	1	1
Technical/Functional Specialist	Configuration Manager	0.25	1	1
Technical/Functional Specialist	Functional Engineer	0.5	1	1
Technical/Functional Specialist	Environmental Engineer	0.1	1	1
Technical/Functional Specialist	Information System Security Officer	0.25	1	1
Requirements Management	Requirements Management	0.5	0.5	0.5
Requirements Management	Requirements Management	0	0.25	0.25
Test & Evaluation Management	Test & Evaluation	0.1	1	1
	Assistant Program Manager-Business	0.25	0.25	0.5
Program Financial Management	Cost Estimator	0.5	0.25	0.25
Program Financial Management	Cost Estimator	0	0.25	0.25
Program Management	Scheduler	0.50	0.50	0.50
Life Cycle Logistics	Logistician	0.1	0.75	0.75
Contracting	Contract Specialist	0.25	0.4	0.4
Contracting	Contracting Officer	0.1	0.1	0.1
Stakeholder	Border Patrol Agent	0.75	0.75	0.75
Have FTEs		7.65	7.65	7.65
Need FTEs		0	5.6	5.85
Total FTEs		7.65	13.3	13.5

Backup

AoA Progress as of Nov 2017 ARB

Next Steps from Nov 2017 ARB





Cost Estimate: FY Breakdown

Expert Panel Biographies

Name	Office
/h\ /G\	U.S. Army Engineer Research and Development Center
(b)(6)	U.S. Army Engineer Research and Development Center
(-) / (-)	U.S. Army Engineer Research and Development Center
	Interferometric Sensor Section (Current); Optical Sciences Division at the Naval Research Laboratory (Previous)
	US Army Research Laboratory
	U.S. Army Research Laboratory
	DARPA
	U.S. Air Force

^{*}CBP and NIST personnel to be contacted once final dates are set for the panel

Subject: New Orleans Sector Deputy Chief Call

Location: (b) (7)(E) Code (b) (7)(E)

Start: Wed 6/21/2017 1:00 PM **End:** Wed 6/21/2017 1:20 PM

Recurrence: (none)

Meeting Status: Accepted

Organizer: CHAVEZ, GLORIA I

Required Attendees: CARLA PROVOST (USBP) (b) (6), (b) (7)(C)); SCOTT A LUCK (USBP)

(b) (6), (b) (7)(C) HULL, AARON A; BENJAMINE C HUFFMAN

(b)(6);(b)(7)(C)

Please join Chief Provost and Chief via telecom regarding the New Orleans Sector Deputy Chief announcement.

Telecom dial in info: (b) (7)(E) Code-(b) (7)(E)

POC:

(b)(6);(b)(7)(C) - Operations Officer

Adjutant to the Deputy Chief of LEOD Office: (b)(6);(b)(7)(C)

Office: (b)(6),(b)(7)(C)
Cell: (b)(6);(b)(7)(C)

 $_{\text{HSDN}}^{\text{eMail:}}(b)(6);(b)(7)(C)$

JWICS

(b) (6), (b) (7)(C)

Subject: OGE 278 Financial Disclosure

Start: Wed 6/14/2017 9:30 AM **End:** Wed 6/14/2017 10:00 AM

Recurrence: (none)

Organizer: PROVOST, CARLA (USBP)



PROVOST, CARLA (USBP) From:

Sent: Wednesday, June 7, 2017 1:53 PM

To: (b)(6);(b)(7)(C)

Subject: FW: 2017 Incumbent OGE 278 Public Financial Disclosure Report - Information Needed

Remind

From: (b)(6);(b)(7)(C)
Sent: Wednesday, June 07, 2017 2:48:05 PM

To: PROVOST, CARLA (USBP)

Subject: RE: 2017 Incumbent OGE 278 Public Financial Disclosure Report - Information Needed



Thanks,



Attorney

Office of Chief Counsel U.S. Customs and Border Protection

1300 Pennsylvania Ave., NW Room

Washington, D.C. 20229

(b)(6);(b)(7)(C) FAX - (b)(6);(b)(7)(C)

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From: PROVOST, CARLA (USBP)

Sent: Wednesday, June 07, 2017 2:37 PM

(b)(6);(b)(7)(C)

Subject: RE: 2017 Incumbent OGE 278 Public Financial Disclosure Report - Information Needed

From: (b)(6);(b)(7)(C)

Sent: Wednesday, June 07, 2017 2:12:39 PM

To: PROVOST, CARLA (USBP)

Subject: FW: 2017 Incumbent OGE 278 Public Financial Disclosure Report - Information Needed

Good Afternoon Chief Provost,

(b) (5)

Please feel free to contact me with any questions.

Thanks,

(b)(6);(b)(7)(C)

Attorney
Office of Chief Counsel
U.S. Customs and Border Protection
1300 Pennsylvania Ave., NW
Room
Washington, D.C. 20229

(b)(6);(b)(7)(C)

FAX -(b)(6);(b)(7)(C)

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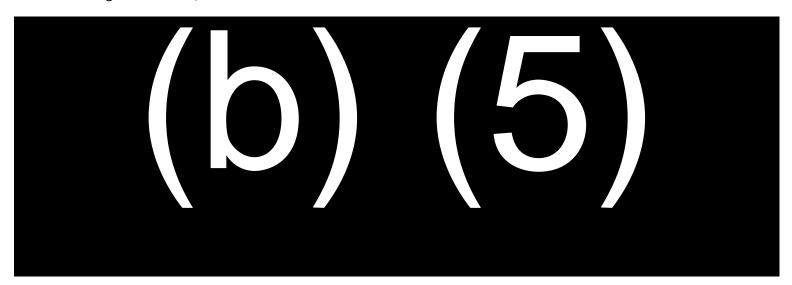
From: (b)(6);(b)(7)(C)

Sent: Thursday, May 25, 2017 11:43 AM

To: PROVOST, CARLA (USBP) (b)(6);(b)(7)(C)

Subject: 2017 Incumbent OGE 278 Public Financial Disclosure Report - Information Needed

Good Morning Chief Provost,



Please feel free to contact me with any questions.

Thanks,



Attorney Office of Chief Counsel U.S. Customs and Border Protection 1300 Pennsylvania Ave., NW Room

Washington, D.C. 20229 (b)(6);(b)(7)(C) FAX - (b)(6);(b)(7)(C)

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Subject:PAIC In-Progress ReviewLocation:Conference Room

Start: Mon 6/12/2017 1:30 PM **End:** Mon 6/12/2017 2:30 PM

Recurrence: (none)

Meeting Status: Accepted

Organizer: HOOVER, CRINLEY S

Required Attendees: VITIELLO, RONALD D (USBP); PROVOST, CARLA (USBP); HULL, AARON A; CHAVEZ,

GLORIA I; HUFFMAN, BENJAMINE C; (b)(6);(b)(7)(C)

(b) (b) (b) (7)(C)

LUCK, SCOTT A (USBP); (b)

Purpose: To provide B1 and all Directorate Principals a PAIC In-Progress Review.

Read-Aheads: Will be provided prior to meeting.

POC:

(b)(6);(b)(7)(C)

Operations Officer
Adjutant to Executive Director C. Scott Hoover
Mission Readiness Operations Directorate

U.S. Border Patrol c. (b)(6);(b)(7)(C)

o. (b)(6);(b)(7)(C

Subject: Personnel

Location: Commissioner's Large Conference Room

Start: Wed 6/14/2017 7:45 AM **End:** Wed 6/14/2017 8:00 AM

Recurrence: (none)

Meeting Status: Accepted

Organizer: CBP COMMISSIONER SCHEDULER

Required Attendees: PROVOST, CARLA (USBP)

Subject: PMO Technologies Laydown

Location: Teaming Area

 Start:
 Thu 6/8/2017 8:00 AM

 End:
 Thu 6/8/2017 8:30 AM

Recurrence: (none)

Meeting Status: Meeting organizer

Organizer: PROVOST, CARLA (USBP)

Required Attendees:

(b)(6);(b)(7)(C)

Discuss technologies laydown specific to NB.

Subject: Pre-Brief Monthly Hiring Report Update with HRM

Location: (b) (7)(E) Conference Room

 Start:
 Fri 6/23/2017 12:00 PM

 End:
 Fri 6/23/2017 12:30 PM

Show Time As: Tentative

Recurrence: (none)

Meeting Status: Not yet responded

Organizer: JACKSTA, LINDA L

Dial in (b) (7)(E) Pin: (b) (7)(E)

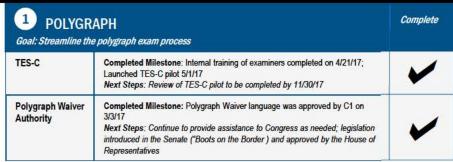
<<C1 Hiring Brief - 20170622 Final.pptx>>

Monthly Hiring Briefing

Staffing Progress and Initiatives as of June 2017



Executive Order Hiring Initiatives: 5 CRITICAL PATH ITEMS



PHYSICA Goal: Increase total	AL FITNESS TEST-2 applicant EODs	Complete
Make PFT2 non- adjudicative for USBP	Completed Milestone: Implemented on 4/30/17 Next Steps: Requirements documented and are in process of making updates by 6/30/17; This does not delay or impact implementation	-
Remove PFT2 for OFO	Completed Milestone: Implemented on 4/30/17 Next Steps: Requirements documented and are in process of making updates by 6/30/17; This does not delay or impact implementation	~
Remove PFT2 for AMO	Completed Milestone: discontinued PFT2 on 2/1/17 Next Steps: Requirements documented and are in process of making updates by 6/30/17; This does not delay or impact implementation	-

3 POLICY/LEGISLATIVE CHANGES Goal: Increase new hires and improve retention		
Direct Hire Authority	Completed Milestone: OPM Approved BPA/CBPO/AMO/HRM Direct Hire Authority on 4/5/17. No implementation needed, processing is ongoing and appointed when needed Next Steps: Evaluate impact to overall processing time	~
Special Salary Rates	Completed Milestone: Submitted request to OPM; establishes higher rates of pay for occupations in areas where GS is not comparable. Approved Portal, ND SSR (6/12/17) Next Steps: OPM to add Minot, and Williston, ND to SSR approval; which was not specified in the original approval	~
Dual Compensation Waivers	Completed Milestone: Submitted request to OPM; provides CBP with a substantial incentive that could be used to attract experienced annuitants with the irreplaceable skillsets needed to provide mission-critical training to an increased CBP workforce Next Steps: Await OPM decision, HRM to support as needed	
Incentives (3Rs)	Completed Milestone: Continue pursuing recruitment, retention, and relocation (3Rs) incentives in hard-to-ill locations; receive up to 25 percent of basic pay for up to four year. Title VI USBP relocations was approved by OMB (6/2/17); USBP received \$25M allocation for Title VI relocations (6/7/2017) Next Steps: Operational components have developed mobility and incentive plans with HRM support; briefed to C1 on May 17; HRM continues to work with operational components on strategy	-

4 RECRUITMENT		
Goal: Increase the numble process	er of applicants who apply and successfully complete the hiring	
Recruiter Training	Completed Milestone: Developed recruiter manual to serve as an input to the curriculum on 5/22/17 Next Steps: Pending PDO/OCC review, deploy recruiter manual on 7/1/17	
Recruiting and Marketing Activities	Completed Milestone: Developed digital media strategy (01/2017) and road map (02/2017) Next Steps: Establish process for analyzing user traffic on CBP's Career page and a social media implementation plan by 7/19/17	
Contract Procurement	Completed Milestone: Statement of Objectives posted on 5/12/17 Next Steps: Reviewing SOO responses by 6/2/17	4
Applicant Care	Completed Milestone: Launched Applicant Care Pilot in Boston, Chicago, and Laredo on 5/8/17; initiated 1st applicant engagement through customer engagement tool on 5/15/17; Next Steps: 2nd applicant engagement through customer engagement tool by 6/12/17; Initiating engagement with next group of applicants 6/12/17	~
Mobile App Deployment	Completed Milestone: Pilot group of applicants used the application on 5/5/17; 250 potential applicants replied expressing interest on 5/11/17; Approved release of mobile app to the technology store 5/19/17 Next Steps: Complete	-
Pathways for Frontline Recruitment	Completed Milestone: AMO and OFO selected pilot locations; OFO finalized the number of targeted positions and PDs on 5/9/17, HRM leadership briefed on Pathways for Frontline on 5/12/17 Next Steps: Pilot Pathways Program 7/1/17	

5 ENTRANCE Goal: Increase the applic		Complete
Computer Adaptive Testing /Remote Testing	Completed Milestone: Met with OPM on 4/3/17 and developed a plan for collecting data on new test questions in order to build the item bank Next Steps: Review effects of remote CER in May; develop computer adaptive testing (CAT) for the LRT portion of the exam, pending UFR.	
Artificial Language Test/Spanish Language Proficiency Test (SLPT) Removal	Completed Milestone: Vendor (OPM) re-programed the testing platform to remove these tests on 5/22/17 Next Steps: ALT/SLPT removal will be implemented with the June BPA announcement	~

Recruitment Performance: As of May FY17

Special Er	nphasis Recruitment	Events"
Special Emphasis Group	# of Events YTD	% of Total Events YTD
Veteran	803	36%
Female	274	12%
Disability	40	2%
African American	179	8%
Asian	79	4%
Hispanic	302	14%
Native American	80	4%
Pacific Islander	38	2%
Total Diversity Events	1,106	49.5%
Total Non-Diversity Events	1,128	50.5%

Top Recruitment Source Ranking

Other Observations



Digital and Online: This source yielded the highest percent of applications for both BPA and CBPO. In particular, online job boards and social media were the top sub-categories of online recruitment.

2nd

Referrals: This was next top source for both BPA and CBPO applications, noting the most popular referral by a family member or friend employed by CBP.

3rd

Television: Television was the third top source for both BPA and CBPO applications. Subcategories included National Geographic's *Border Wars*, a news story, or a CBP commercial.



Print and Out of Home: Applications yielded from print marketing and advertising that reaches the consumers while they are outside their homes varied by component. BPA applications noted billboards as a top subcategory, whereas CBPO applications noted non-military magazines.



Military Recruitment: Of the events, military events sourced more applications than college or "other" for both BPA and CBPO applications.

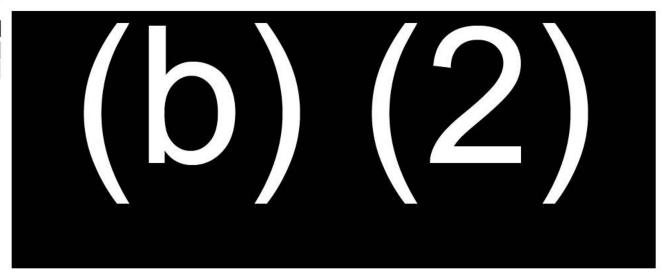


College Recruitment: Compared to BPA, more CBPO applications were sourced from college recruitment activities, such as college job fairs.

FY17 Field Recruitment Events Completed 2,234 Data current as of May 25th, 2017

Completed FY17 Recruitment Events by Type





^{*}Note: Recruitment events may be designated as more than one special emphasis group. When totaled, the number of special emphasis recruitment events may vastly differ from the FY17 Field Recruitment Events total. Data current as of May 25th, 2017

(b) (2), (b) (7)(E)

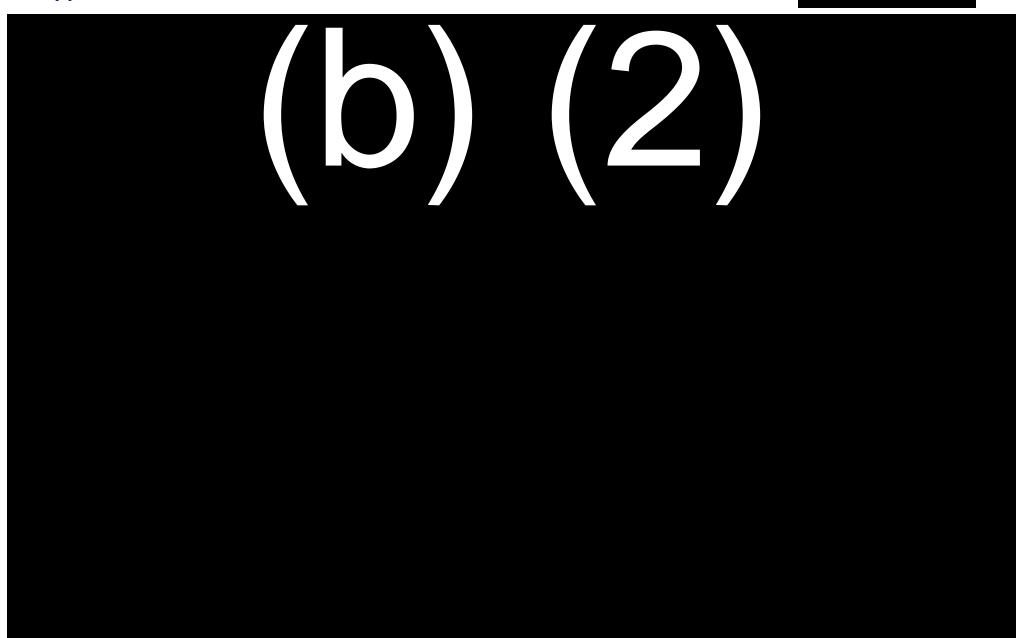
(b) (2)

Executive Summary

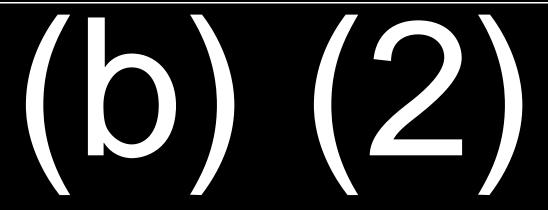
(b) (2)

(b) (2)

Applicants in Process



Process Step Rates Comparison



Background

Attrition Rates

(b) (2)

(b) (2)

Subject: Prep: 180 Day Report meeting with U/SM Location: Commissioner's Small Conference Room

Start: Thu 6/22/2017 4:00 PM End: Thu 6/22/2017 4:45 PM

Show Time As: Tentative

Recurrence: (none)

Not yet responded **Meeting Status:**

Organizer: **CBP COMMISSIONER SCHEDULER**

Required Attendees:

PROVOST, CARLA (USBP); HUFFMAN, BENJAMINE C; (b)(6); (b)(7)(C) FLANAGAN, PATRICK S; VITIELLO, RONALD D (USBP); (b)(6); (b)(7)(C)

Optional Attendees:

Subject: Prep - FY 18 Wall Requirements Process (Approps Chair/RM Brief and Cuellar Brief)

Location: Commissioner's Small Conference Room

Start: Mon 6/26/2017 8:30 AM **End:** Mon 6/26/2017 9:30 AM

Show Time As: Tentative

Recurrence: (none)

Meeting Status: Not yet responded

Organizer: VITIELLO, RONALD D (USBP)

Required Attendees: (b)(6);(b)(7)(C) LOWRY, KIM M; OC BRIEFING STAFF; KOLBE,

KATHRYN; CALVO, KARL H.; (b)(6);(b)(7)(C) PROVOST, CARLA (USBP); HUFFMAN,

BENJAMINE C; (b)(6);(b)(7)(C)

Optional Attendees: (b)(6);(b)(7)(C)

BM: Yes

OC POC: (b)(6);(b)(7)(C)

Lead Office: OCA in coordination with ES/OFAM

Prep: Border Patrol/HRM Subject: Location:

RRB 3.5F - Large Conference Room

Start: Thu 6/29/2017 1:00 PM End: Thu 6/29/2017 2:00 PM

Show Time As: Tentative

Recurrence: (none)

Meeting Status: Not yet responded

KOLBE, KATHRYN **Organizer:**

Required Attendees: PROVOST, CARLA (USBP); LUCK, SCOTT A (USBP); CAINE, JEFFREY; JACKSTA, LINDA L

(AC HRM); DCC10A-RMB-RRB35F

(b)(6);(b)(7)(C)**Optional Attendees:**

Recently there has been an

(b) (2), (b) (7)(E), (b) (5)

The purpose of this meeting is to jointly come up with a list of potential solutions in preparation for the meeting on July 7 at 3PM with C1 titled "BP Pay Discussion." The deadline for submitting the briefing materials is Friday, June 30 by 2PM.

Please let me know if any additional individuals need to be added to this meeting.

(b) (6), (b) (7)(C)

Subject: Prep: Border Wall Design/Build Briefing Request [6/21]

Location: Commissioner's Large Conference Room

Start: Tue 6/20/2017 4:00 PM **End:** Tue 6/20/2017 4:30 PM

Show Time As: Tentative

Recurrence: (none)

Meeting Status: Not yet responded

Organizer: VITIELLO, RONALD D (USBP)

Required Attendees: (b) (6), (b) (7)(C), OC BRIEFING STAFF; LOWRY, KIM M; (b) (6), (b) (7)(C)

; KOLBE, KATHRYN; CALVO, KARL H.; (b) (6). (b) (7)(C)

PROVOST, CARLA (USBP); HUFFMAN, BENJAMINE C; (b) (6), (b) (7)(C)

Optional Attendees: (D) (O), (D) (1)(C)

BM: Yes

OC POC: (b) (6), (b) (7)(C)

Lead Office: OCA

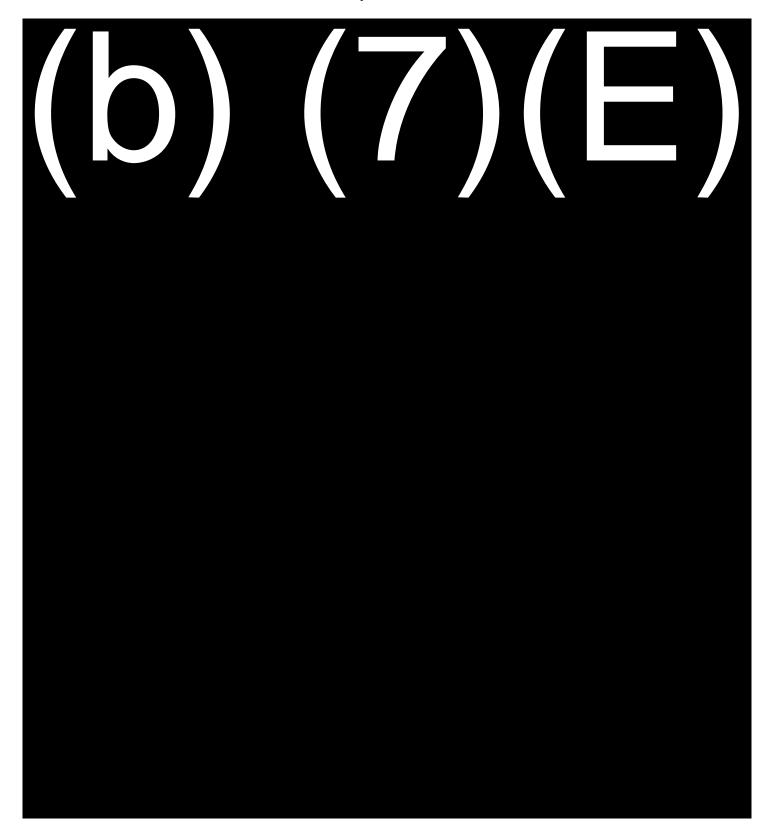




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Border Wall Design/Building Brief Wednesday June 21, 2017



(b) (7)(E)

Participants:

Ronald D. Vitiello, Acting Deputy Commissioner (b)(6);(b)(7)(C), Acting Deputy Chief of Staff Mark Amodei, Representative (NV-02)

(b) (6), Legislative Assistant

Attachments:

Congressman Amodei's biography

Staff Responsible for Briefing Memo: (b) (6), (b) (7)(C), Assistant Chief, Office of Congressional Affairs Liaison, (b) (6), (b) (7)(C).

Rep. Mark Amodei (R-Nev.)

2nd District, Northern Nevada – Reno, Carson City, Elko

CBP conducts operations at the Port of Reno, NV. No USBP or AMO operations.



Pronounced: AM-uh-day **Residence:** Carson City

Born: June 12, 1958; Carson City, Nev.

Family: Divorced; two children

Education: U. of Nevada – Reno, B.A. 1980 (political

science); U. of the Pacific, J.D. 1983

Military Service: U.S. Army, Judge Advocate Gen. Corps,

1983-1987

Career: Mining association president; lawyer

First Elected: 2011 (3rd full term); won special election to

fill seat vacated by now-Sen. Dean Heller (R-NV)

Latest Election: 2016 General (58.3%)

Political Highlights: Nev. Assembly, 1997-98; Nev. Senate, 1999-2010 (president protempore, 2003-08); Nev. Republican Party Chairman, 2010-11

Committees:

• Appropriations (Interior, Environment and Related Agencies; Financial Services and General Government; Legislative Branch)

CBP Key Issues of Interest:

- Supports CBP providing additional CBP Officers at Reno-Tahoe International Airport to process international flights (e.g., Volaris Airlines, etc.).
- Supports CBP granting international landing rights at Reno-Tahoe International Airport and support in the improvement process of the Airport's FIS facility.
- Supports CBP granting landing rights for pre-cleared aircraft at Wendover airport in UT. Met with CBP OFO on this issue along with staff for the UT delegation on Feb 26, 2013.

Legislation – 115th Congress:

None

<u>Legislation – 114th Congress:</u>

None

Key Statements:

• Statement on Immigration from official House website: "An estimated 40 percent of the illegal immigrant population did not cross the border illegally. Rather, they came legally on temporary visas such as tourist visas, often found work illegally, and simply never returned. Thus, border security alone will never fully bring illegal immigration under control. In 1996, Congress mandated the

- implementation of an entry-exit control system to enable the identification of visa overstayers. This system has never been satisfactorily implemented."
- On 8/1/14, in a Press Release immediately following the vote on supplemental funding bill for Southwest border (H.R. 5230 Secure the Southwest Border Act of 2014), "This vote is about showing compassion to juveniles and helping victimized children. This is about enabling state governors with international borders to secure the sovereignty of theirs states. And this is about doing what is best for America from immigration and fiscal policy standpoints...Regrettably, both parties have achieved a major failure during this administration to deal with immigration and the border in a meaningful way. I will continue to be open and transparent regarding solutions and my thoughts on this issue...I'm afraid that until both sides can get over the playground dramatics of screaming amnesty on one hand and xenophobia on the other, that I will need to continue to apologize to all Nevadans for the inability to move this debate from partisan shouting match to thoughtful discussion in Washington, D.C."
- On 11/23/13, in remarks outside his district office before the start of an immigration march in Reno, NV: "Immigration is one of the top three or five issues in the nation and it needs to be dealt with regardless of what your politics are." Full article: http://www.rgj.com/article/20131123/NEWS19/311230041/

CODELS/StaffDels:

- October 4, 2013: Rep. Mark Amodei (R-NV) will tour operations in Nogales and will visit the JFC.
- April 11, 2012, in Las Vegas, NV, Representatives Joe Heck (R-NV-03) and Mark Amodei (R-NV-02) met with Director of Field Operations Todd Owen (OFO) at McCarran International Airport to discuss staffing levels for the airport.

(b) (6), (b) (7)(C)

Subject: Prep: C-UAS

Location: Commissioner's Small Conference Room

Start: Wed 6/28/2017 9:00 AM **End:** Wed 6/28/2017 9:30 AM

Recurrence: (none)

Meeting Status: Accepted

Organizer: VITIELLO, RONALD D (USBP)

Required Attendees: PROVOST, CARLA (USBP); YOUNG, EDWARD E; VISCONTI, JAY; (b) (6), (b) (7)(C)

CHAVEZ,

GLORIA I; LUCK, SCOTT A (USBP); (b) (6), (b) (7)(C) OC BRIEFING STAFF; DCC10A-

RMB-COMMISSIONER-CN-RM

Optional Attendees: (b) (6), (b) (7)(C)



BM: Yes

Office Lead: USBP in coordination with AMO OC POC: (b) (6), (b) (7)(C)

Attendees:

Chief Provost EAC Young (b) (6), (b) (7)(C)

Gloria Chavez Scott Luck TOR OFFICIAL USE ONLY

(b) (5), (b) (7)(E)

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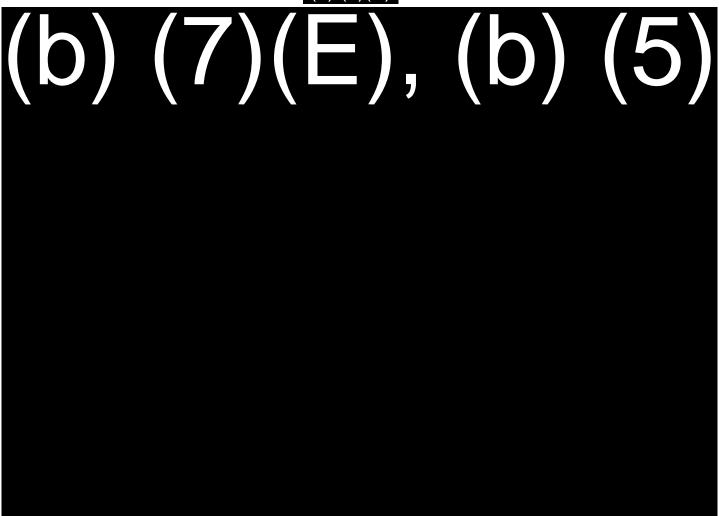
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(b) (5), (b) (7)(E)

(b) (5), (b) (7)(E)

FOR OFFICIAL USE ONLY

CUAS Briefing to S1 30 June 2017 1445-11515 (b) (7)(E)



ATTACHMENTS:

- CUAS Memo
- Draft CUAS Legislation

Participants:

Secretary Deputy Secretary Kirstjen Nielson

(b)(6);(b)(7)(C)

Gene Hamilton
(b) (6), (b) (7)(C)

Randolph Alles USSS

Randolph Alles, USSS
(b) (6)

Kevin McAleenan, CBP

(b) (6)

SEC.	OFFICIAL	ACTIONS TO	ADDRESS	THREATS	POSED BY	UNMANNED
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AIRCRAFT SYSTEMS TO PUBLIC SAFETY OR HOMELAND

SECURITY.

- (a) AUTHORITY.—Notwithstanding any provision of title 18, United States Code, the head of an Executive department or agency, while respecting privacy, civil rights, and civil liberties, including with regard to the testing of any equipment and the interception or acquisition of communications, may take, and may authorize a covered person to take, the actions described in subsection (b), to the extent otherwise in accordance with law.
 - (b) ACTIONS DESCRIBED.—The actions described in this subsection are as follows:
 - (1) Detect, identify, monitor, or track, without prior consent, an unmanned aircraft system, unmanned aircraft, or unmanned aircraft's attached system, payload, or cargo, to evaluate whether it poses a threat to the safety or security of a covered facility, location, or installation or a covered operation, including by means of interception of or other access to wire, oral, electronic, or radio communications or signals transmitted to or by an unmanned aircraft system, unmanned aircraft, or unmanned aircraft's attached system, payload, or cargo.
 - (2) Redirect, disable, disrupt control of, exercise control of, seize, or confiscate, without prior consent, an unmanned aircraft system, unmanned aircraft, or unmanned aircraft's attached system, payload, or cargo that poses a threat to the safety or security of a covered facility, location, or installation or a covered operation, including by intercepting, substituting, or disrupting wire, oral, electronic, or radio communications or signals transmitted to or by an unmanned aircraft system, unmanned aircraft, or unmanned aircraft's attached system, payload, or cargo.

1 (3) Use reasonable force to disable, disrupt, damage, or destroy an unmanned 2 aircraft system, unmanned aircraft, or unmanned aircraft's attached system, payload, 3 or cargo that poses a threat to the safety or security of a covered facility, location, or 4 installation or a covered operation. 5 (4) Conduct research, testing, training on, and evaluation of any equipment, including any electronic equipment, to determine its capability and utility to enable 6 7 any of the actions described in paragraphs (1) through (3). 8 (c) FORFEITURE.—An unmanned aircraft system, unmanned aircraft, or unmanned 9 aircraft's attached system, payload, or cargo that is disabled, disrupted, seized, controlled, 10 confiscated, damaged, or destroyed pursuant to an action described in subsection (b) is 11 subject to forfeiture to the United States. 12 (d) GOVERNMENT-WIDE POLICY.—The actions described in subsections (b) and (c) 13 may only be taken following the issuance of Federal Government-wide policy prescribing 14 roles and responsibilities for implementing this section. The Federal Government-wide 15 policy shall be developed in consultation with appropriate departments and agencies, 16 including the Department of Transportation to ensure the safety and efficiency of the 17 National Airspace System, and shall— 18 (1) respect privacy, civil rights, and civil liberties, including with regard to 19 the testing of any equipment and the interception or acquisition of communications, 20 by, among other things, ensuring that information is intercepted, acquired, accessed, 21 or retained pursuant to subsections (b) only where and for so long as is necessary to 22 support one or more of the department's or agency's authorized functions and is

accessible only to covered persons with a need to know the information;

23

1	(2) prescribe roles and processes, as appropriate, to ensure that departments
2	and agencies take the actions described in subsection (b) in compliance with
3	applicable law and regulation regarding the management of the radio frequency
4	spectrum;
5	(3) consider each department's and agency's responsibilities for the safety or
6	security of its facilities, locations, installations, and operations in the United States;
7	and
8	(4) develop standards and procedures for heads of departments and agencies
9	to designate a covered facility, location, or installation, a covered operation, or a
10	covered person, which shall ensure that only individuals with appropriate training
11	and acting subject to Federal Government oversight are designated as covered
12	persons.
13	(e) Implementation.—
14	(1) REGULATIONS; POLICIES, PROCEDURES, OR PLANS.—Consistent with any
15	limitations or specifications in the Federal Government-wide policy issued pursuant
16	to subsection (d), the head of a department or agency—
17	(A) may prescribe regulations to carry out this section; and
18	(B) shall issue policies, procedures, or plans to carry out this section.
19	(2) COORDINATION.—Regulations, policies, procedures, or plans issued under
20	this subsection shall develop the actions in subsection (b) in coordination with the
21	Secretary of Transportation.
22	(3) PRIVACY REVIEW.—Any regulations, policies, procedures, or plans issued
23	pursuant to this section that would result in the monitoring, interception, or other

1	access to wire, oral, electronic, or radio communications or signals transmitted to or
2	by an unmanned aircraft system, unmanned aircraft, or unmanned aircraft's attached
3	system, payload, or cargo shall be reviewed consistent with section 522 of the
4	Consolidated Appropriations Act, 2005 (42 U.S.C. 2000ee-2), to ensure that the
5	regulations, policies, procedures, or plans appropriately protect privacy and civil
6	liberties.
7	(f) JURISDICTION.—Notwithstanding any other provision of law, no court shall have
8	jurisdiction to hear any cause or claim, including for money damages, against a covered
9	person arising from any authorized action described in subsection (b).
10	(g) RELATIONSHIP TO OTHER LAWS.—Nothing in this section shall be construed to—
11	(1) restrict the authority of the United States Government, a member of the
12	Armed Forces, or a Federal officer, employee, agent, or contractor from performing
13	any action described in subsection (b) or (c) that is in accordance with law;
14	(2) affect the exercise of authority granted by section 130i of title 10, United
15	States Code, and section 4510 of the Atomic Energy Defense Act (50 U.S.C. 2661);
16	or
17	(3) restrict or limit the authority of the Federal Aviation Administration under
18	title 49, United States Code, to manage the safe and efficient use of the National
19	Airspace System.
20	(h) DISCLOSURE.—Information pertaining to the technology used pursuant to this
21	section, and any regulations, policies, procedures, and plans issued under this section, shall
22	be exempt from disclosure under section 552(b)(3) of title 5, United States Code, and
23	exempt from disclosure under any State or local law requiring the disclosure of information.

(i) DEFINITIONS.—In this section:

(1) The term "covered facility, location, or installation" means any non-mobile asset in the United States that is designated by the head of a department or agency in accordance with standards and procedures established under subsection (d).

(2) The term "covered operation" means—

- (A) any operation that is conducted in the United States by a member of the Armed Forces or a Federal officer, employee, agent, or contractor, that is important to public safety, law enforcement, or national or homeland security, and is designated by the head of a department or agency, consistent with the Federal Government-wide policy issued pursuant to subsection (d); and
- (B) may include, but is not limited to, search and rescue operations; medical evacuations; wildland firefighting; patrol and detection monitoring of the United States border; a National Security Special Event or Special Event Assessment Ratings event; a fugitive apprehension operation or law enforcement investigation; a prisoner detention, correctional, or related operation; securing an authorized vessel, whether moored or underway; authorized protection of a person; transportation of special nuclear materials; or a security, emergency response, or military training, testing, or operation.
- (3) The term "covered person" means any member of the Armed Forces, a Federal officer, employee, agent, or contractor, or any other individual that is designated by the head of a department or agency in accordance with standards and

1	procedures established under subsection (d), acting within their officially designated
2	capacity.

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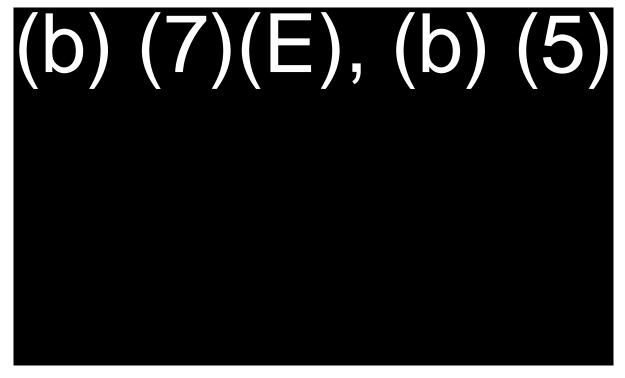
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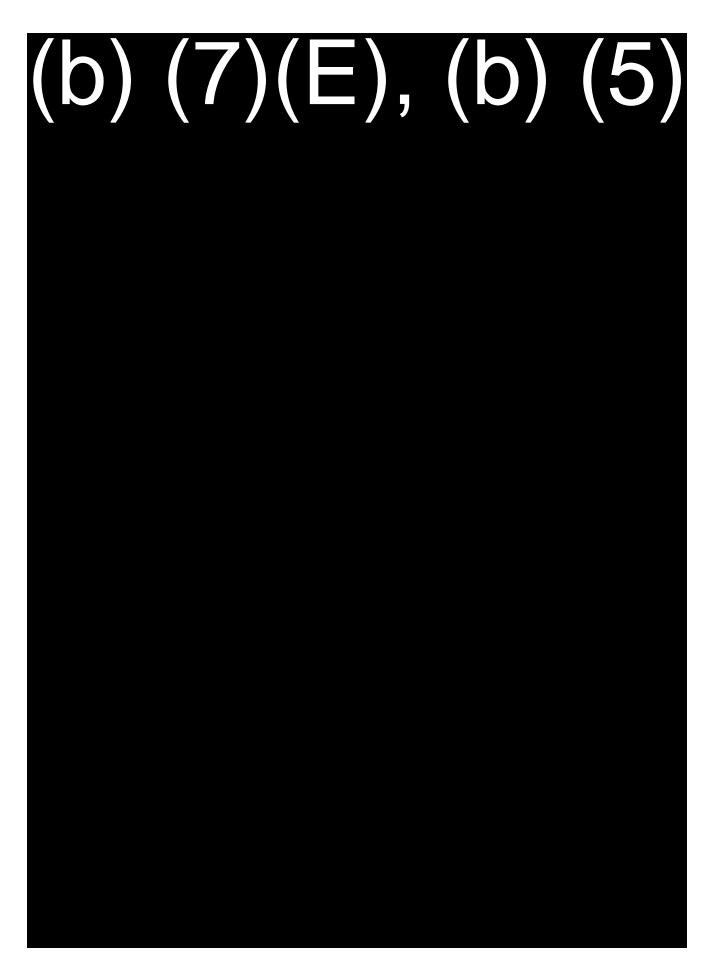
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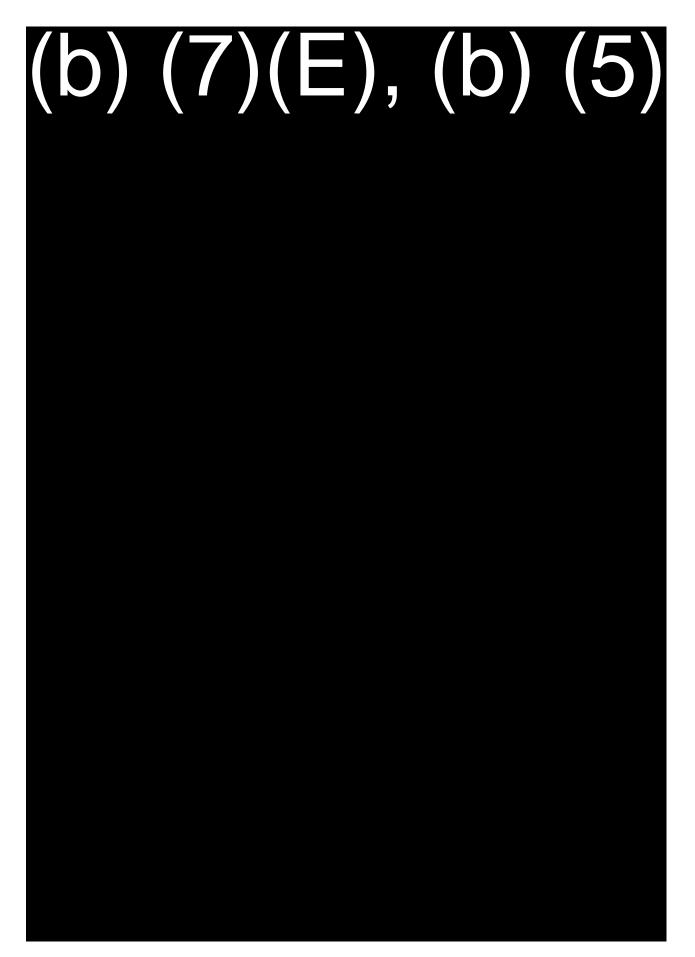
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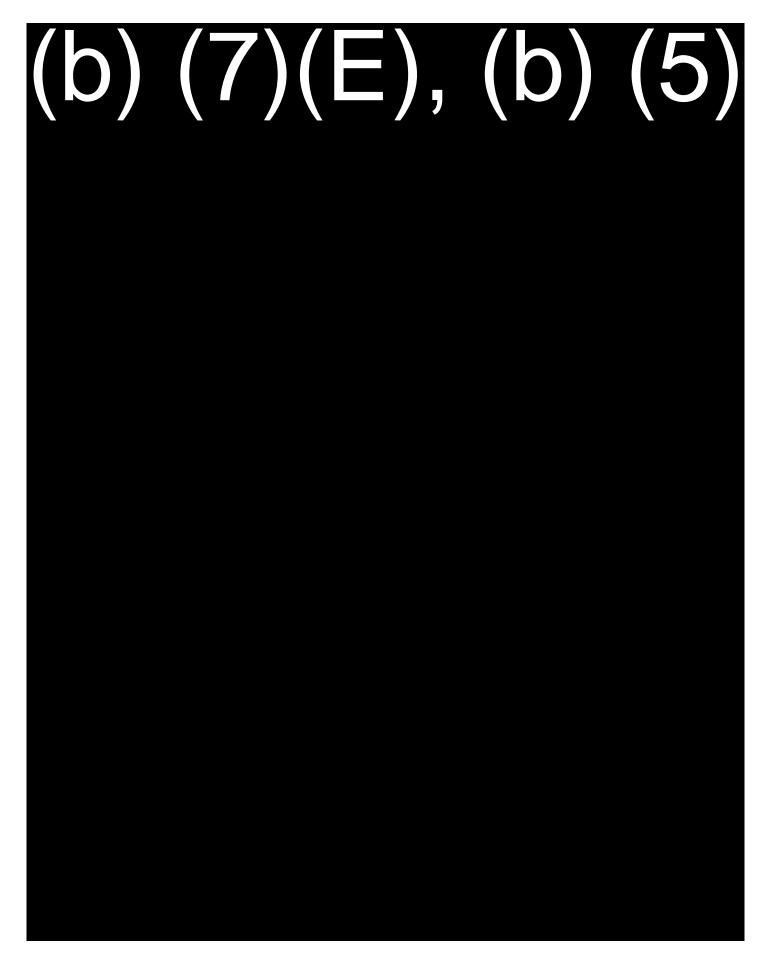
- (4) The terms "intercept" and "wire, oral, electronic, or radio communications" have the meaning given those terms in section 2510 of title 18.
- (5) The terms "unmanned aircraft" and "unmanned aircraft system" have the meaning given those terms in section 331 of the FAA Modernization and Reform Act of 2012 (49 U.S.C. 40101 note).
- (6) The term "United States" means any State of the United States, the District of Columbia, the Commonwealth of Puerto Rico, the Virgin Islands, Guam, American Samoa, the Commonwealth of the Northern Mariana Islands, and any possessions, territorial seas, or navigable waters of the United States.
- (j) SUNSET.—This section shall cease to have effect on December 31, 2022.

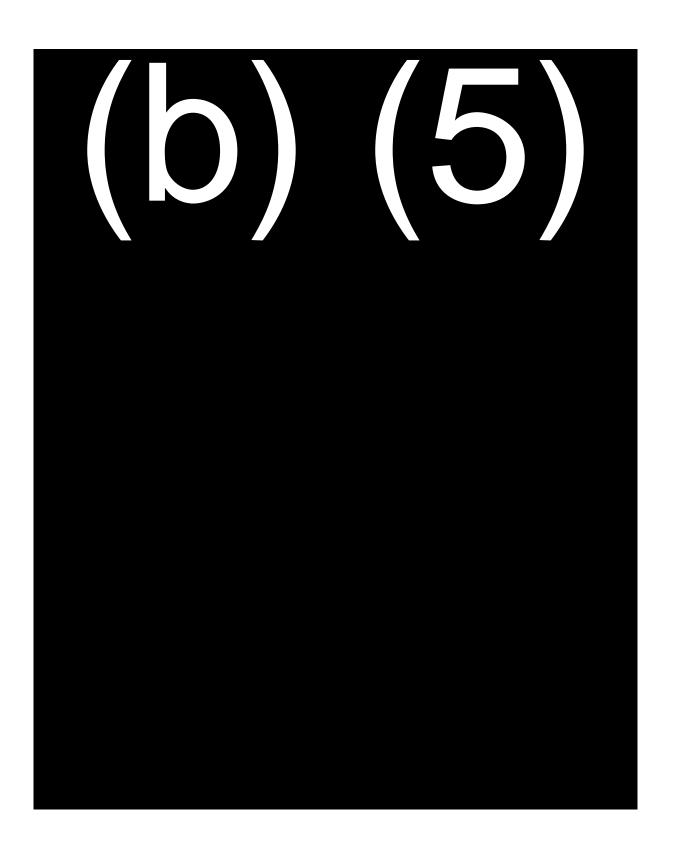
Section-by-Section Analysis of Proposed Legislation Regarding Official Actions to Address Threats Posed by Unmanned Aircraft Systems to Public Safety or Homeland Security











Subject: Pre-testimony PRD Prep Session

Location: Teaming Area

Start: Mon 6/5/2017 1:00 PM **End:** Mon 6/5/2017 2:00 PM

Recurrence: (none)

Meeting Status: Accepted

Organizer: HUFFMAN, BENJAMINE C

Required Attendees: PROVOST, CARLA (USBP); (b)(6);(b)(7)(C)

Optional Attendees: (b)(6);(b)(7)(C)

Subject: Rescheduled- BP Prep Session Re: Infrastructure and Technology

(b) (7)(E) RRB- USBP Conference Rm **Location:**

Tue 6/6/2017 12:00 PM Start: End: Tue 6/6/2017 1:00 PM

Recurrence: (none)

Meeting Status: Accepted

Organizer: CONGRESSIONAL EVENTS CALENDAR

(b) (5), (b) (7)(E) **Required Attendees:** PROVOST, CARLA (USBP);

(b) (5), (b) (7)(E) LOWRY, KIM

M; (b) (5), (b) (7)(E) KOLBE, KATHRYN; (b) (5), (b) (7)(E)

BORKOWSKI, MARK S; CALVO, KARL H.

Joint Prep Session: Specific to Infrastructure & Technology (border wall)

Subject: Resume review

 Start:
 Tue 6/13/2017 3:00 PM

 End:
 Tue 6/13/2017 4:00 PM

Recurrence: (none)

Organizer: PROVOST, CARLA (USBP)

Subject: Retirement Ceremony for Associate Chief (b)(6); (b)(7)(C)

Location: USBP CONFERENCE ROOM

Start: Fri 6/30/2017 1:00 PM **End:** Fri 6/30/2017 2:00 PM

Show Time As: Tentative

Recurrence: (none)

Meeting Status: Not yet responded

Organizer: HOOVER, CRINLEY S

Good Afternoon Everyone,

The USBP-HQ Mission Readiness Operations Directorate invites you to Associate Chief (b)(6);(b)(7)(C) Retirement Ceremony set for Friday, June 30th, at 2:00 PM, in Conference Room (b) (7)(E). After 28 years of exemplary Service, we want to send off Chief (b)(6)(5)(5)(7)(C) with fond memories.

Please join us in wishing Chief (b)(6)(b)(7)(C) a long and happy retirement. Light refreshments will be served.

(b)(6);(b)(7)(C)

Operations Officer
Adjutant to Executive Director C. Scott Hoover
Mission Readiness Operations Directorate
U.S. Border Patrol

c. (b)(6);(b)(7)(C)

o. (b)(6);(b)(7)(C)

Subject: SES Resume Review

 Start:
 Fri 6/16/2017 11:00 AM

 End:
 Fri 6/16/2017 1:00 PM

Recurrence: (none)

Subject: (b) (5) - (b) (6), (b) (7)(C)

Location: Teaming Area - Next to Chiefs office

 Start:
 Fri 6/16/2017 6:45 AM

 End:
 Fri 6/16/2017 7:15 AM

Recurrence: (none)

Meeting Status: Meeting organizer

Organizer: PROVOST, CARLA (USBP)

Required Attendees: (b)(6)-(b)

OCC will brief Chief Provost regarding the (b) (6), (b) (7)(C) settlement. OCC will provide the proposal before Friday.

Subject: SPA (b) (7)(E) Meeting Location: Situation Room 4.2A

Start: Tue 6/20/2017 1:00 PM **End:** Tue 6/20/2017 2:00 PM

Recurrence: (none)

Meeting Status: Meeting organizer

Organizer: PROVOST, CARLA (USBP)

Required Attendees: PROVOST, CARLA (USBP); LUCK, SCOTT A (USBP); (b) (6), (b) (7)(C)

(b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

HUFFMAN,

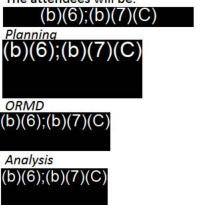
BENJAMINE C

Optional Attendees: (b) (6), (b) (7)(C) ; HULL, AARON A;

(b) (6), (b) (7)(C)

The meeting will discuss the measures related to (b) (7)(E) (briefly), how we are pursuing modeling and simulation to be utilized as a tool to gauge and provide confidence in our enforcement laydown (with JHU APL), and how we are working toward creating a knowledge management system that will allow leadership to gauge the "health" of USBP for internal decision making and external reporting/explanation.

The attendees will be:



There will also be about 5 members of the JHU APL team coming to present the modeling and simulation portion.

Subject: (b) (6), (b) (7)(C) ! BP Foundation after work Tuesday

 Start:
 Mon 6/12/2017 3:30 PM

 End:
 Mon 6/12/2017 4:00 PM

Recurrence: (none)

Subject: Testimony Prep

 Start:
 Thu 6/8/2017 1:00 PM

 End:
 Thu 6/8/2017 4:00 PM

Recurrence: (none)

Subject: Testimony Prep

 Start:
 Thu 6/8/2017 11:00 AM

 End:
 Thu 6/8/2017 12:00 PM

Recurrence: (none)

Subject: Testimony Prep

 Start:
 Wed 6/7/2017 3:00 PM

 End:
 Wed 6/7/2017 4:00 PM

Recurrence: (none)

Subject: Testimony Prep

 Start:
 Tue 6/6/2017 11:00 AM

 End:
 Tue 6/6/2017 12:00 PM

Recurrence: (none)

Subject: Testimony Prep

 Start:
 Fri 6/16/2017 2:00 PM

 End:
 Fri 6/16/2017 3:30 PM

Recurrence: (none)

Subject: Testimony Prep Session

Location: CR 1

Start: Fri 6/9/2017 9:00 AM **End:** Fri 6/9/2017 10:00 AM

Recurrence: (none)

Meeting Status: Meeting organizer

Organizer: PROVOST, CARLA (USBP)

Required Attendees: PROVOST, CARLA (USBP); LUCK, SCOTT A (USBP); HUFFMAN, BENJAMINE C; HOOVER,

CRINLEY S; HULL, AARON A; (b) (6), (b) (7)(C) ; CHAVEZ,

GLORIA I; (b) (6), (b) (7)(C)

Optional Attendees: USBP HQ Adjutants; (D)(6); (D)(7)(C)

Chief Provost would like to meet with HQ leadership to discuss possible questions during her testimony.

She would like for this to be an informal discussion.

Testimony Prep with W Subject:

Wed 6/7/2017 2:30 PM Start: Wed 6/7/2017 3:00 PM End:

Recurrence: (none)

Meeting Status: Meeting organizer

Organizer:

PROVOST, CARLA (USBP)
(b)(6);(b)(7)(C) **Required Attendees:**

Subject: Testimony Q&A Session

Location: Teaming Area

Start: Mon 6/12/2017 7:30 AM End: Mon 6/12/2017 9:00 AM

Recurrence: (none)

Meeting Status: Meeting organizer

Organizer: PROVOST, CARLA (USBP)

PROVOST, CARLA (USBP); (b) (5), (b) (7)(E) LOWRY, KIM M; (b) (5), (b) (7)(E) (b) (b) (b) (b) (b) (b) (c)**Required Attendees:**

Optional Attendees:

(b) (6), (b) (7)(C)

OCA team will provide a Q&A murder board style session with Chief Provost.

Subject: Travel

 Start:
 Wed 6/21/2017 8:00 AM

 End:
 Wed 6/21/2017 9:00 AM

Recurrence: (none)

Organizer: PROVOST, CARLA (USBP)

Categories: Travel

Subject: United States Border Patio Film - IACP TV

Location: C2's Office

Start: Mon 6/19/2017 11:30 AM **End:** Mon 6/19/2017 12:00 PM

Recurrence: (none)

Meeting Status: Accepted

Organizer: VITIELLO, RONALD D (USBP) **Required Attendees:** PROVOST, CARLA (USBP)

Topic: film presentation at the International Association of Chiefs of Police

Subject: Discussion

Teaming Area - (b) (7)(E) Code (b) (7)(E)Location:

Fri 6/16/2017 9:00 AM Start: End: Fri 6/16/2017 9:30 AM

Show Time As: Tentative

Recurrence: (none)

Meeting Status: Not yet responded

Organizer: CHAVEZ, GLORIA I

Required Attendees: CARLA PROVOST (USBP)

(b)(6);(b)(7)(C) EYSHOOVER (b) (6), (b) (7)(C) ; CRINLEY S HOOVER (b) (6), (b) (7)(C)

Discussion with Chief Provost and Chief Gloria Chavez regarding the current

Telecom dial in info: (b) (7)(E) Code (b) (7)(E)

Subject: Wall Discussion

Location: Commissioner's Small Conference Room

Start: Mon 6/12/2017 5:00 PM **End:** Mon 6/12/2017 5:30 PM

Recurrence: (none)

Meeting Status: Accepted

Organizer: CBP COMMISSIONER SCHEDULER

Required Attendees: KOLBE, KATHRYN; PROVOST, CARLA (USBP); FLANAGAN, PATRICK S; DCC10A-RMB-

COMMISSIONER-CN-RM

Please DO NOT forward this meeting invite. If you have any questions, reach out to

(b)(6);(b)(7)(C) . Thanks!

Optional Attendees:

Subject:Wall Pre-BriefLocation:Teaming Area

Start: Wed 6/7/2017 8:00 AM **End:** Wed 6/7/2017 9:00 AM

Recurrence: (none)

Meeting Status: Meeting organizer

Organizer: PROVOST, CARLA (USBP)

Required Attendees: PROVOST, CARLA (USBP); (b)(6);(b)(7)(C) HUFFMAN, BENJAMINE C; (b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

Subject: Wall Question Brief **Location:** Teaming Area

 Start:
 Fri 6/9/2017 2:00 PM

 End:
 Fri 6/9/2017 3:00 PM

Recurrence: (none)

Meeting Status: Meeting organizer

Organizer: PROVOST, CARLA (USBP)

Required Attendees: PROVOST, CARLA (USBP); (b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

Optional Attendees: HUFFMAN, BENJAMINE C

(b)(6);(b)(7)(C) and (b)(6);(b)(7)(C) will brief Chief Provost on Wall related questions.

Subject: Wall Requirements

Location: Commissioner's Small Conference Room

Start: Mon 6/19/2017 3:30 PM **End:** Mon 6/19/2017 4:00 PM

Show Time As: Tentative

Recurrence: (none)

Meeting Status: Not yet responded

Organizer: CBP COMMISSIONER SCHEDULER

Required Attendees: KOLBE, KATHRYN; PROVOST, CARLA (USBP); HUFFMAN, BENJAMINE C; (D)(6)(D)(7)(C)

(b)(6);(b)(7)(C)

Chief Provost or Chief Huffman

(b)(6);(b)(7)(C)

(b)(6)(b)(7)(C) on behalf of AC Calvo

Subject: Wall System Testimony Prep Meeting

Location: Teaming Area

Start: Mon 6/5/2017 11:00 AM **End:** Mon 6/5/2017 12:00 PM

Recurrence: (none)

Meeting Status: Meeting organizer

Organizer: PROVOST, CARLA (USBP)

Required Attendees: (b)(6)

(b)(6);(b)(7)(C)

(b)(6);(b)(7)(C) and team will brief Chief Provost on the latest development with the Wall System.